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# FINANCIAL TIMES

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## NEWS SUMMARY

**GENERAL**  
Blast at  
PLO  
office  
kills 20

**COMPANIES**  
Gilts  
slide;  
rally in  
Equities

At least 20 died and more than 70 were injured when a bomb wrecked PLO headquarters in southern Lebanon.

The explosion coincided with another at a cement factory in the northern town of Chekka, where 18 died and 10 were injured.

Responsibility for both explosions was claimed by the Front for the Liberation of Lebanon from Aliens, but the PLO blamed Israel. Page 4

### Haig warning

U.S. Secretary of State Alexander Haig warned Congress that defeat of the proposed radar and arms deal would jeopardise U.S. Middle East strategy. Page 4

### Soviets retaliate

Egypt's military attache and staff were ordered from the Soviet Union in retaliation for Egypt's expulsion of Soviet diplomats. Egypt to replace Soviet turbines. Page 4

### Blockade alert

Solidarity adviser Bronislaw Geremek says the Polish union must be prepared for a Soviet economic blockade. Page 3

### Denis's letter

Welsh secretary Nicholas Edwards said the row over Denis Thatcher's letter to him was exaggerated and absurd. Page 3

### Priyat Maze

James Prior, the new Ulster secretary made a surprise visit to the Maze prison where he had not yet talked to IRA hunger-strikers. Page 10

### Nobel candidates

Lech Walesa, leader of Poland's Solidarnosc union, and UK Foreign Secretary Lord Carrington are among candidates for the 1981 Nobel Peace Prize. Page 3

### Mugabe balance

Prime Minister Robert Mugabe said Zimbabwe's civil service had almost been cleared of racial imbalances created by former governments. Zimbabwe bank rate rise. Page 4

### Springboks ban

A rugby match in New York State, in which the Springboks were due to play, was cancelled in case of rioting by anti-apartheid demonstrators. Page 4

### W. Indies pace

West Indies include six pace bowlers in their cricket squad to tour Australia because of the number of limited-over internationals they will play. Page 7

### Vive la guillotine

Sixty-two per cent of the French want the guillotine retained, a poll in Le Figaro revealed. Page 2

### Result awaited

The fate of Yorkshire opening batsman Geoff Boycott was still in the balance last night after five hours of committee meetings at Headingley. Page 2

### Panda birth

Jean Juan—the world's first giant panda to give birth after artificial insemination, had twins at Peking Zoo on Monday, but only one survived. Page 6

### Briefly ...

Tunisian Poet Gojko Djogo was jailed for two years for hostile propaganda. Page 6

Sugar Ray Leonard took the World Welterweight Boxing championship in Las Vegas. Body of 45-ft Finn whale was washed ashore in Orkney—the first since 1852. Page 6

Drivers recovered gold bars from sunken warship HMS Edinburgh 170 miles off Murmansk, Russia. Page 6

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Dixon (D.Y.)	106 + 9	Treas 11pce 1981 - 581
GKN	176 + 12	Treas 2pc 1L 1986 - 583
ICI	274 + 6	Smiths Inds - 10
L'pool Daily Post	152 + 10	Steetley - 7
Lucas Inds	224 + 8	
Rowton Hotels	137 + 10	
UDS	75 + 5	
Peko-Wallsend	450 + 25	

## D-Mark rise brings speculation on EMS realignment

BY STEWART FLEMING IN FRANKFURT AND DAVID MARSH IN LONDON

**SURGING DEMAND** for the D-mark in hectic European foreign exchange dealing yesterday sent the German currency to its highest level against the dollar since May, and prompted renewed speculation about the possibility of a re-alignment in the European monetary system.

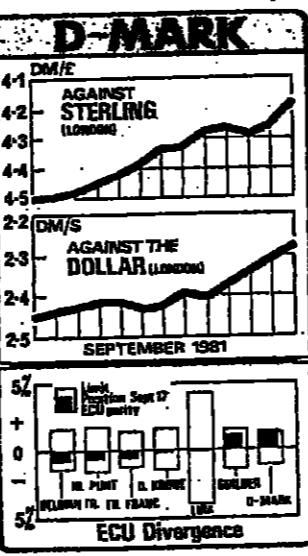
The Bundesbank, the West German central bank, hinted yesterday in its monthly report that it would favour a realignment. It complained that the inflexibility of the European exchange stabilisation scheme was threatening to impede its fight against inflation.

Responsibility for both explosions was claimed by the Front for the Liberation of Lebanon from Aliens, but the PLO blamed Israel. Page 4

**EQUITIES** improved and the FT 30-share index rose 5.9 to 331.4. Page 38

**GOLD** rose \$5.75 to close at \$346.25. In New York the Comex September close was 544.21.

**SILVER** prices fell sharply in late trading after a report from Washington that the U.S. planned to offer for sale 1.25m



rate on Monday that the Bank took action to support the pound.

The D-Mark's rise on foreign exchanges was so sharp that the Bundesbank, which has spent billions of dollars in the past two years defending the German currency, turned round and bought dollars to smooth the rise in its currency.

Declining U.S. interest rates and a change in market sentiment towards the D-Mark in the wake of evidence of a sharp improvement in Germany's balance of payments in the past three months have contributed to the rise.

Yesterday, the German currency was officially fixed in Frankfurt against the dollar at DM 2.2730, a rise of almost 5 pfennigs over Wednesday's fixing. A week ago the dollar-D-Mark was around DM 2.40 and just over a month ago it hit a five-year low of DM 2.58.

Sterling also dropped 1.5 cents against a generally weaker dollar yesterday to close in London at \$1.8240. Its trade weighted index calculated by the Bank of England fell to 87.7 from 88.6.

The pound closed sharply

Continued on Back Page

Continued on Back Page

## Liberal vote on defence could strain SDP alliance

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

**THE LEADERS** of the newly-soothed Liberal-SDP alliance faced an immediate problem over defence policy yesterday. The Liberal assembly, ignoring the advice of its Parliamentary leadership, voted decisively against both Cruise missiles and the neutron bomb.

Mr Steel, the Liberal leader, has also apparently told the Social Democrats that they cannot expect the Liberals to stand down in areas where the Social Democrats have no organisation, merely to make the candidate numbers add up nationally.

At present the SDP is asking for "rough parity" and the Liberals are talking in terms of the need to avoid any one party having an "overwhelming preponderance" of seats.

After the defence vote, Mr Steel upset some Liberals by making it clear that although he would take on board the assembly's concern about the nuclear arms race, he did not

feel bound by the resolution.

Afterwards Mr Bill Rodgers, one of the SDP leaders, said the assembly had taken the "wrong decision" and had effectively gone unilateralist.

The motion was not couched in terms of unilateralism, it called on the party to take the initiative in calling for a nuclear free Europe, and in campaigning against both the deployment of Cruise missiles and their siting in Britain. It also opposed the neutron bomb.

Many of those speaking against the motion nonetheless insisted that it amounted to unilateralism in that it did not make renouncing Cruise missiles dependent on a satisfactory response from the Russians.

Certainly, there was a strong unilateralist mood among delegates, and the debate showed the mistrust many Liberals have for the U.S. administration. The Liberals are already

opposed to Trident and an extension of Polaris, but at its conference last year, the party rejected unilateralism. Yesterday, however, the assembly rejected a compromise motion, which would have called for multilateral disarmament on an European basis and postponed a decision on Cruise.

This would have been compatible with the SDP's emerging policy, and was what the Liberal leadership—with the exception of two MPs—wanted.

But the assembly rejected the amendment by 750 to 485.

Mr Steel said afterwards that the Liberal Party at Westminster would take heed of the mood of the assembly and would use its "best efforts" to promote nuclear disarmament.

But he said he had to make it clear that they would only do this in the context of European negotiations.

Conference report. Page 10

Politics Today, Page 20

**RATES OF RETURN** on capital in industry and commerce (excluding North Sea) last year fell to 3 per cent net (5 per cent in 1979) and the lowest since records began in 1960. Page 7

**NOMURA** Securities of Japan is working on a plan to "recycle" Arab oil money into Japanese investment projects to establish joint venture light industries in China. Page 6

**OPEC** president Dr Subroto says an early agreement on unified oil pricing remains uncertain. Back Page

**EEC** finance ministers agreed in Brussels that interest rates for export credits should be raised by up to 2.5 per cent. Back Page

**SWEDEN** considers a GATT anti-dumping code investigation of alleged tyre price dumping by South Korea and Yugoslavia. Gatt issues veiled warning on trading rules. Page 6

**PRESTEL**, British Telecom's video data information service, is to start an electronic mail service later this month for sending written messages through the telephone system. Back Page

**FOSECO MINSEP**, the metallurgy, building products and chemicals group, is raising £25.1m by a rights issue of 13.5m shares on the basis of one new share at 18p for every five held on September 10. Page 22, Lex Back Page

transactions. The depositor will receive a nominal coupon which is in excess of the index-linked gilt rate, but the borrower will pay a coupon higher than the depositor's rate.

Mr Bill Harrison, general manager of Chemical Bank's UK operations, said yesterday he was pleased with the opportunity to offer the first such arrangement in the UK. The idea came from Chemical Bank's World Insurance Group.

The basic for calculating payments is similar to that used by the Treasury for calculating payments on its recently launched Index-Linked Gilt.

Chemical Bank also revealed last night that it had matched the £15m borrowing with a deposit for the same amount, also linked to the RPI, from a composite insurance group.

Both deals are three-year

on a much smaller scale, private individuals taking advantage of Grannan Bonds.

Under the terms of the loan, Chemical will receive payments on the nominal coupon, compounded on an annual basis, in accordance with the inflation rate. In addition, the capital will also be revalued in line with the inflation rate.

For example, if inflation in the next three years is at an annual rate of 10 per cent, the borrower will repay capital of £1.9965m at the end of the loan period (against £1.5m).

Chemical Bank's World Insurance Group is a specialised division in the bank which provides banking services to the insurance industry. The bank hopes the idea will catch on in other sectors.

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## Bank predicts smaller pay rises

BY DAVID MARSH

**FINANCIAL PRESSURES** on companies could lead to another sharp decline in the level of wage settlements in the next 12 months, possibly to about the 4 per cent increase allowed for by the Government in the public sector, the Bank of England said last night.

In an assessment of economic prospects in its latest quarterly bulletin, the Bank holds out little hope of a speedy recovery from recession. It says the recent fall in sterling has worsened the inflation outlook.

The bulletin says industry's productivity has improved this year following the sharp drop in employment. But it warns that recent gains in competitiveness must be improved further "since without this, strong economic growth is likely to be difficult to achieve."

The Bank says the financial pressures on companies, which contributed to a marked slowing of wage increases in the last wage round, will remain "severe," partly because of the possibility that the output trend could remain flat.

The Bank mentions no figures. But since the level of wage settlements in the 12-month pay round to July more than halved to about 9 per cent, the Bank is suggesting that a 4.5 per cent outcome could be feasible for the next round.

A possible worsening of companies' financial position in coming months could make it more difficult to achieve the growth target for sterling M3, especially if recent increases in banks' personal lending persisted. Aside from any repercussions on wages, the fall in sterling this year could push up prices in two years by about 3 per cent compared with where they would have been if the pound had remained at the end-1980 level:

A slowdown in the rate of stock reductions, which may now be in progress, should help output recover, the Bank says. But it lists as opposing influences less buoyant consumer demand, weak investment, the loss of competitiveness caused by last

## EUROPEAN NEWS

### Norwegian coalition hopes recede

By Fay Gjester in Oslo  
AN ALL-CONSERVATIVE Government, rather than a Conservative-led coalition, seems likely to be the result of this week's Norwegian elections.

Negotiations about the possibility of forming a three-party coalition were continuing yesterday between the Conservative Party and its potential partners, the Centre and Christian People's Parties, but prospects of success seemed poor.

Mr Kaare Willoch, the Conservative leader, was already reported to be making up his list of Ministers for an entirely Conservative Cabinet.

The change of Government is due on October 12 or 13, after the outgoing Labour Government has tabled its 1982 budget in the Storting (Parliament).

The two smaller parties are in an unhappy mood, after heavy losses at the polls. Their combined strength in the 155-member Storting fell from 34 to 26, while the Conservative group jumped to 54 from 41. This has made some factions in both parties reluctant to join a coalition in which they would be doomed to play a junior role. Another problem is the CPP's demand for a change, which the Conservatives are unwilling to support, in the law which permits abortion on demand.

The CPP's formal decision not to join will probably be announced today, after a meeting of the party's national executive. This will mean that the Centre Party will stay on the sidelines as well—it has already said it will not take part in a coalition with the Conservatives unless the CPP also joins.

### Rallis as caretaker

A CARETAKER Greek Government under Mr George Rallis, the Prime Minister, was sworn in yesterday to conduct general elections on October 18. Victor Walker reports from Athens.

It includes four non-party Ministers as guarantors of fair play.

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### Communists keep grip on Rome

BY RUPERT CORNWELL IN ROME

A COMMUNIST-LED Administration will continue to run the Rome municipality. Sig Luigi Petrucci, the outgoing Communist mayor was re-elected yesterday for a new term by a combination of votes from his own party and the socialists.

But the maintenance of Sig Petrucci, who has been mayor since 1979, will not be enough to dispel the clouds surrounding relations between Italy's two major parties of the Left, or the strains developing at national political level.

After three unsuccessful votes on Wednesday night, when an absolute majority of the 80 city councillors was required, the out-going mayor was re-elected yesterday by a simple

majority, secured by the support of 39 Communists and Socialists, and the abstention of the three Republican Party representatives.

On the face of it the outcome represents a further setback for the Christian Democrats, who had been insisting that the smaller parties (Socialists, Social Democrats and Republicans) in the current central Government should not ally themselves with the Communists against the Christian Democrats in local elections in June.

In the event only the Social Democrats took the hint and indeed the exclusion of the Communists, who improved their share of the vote three

months ago in Rome, would certainly have led them into even more hostile opposition to the five-party Central Government of Sig Giovanni Spadolini, the Republican Party leader.

Moreover, the city's Left-wing Administration is generally regarded as having been more effective and competent than the Christian Democrats who held unbroken power in Rome until 1976.

In the meantime, however, the Socialists are stepping up attacks on the Communists, by querying whether it is right that a Communist—Nilde Jotti—should hold the presidency of the Chamber of Deputies.

This has been accompanied by feuding between other members

of the coalition as shown in the continuing difficulty in agreeing on spending cuts in the anti-inflation package under preparation by the Government.

Observers believe that the parties are working to re-establish their separate identities, ahead of new general elections for which next spring remains a widely forecast date.

● Italy's balance of payments is in credit for the first time this year, according to statistics issued yesterday by the central bank. August produced the third substantial monthly surplus running of £1.249bn (£561m). This brings the outturn for the first eight months of 1981 to a modest surplus of £549bn.

The main reasons for the improvement were the 30 per cent import deposit scheme introduced in May and an increase in receipts from foreign tourists last month.



Sig Luigi Petrucci: a simple majority

improvement were the 30 per cent import deposit scheme introduced in May and an increase in receipts from foreign tourists last month.

### Schmidt angered by German steel price delay

BY ROGER BOYES IN BONN

WEST GERMANY'S Government has sharply criticised the domestic steel industry for delaying price rises and is clearly afraid that its new policy of limited subsidy to the steel producers is under threat. Officials said yesterday that Chancellor Helmut Schmidt had expressed dismay at Wednesday's Cabinet meeting when the issue was discussed.

The major German producers decided earlier this month to postpone price rises from October 1 to November 1, thus causing confusion among European steel companies who have been raising their prices on schedule, in line with the European Community's recovery plan for the industry.

The risk is that the price delay will hit the smaller steel companies, some of whom have severe liquidity problems, and will then in turn, ask for further state help.

The original reason for delaying the price rises—disorders among steel consumers such as the mechanical engineering industry—is still a pressing factor.

While executives in the mechanical engineering federation showed some understanding yesterday, they also pointed out that the Government agreed to be transferring profits from one sector to another.

#### ABD TO THE 31 POOREST COUNTRIES (as % of GNP of donor country (1979))

Norway	27
Sweden	24
Netherlands	23
Denmark	21
Belgium	17
UK	11
Canada	11
W. Germany	9
Australia	8
France	5
Finland	4
Switzerland	4
Japan	3
New Zealand	3
Austria	2
Italy	2
US	2
Opac Europe (1)	2
China (2)	0.005
(1) 1978 data	
(2) Loans only	
Source: UNDP	

and poor had been averted a few weeks before the North-South summit due in Cancún, Mexico, next month.

### Two-thirds of French want to keep guillotine

BY OUR FOREIGN STAFF

THE FRENCH National Assembly yesterday began a debate on the abolition of the death penalty as a new opinion poll showed that almost two-thirds of the population are in favour of keeping the guillotine.

Although the Socialist-Communist majority in the Assembly is expected to ensure that President François Mitterrand's abolition promise is

kept, 62 per cent of those interviewed by Le Figaro said they wanted to keep the death penalty.

The last person to be guillotined in France—in 1977—was an immigrant.

Under the Government's proposal, the stiffer punishment in future would be life imprisonment. In France that would bend its free market principles and introduce a DM 1.34bn state aid programme

### Turks hope for 'easier relations'

BY DAVID TONGE

THE TURKISH military regime expects an easier relationship with Western Europe after its Constituent Assembly starts drafting a new constitution on October 23.

The one-year-old junta has been under pressure from European Governments to start a return to parliamentary democracy. The latest instance was on Wednesday when Lord Carrington, the British Foreign Secretary, stressed the importance Britain gave to this while talking in London to Mr Ilter Turkmen, his Turkish counterpart.

He added that he had the feeling that bodies like the Council of Europe and European Parliament would appreciate Turkey more after the death penalty as a new opinion poll showed that almost two-thirds of the population are in favour of keeping the guillotine.

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Under the Government's proposal, the stiffer punishment in future would be life imprisonment. In France that would bend its free market principles and introduce a DM 1.34bn state aid programme

### Developed nations fail to meet Third World's need

BY FRANCIS GHILES

THE POOREST nations in Africa and Asia can look forward to an increase in the volume of aid they receive from industrialised countries following the rescue plan unanimously adopted at the close of a two-week United Nations conference specially convened in Paris to discuss the plight of the world's 31 most impoverished countries.

However, the New Special Action Program falls far short of what the Less Developed Countries (LDCs) have insisted was essential:

The LDCs had asked that the volume of aid be doubled, in real terms, before 1985 and quadrupled by 1990. They had also urged that aid donors commit themselves to an aid target of 0.15 per cent of their Gross National Product (GNP) by 1985 and that 30 per cent

date casts a long shadow over the final agreement. This results from disagreements between aid donors, whose respective policies have widely differed in recent years. The EEC countries agreed to the 0.15 per cent target but only after the UK—to be more precise its Treasury—had surrendered to intense French pressure during President François Mitterrand's visit to London last week.

The manner in which the UK dragged its heels on the aid issue angered many Third World delegates in Paris and puzzled others, all the more as the UK is already close to the newly agreed target of 0.15 per cent. In 1979, the last year for which figures are available, the UK figure of aid to the 31 poorest countries was 0.116 per cent of its GNP.

The absence of any target

Some explain the UK's reluctance to increase its share of aid by the fact that the 1979 development may actually fall in 1980 and 1981 as further spending cuts eat into the overseas aid budget. Hence the Treasury's reluctance to agree to a target, let alone a date for achieving it.

West Germany quickly fell into step after the UK had given in, but the US refused to move from its traditional dislike of long term aid commitments.

France meanwhile has emerged as the champion of more aid to the Third World. Actively led by Ambassador Stephane Hessel and strongly backed by M Jean Pierre Cot, the president of the conference and Development Minister.

France committed itself to spending 0.15 per cent of its

GDP on aid to LDCs by 1985 and 0.7 per cent on aid to all developing nations by 1988.

France's pledge helped delegations forget that French aid figures are artificially inflated because they include aid for French overseas territories. The French found much favour with Third World delegates and worked ceaselessly to persuade the British and West Germans to improve their share of aid.

Japan agreed in principle to double its aid, but that will hardly burden Tokyo, which donates 0.045 per cent of its GNP to help the LDCs.

The Netherlands and the Scandinavian countries, which already devote well over 0.15 per cent of their GNP to such aid, agreed to increase it further.

Others, whose past performance is more modest, such as Italy and Belgium also com-

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Freedom is the battery that uses a completely new technology. Plates are wrought lead-calcium alloy. The top is heat-sealed on. And there's a lifetime supply of electrolyte inside, so you never add water or handle acid. There's no need for periodic checking or cleaning. It's truly maintenance-free. And it's designed to set car

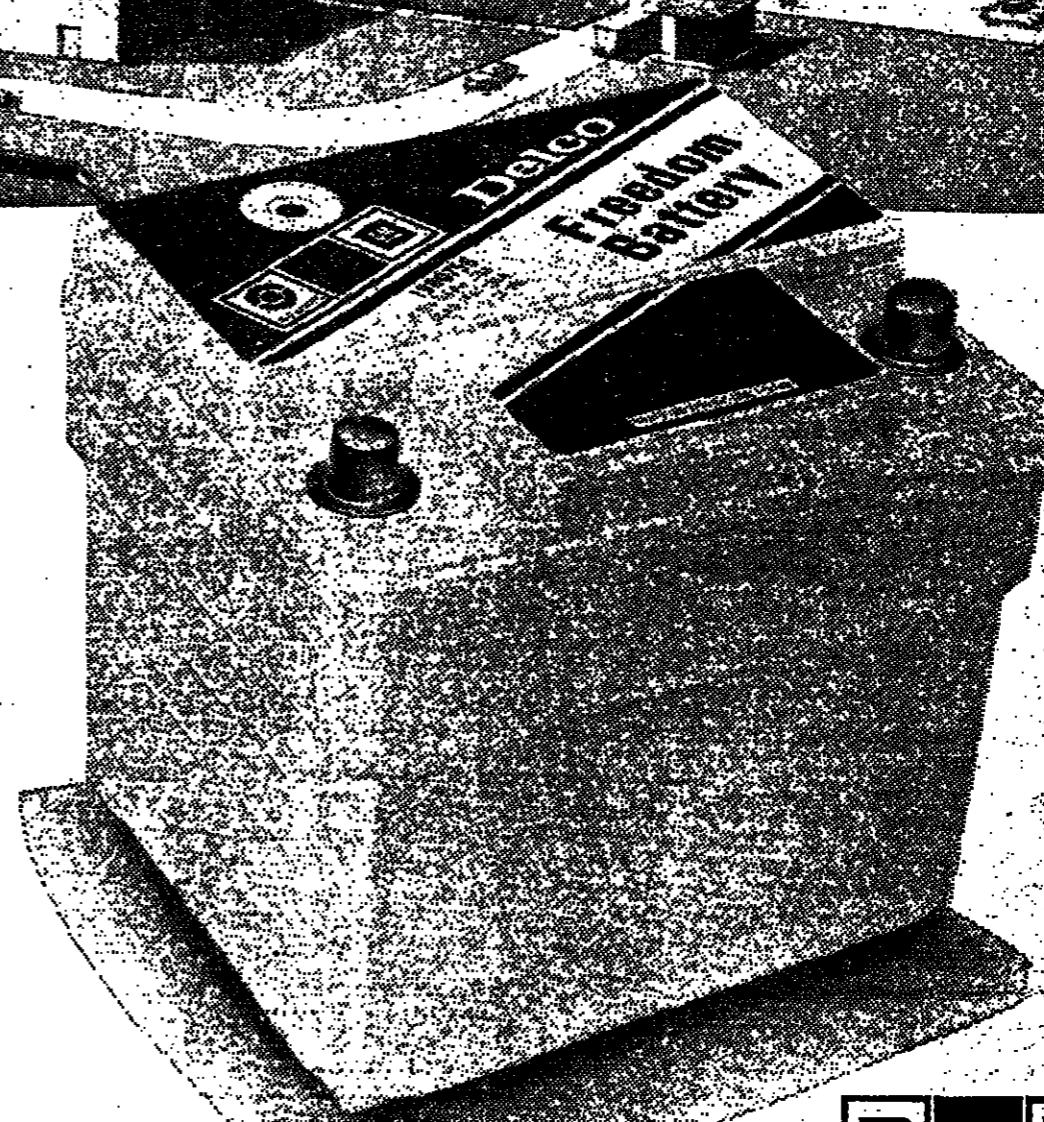
owners, dealers and manufacturers free from common battery problems. Freedom's rugged polypropylene case encloses a battery chemistry that resists the problems ordinary batteries suffer: overcharging, grid corrosion, thermal runaway and gassing. The plates are enclosed in separator envelopes to protect against vibration and impact damage. Plus, there's a built-in flame arrester to protect against external sparks. And there's even a built-in hydrometer for monitoring the state of charge in the vehicle. Or on the shelf.

Because the Freedom Battery is maintenance-free, car designers have more location flexibility. The battery does not need to be in the front of the engine compartment. And

Freedom's light weight can mean better fuel economy as well as easier handling. The sealed top means no improper activation. Freedom's low self-discharge means a long storage life before boost charging is needed.

It all adds up to this: Car owners have maintenance-free starting power. Dealers have fewer problems. Manufacturers have more design choices.

The Delco Freedom Battery. Built in Europe for the cars of Europe. By Delco Remy, Division of General Motors, Milton Keynes, England; Russelsheim, W. Germany; Gennevilliers, France; Milan, Italy. A world leader in automotive electrical systems since 1896.



**Delco Remy**

JPI in its



## OVERSEAS AND AMERICAN NEWS

# Explosion wrecks PLO headquarters

BY OUR FOREIGN STAFF

AT LEAST 20 people died and over 70 were injured yesterday when a powerful bomb explosion wrecked the headquarters of the Palestine Liberation Organisation (PLO) in the southern Lebanese port of Sidon.

The PLO blamed Israel for the explosion which coincided with a blast at a cement factory in the northern town of Chekka in which 10 people died and a further 10 were injured.

Responsibility for both explosions was claimed by a little-known Right-wing group called the Front for the Liberation of Lebanon from Aliens.

The explosion in Sidon occurred only minutes before 40 guerrilla commanders were due to meet at the centre in a crowded side street not far from Sidon's main shopping area, PLO officials said.

The bomb, planted in a car parked just outside the six-storey command building, caused heavy damage to nearby blocks of flats. Several con-

crete balconies and staircases collapsed.

The PLO warned the population to be alert for a possible repetition of the bombing and said the blast resulted from a booby-trapped car that was rigged with 300 kilograms of explosives.

Eye-witnesses said the main military operations room for Palestinian and Left-wing forces in the south was hit. The room housing the centre's telephone exchange was destroyed, along with the financial and accounting office.

The command occupies three stores in the building and two floors in another building across the road. Both were heavily damaged.

Guerrilla officials said Haj

Ismail, the Palestinian commander of the joint forces in the South, bordering Israel, was not at the centre when the explosion occurred.

AP reports from Riyadh, Prince Sultan Bin Abdul-Aziz, Saudi Arabian Defence Minister, voiced hopes yesterday that the U.S. will honour the growing U.S. military re-

lations with Israel and Egypt, AP reports from Moscow. Maj Gen Mustafa Tlass, who is first deputy commander of the Syrian armed forces, met the Soviet Defence Minister, Dmitri Ustinov.

controlled by supporters of former Christian President Suleiman Franjeh, a staunch advocate of Syria's military presence in Lebanon and an arch foe of the Phalange Party, the nation's biggest rightist Christian grouping.

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Mr Haig: sophisticated strategy

# Haig defends aircraft deal

BY OUR WASHINGTON CORRESPONDENT

MR ALEXANDER HAIG, the U.S. Secretary of State, yesterday warned Congress that yesterday's proposed \$8.5bn (£4.7bn) Awacs radar and arms deal with Saudi Arabia would seriously rock U.S.-Saudi relations and jeopardise overall U.S. strategy in the Middle East.

Mr Haig gave the Senate Foreign Relations Committee a full-scale view of Saudi Arabia's importance not only as an oil supplier but also as an "essential partner" in U.S. regional interests: providing aid to Sudan and Pakistan, playing a key role in the ceasefire in Lebanon and taking the lead in the newly formed Gulf Co-operation Council.

The Administration was well aware of Israel's concern about the sale of the five Awacs radar aircraft, plus extra equipment for the Saudi's F-15 jet fighters, Mr Haig said, and it would be taking steps to alleviate these concerns.

In general terms, the U.S.

would make sure Israel kept its "qualitative edge" over its regional opponents.

Mr Haig's appearance was the formal launch of the Reagan Administration's campaign to get Congress to approve the controversial sale—though President Reagan has already started lobbying "undecided" Senators for their votes.

The key factor will be what restrictions the U.S. can retain on the use of the Awacs after the aircraft have been sold to the Saudis.

The Administration is expected to announce some such restrictions sometime after October 1 when Congress will be officially notified of the Saudi deal.

The legislature will have 30 days from that date in which it can block the deal by a majority in both Houses.

The Administration has more or less conceded defeat already in the House of Representatives, but hopes to score a victory in the Senate.

Mr Haig clearly sought to dispel the criticism that the Reagan Administration is concerned about Israel's quest for a common front against Soviet encirclement of the region.

He acknowledged that the Arab-Israeli dispute "is one of our closest friends".

But if our friends are now secure, they will be able to score risks for peace," Mr Haig said, on justifying the Administration's emphasis on the military aspect of security over political.

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# Awacs proposal shows Washington is no pushover for Begin

BY DAVID BUCHAN IN WASHINGTON



Mr Reagan . . . offering military reassurance to friendly Arab and Jew alike against the Soviet Union.

Middle East. But the current betting is that he will not, leaving it instead to the State Department in the ostensible interest of better coordination.

The last few days have put this emphasis of matters military over political into much sharper focus. The proposed Awacs sale figured high in last week's White House talks between President Reagan and Mr Menahem Begin, Israel's Prime Minister. Mr Reagan persuaded Mr Begin to stop short of calling for an outright Congressional veto of the sale, and then set immediately to special U.S. negotiators in the

work on lobbying Senators considered "undecided" on Awacs.

Mr Alexander Haig, the U.S. Secretary of State, took time off from pressing preparations for European nuclear arms talks to do a little shuttle diplomacy on Awacs' part—first seeing Prince Fahd of Saudi Arabia in Spain and then dash back for a final palaver with Mr Begin on Awacs. Mr Begin has since refused to comment on Israeli Press reports that Mr Haig urged him to moderate his criticisms of the Awacs deal, but promised to provide details of the talks when the Knesset, the Israeli Parliament, debates the issue next Monday.

The Reagan Administration's galvanic activity on arms contrasts with its inertia on the quest for Palestinian autonomy, an issue scarcely raised in the Reagan-Begin talks. Resumption of the autonomy talks next week in Cairo was at the initiative of Mr Anwar Sadat, the Egyptian President and Mr Begin. Participation by the U.S. at least in the first round, will be limited to its Cairo and Tel Aviv envoys.

Mr Reagan may yet appoint a direct successor to Messrs Sol Linowitz and Robert Strauss, the Carter Administration's

governor of the Federal Reserve System. He may privately believe the sale would at least reduce pressure for concessions on the Palestinian issue. In any case, he has now

got his "strategic co-operation." Mr Begin insisted this was not an offset for Awacs in military terms, but it is a form of political compensation.

It is precisely at this point that U.S. policies start cutting across each other. The RDF can use Arab or Israeli help, but

still has more ambitious ideas of collaboration, although it might pause for thought over joint planning if that gave the U.S. a veto on certain Israeli operations.

There is a strong impression that the U.S. has been ever so slightly "conned" into forming unprecedented security ties with Israel. Mr Haig himself admitted that Israel was a hot keener on the idea than the U.S. Washington has agreed to discuss joint planning and intelligence, joint exercises, and some stockpiling and repair of U.S. equipment in Israel, although Mr Haig suggested that just U.S. medical supplies might be held in Israel.

But Israel had, and maybe still has, more ambitious ideas of collaboration, although it might pause for thought over joint planning if that gave the U.S. a veto on certain Israeli operations.

The key reaction will come from Egypt and Saudi Arabia. It can be argued that some of Mr Sadat's present problems come from an "overselling" of Camp David and his public's percep-

# Social security payments face cuts

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT RONALD REAGAN has entered the politically sensitive area of social security payments in his search for fresh budget cuts to curb the 1983 deficit.

A three-month delay in indexed cost-of-living increases for social security recipients is part of a proposed \$16.3bn (£8.6bn) package of 1982 spending cuts that would include closing the departments of energy and education, and trimming 75,000 jobs off the federal payroll.

The package, on which President Reagan is due to announce a decision next week, went to a meeting of the Cabinet yesterday. The White House said it had already won the approval of key Republican leaders in Congress.

The proposals cover a reduction in the residence requirements for candidates for public office; the enfranchisement of persons previously barred from voting; and additions to the peculiarly Brazilian system of allowing parties to run up to three candidates simultaneously in most elections.

None of these areas of reform is particularly controversial and the Government's proposals have been broadly welcomed.

Once passed into law, the reforms will govern next year's elections to the national congress, state legislatures and governorships. These are due to be held in November, but may be split into two groups with the second set being held later.

Among the changes still to come are a new definition of the rules governing electoral participation, and most important of all, an announcement of the system whereby the President is elected.

At the moment, the President is elected by an electoral college made up of state representatives and the congress with the final word on its composition being in the hands of the Supreme Military Tribunal.

White House officials said Mr Reagan would address the energy and El Salvador issues to the National Labor Relations Board in Washington to petition for裁決 at 16 Du Pont plants around the country.

The USW had recently changed its strategy from a blanket approach to a selective

areas in which Mr Reagan is politically vulnerable.

The three-month delay would apply to all federal benefit programmes, including Government and military pensions, food stamps, black lung compensation payments, as well as social security.

The early closure of the departments of education and energy, both of which are associated with Republican minds, was a major part of the Reagan policy. They were warned that their future voting records would be scrutinised and deflected as key votes could cost them their leadership posts.

Many Democrats are quite pleased to get his economic programme through Congress, but they were warned that their summer bills, such as the extension of unemployment benefits, could be delayed.

As a Congressional battle loomed over the cuts, which would follow record cuts of \$38bn only a month ago, the Democrats took steps to protect their flank in the House of Representatives from new defections to Mr Reagan.

The "bowl warms" the Southern Right-wing Democrats who crossed the floor to support Mr Reagan's initial tax and spending cuts were told by their leaders that they were warned that their future voting records would be scrutinised and deflected as key votes could cost them their leadership posts.

Many Democrats are quite pleased to get his economic programme through Congress, but they were warned that their summer bills, such as the extension of unemployment benefits, could be delayed.

During a 30-minute session in the Kremlin, the Soviet leader emphasised the Soviet willingness to make a reduction in the number of SS-20 missiles stationed in the western part of Europe.

The talks should be conducted on the basis of the principle of equality and equal security, he said.

During a 30-minute session in the Kremlin, the Soviet leader emphasised the Soviet willingness to make a reduction in the number of SS-20 missiles stationed in the western part of Europe.

But this depended on the Americans assuming a reasonable stand and a firm decision not to employ U.S. cruise and cruise missiles in Western Europe.

While the Soviet leader underlined Soviet satisfaction with the unilateral disarmament policies of the new British opposition party by his personal meeting in the Kremlin, the Soviet Foreign Minister, Mr Andrei Gromyko, left Moscow for the forthcoming UN General Assembly meeting.

Next week he is scheduled to meet Mr Alexander Haig, the U.S. Secretary of State, to discuss a timetable for U.S.-Soviet arms control negotiations. These are expected to centre on medium-range nuclear missiles.

# Egyptians to replace Soviet dam turbine with U.S. finance

BY ANTHONY McDERMOTT IN CAIRO

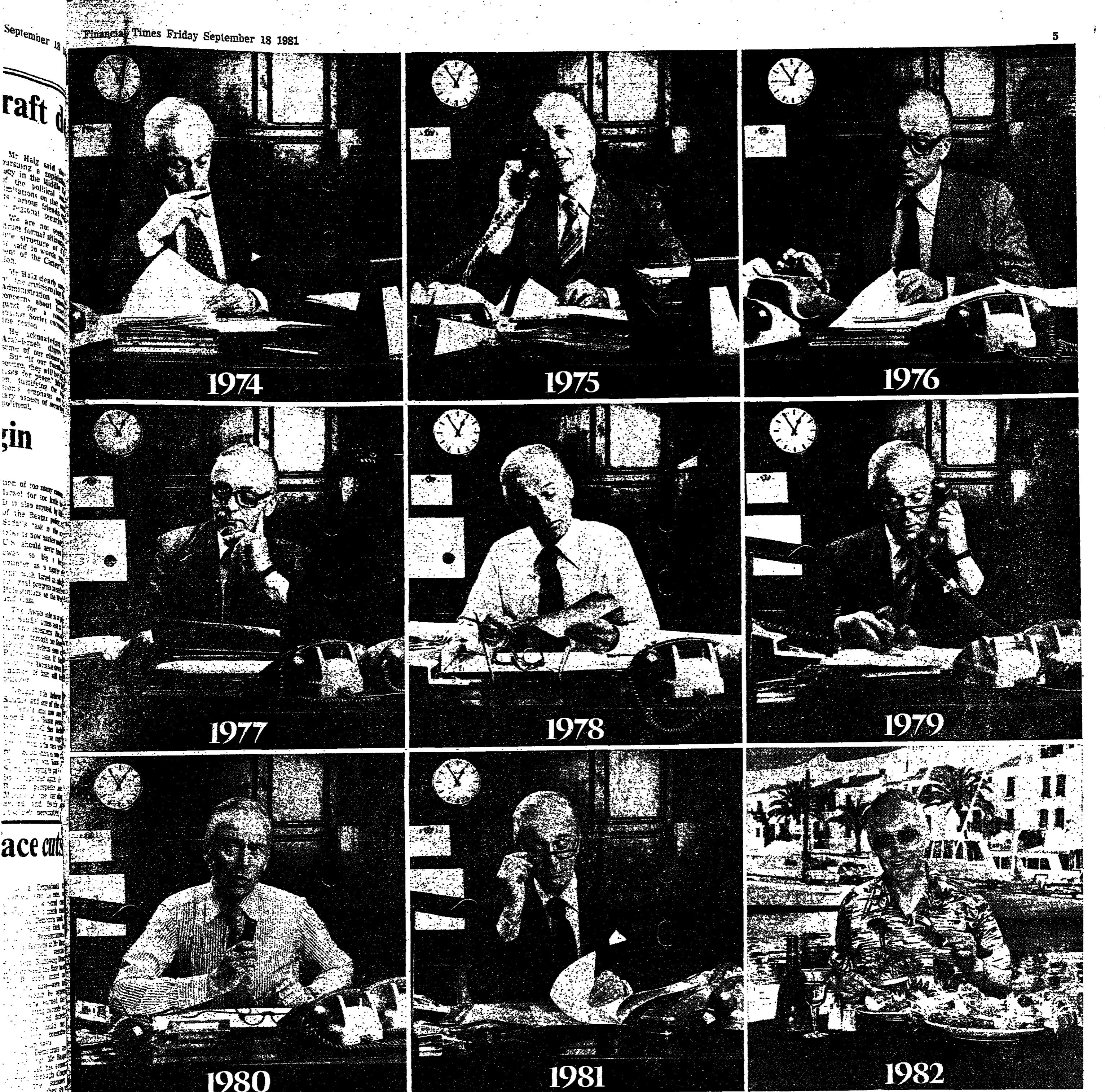
THE U.S. GOVERNMENT is to finance the replacement of 12 Soviet-made turbines for the Aswan High Dam, the Soviet Union's prestige project in Egypt in the 1980s.

The decision was taken at this week's Cabinet meeting which resulted in the expulsion of seven Soviet diplomats including the ambassador, two Soviet journalists and the end of the contracts of speciality contractors.

The high dam has 12 turbines with two on standby. The dam provides a high proportion of Egypt's electrical power, so its dependable service is crucial.

The cost of the turbines will be \$50m (£27m) and will be supplied as a grant by the U.S. Agency for International Development (Usaid) above the annual aid programme, which is about \$1.1bn this year.

In 1979 the Ministry of Electricity approached Usaid to see whether the turbine blades might be rehabilitated or replaced. A French company tried but its attempt was



## What's the use of building a business if you never get anything out of it?

If running a successful private company hasn't exactly made you a private fortune, don't despair. Read on.

Plenty of owner-managers turn in very worthwhile profits these days, but are still struggling themselves.

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## UK NEWS

**Pilfum**  
**Return on capital hits new low**

BY JAMES MCDONALD

EXCEPT FOR North Sea activities, the rates of return last year on capital employed in industrial and commercial companies in Britain, and particularly in manufacturing companies, were by far the lowest on record.

The net rate of return on capital employed in all industrial and commercial companies, including North Sea oil activities, in 1980 fell sharply to 4.9 per cent from 6.3 per cent in 1979, and at that level was the lowest since 1975, according to Industry Department statistics.

In today's British Business, the official magazine of the Industry and Trade Departments.

Excluding North Sea explora-

tion and production activities, which have been a factor in the statistics since 1973, the net return for industrial and commercial companies last year, at 3 per cent, was the lowest since the series started in 1970. In 1979 it was 5 per cent.

Manufacturing companies alone fared even worse last year. The net return on capital employed, at 2 per cent, compared with 3.6 per cent in 1979, and also was the lowest on record.

Revisions made in the bases of estimates have slightly changed the pattern of rates of return since 1974. But they have not altered the general pattern of a downward trend since 1980.

Excluding North Sea activities,

the net rates of return of industrial and commercial companies have fallen more than gross rates. They were above gross rates in the 1980s but since 1974 have been well below them. This reflects the increasing importance of capital consumption as profits have fallen.

Excluding North Sea activities,

capital consumption has risen from 20 per cent of the gross operating surplus in 1980 to 28

per cent in 1970 and 36 per cent in 1980. Gross and net rates of return fell in both 1979 and 1980 after rising between 1975 and 1978.

Profits from North Sea activities rose by nearly half in 1980 after more than doubling between 1978 and 1979. Last year, North Sea activities accounted for 29 per cent of the gross operating surplus and 41 per cent of the net operating surplus of all industrial and commercial companies.

As a result, the rates of return

— including and excluding North

Sea activities — have diverged rapidly in the last few years. By 1980 the difference was nearly 2 percentage points.

**Container company shipped to Singapore**

By Lorna Baring

INTVELD INTERNATIONAL, a Singapore-based container manufacturing concern, has purchased Duramin German Containers, of Lydney, Gloucestershire, and will transfer all production facilities and some of the management team to Singapore.

Duramin ceased trading last year after a fall in demand for its containers, due largely to the strength of sterling and competition from the Far East.

The sale of Duramin, formerly owned by United Transport, will allow renewed production of its container designs, and the use of its specialised production equipment, which will be shipped to Singapore.

The transaction will increase Intveld's container production capacity from around five units a week to around 70, putting it in the top league of container manufacturers in Europe and Japan.

However, production will build up slowly and some of the capacity will be used initially for refurbishment work.

Intveld's chairman, Mr William Intveld, said damage to containers in some Far Eastern countries has created a need for refurbishment facilities.

**Rolls-Royce aircraft engine given the all-clear for commercial use**

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE LATEST version of the Rolls-Royce RB-211 engine, the Dash 535C, which will be used to power the new Boeing 757 twin-engined airliner, has been awarded its Certificate of Airworthiness by the US Federal Aviation Administration.

The engine was given its US approval earlier this year.

The U.S. approval clears the way for the use of the engine in commercial service.

The first Boeing 757 jet, being built at Seattle, is due to "roll out" next January and fly in February, with deliveries to airlines starting in 1983.

So far, orders and options for 100 of these aircraft have been placed, including orders from British Airways (19 firm and 21 on option). The total value of engine orders to date, together with spares, amounts to more than £400m for Rolls-Royce.

The engine is rated at about

37,500 lbs of thrust but a more powerful version — the E4 — is under development and will become available by about 1983-1984.

• Airbus Industrie, the European consortium planning to build the 150-seat A-320 version of the Airbus, said the UK would be likely to have a bigger stake in that project than it currently has in the A-300 and A-310 Airbus variants.

British Aerospace has a 20 per cent share of the older programmes, for which it is building the wings. It is interested in as much as a 30 per cent share of the new A-320, involving perhaps fuselage and undertaking final assembly, probably at Filton, near Bristol.

The precise stake is still under discussion between British Aerospace and the UK Government and will have to be discussed with the other partners in the Airbus Industrie group — Aerospatiale of France and Messerschmitt-Bolkow-Blohm of West Germany.

A decision on final work and cost sharing is not expected to be taken before the end of this year or early next.

• British Caledonian Airways, the independent airline, expects to have earned £53m in revenue from cargo in the financial year ending October 31.

In the first nine months of the year, ending July 31, the airline carried 36,485 tonnes of cargo on its scheduled services, a rise of 44.5 per cent.

• The first flight of the Skyship 500, the airship built by Airship Industries, is expected some time early next week. The flight, originally due today, has been postponed because of high winds at RAF Cardington, Bedfordshire, where the craft has been assembled.

**Fewer new building society branches**

THE RAPID expansion in the number of new branches opened by building societies appears to be slowing, according to the latest survey by Hillier Parker May and Rowden estate agents and chartered surveyors.

The estate agents say building societies opened 527 new branches last year, compared

with 552 in 1979. Plans for new branches also showed "a dramatic drop."

"Only one of the top 17 societies questioned planned to increase its number of branch openings while eight say they will reduce their level of openings," said the agents.

Hillier Parker said that the 10.2 per cent increase in the next 12 largest societies.

**Food industry profitability at 5-year high**

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE PROFITABILITY of Britain's food manufacturers has begun to recover following the severe pressures of recent years, according to new profit figures for the industry.

The recovery in food manufacturers' fortunes was confirmed yesterday by Mr James Cleminson, president of the Food Manufacturers' Federation, who said that the recession had "bottomed out" for many leading food companies.

The figures, published by the Food and Drink Industries Council, show that food manu-

facturers' profitability in the first quarter of this year reached their highest level for five years.

In the first quarter, food manufacturers' pre-tax profits as a percentage of their sales was 5.3 per cent, seasonally adjusted compared with 5.03 per cent in the last quarter of 1980.

In the first quarter last year, profitability fell to 2.65 — almost half the level shown by the latest figures.

The FDIC points out that the improvement has not resulted from a higher sales volume or rapidly escalating food prices,

but from "careful management of costs."

At yesterday's annual lunch of the federation, Mr Cleminson said that "generally, our industry has survived in good health and we have been fortunate in that for us the recession bottomed out earlier than for the rest of the economy."

He said that there was "some slight comfort that during the first quarter there was some improvement in the appalling profit figures we have recently experienced." However, he pointed out, even this improve-

**Seltahart pays £1.2m for 25-bed hospital**

BY ROBIN PAULEY

SELTAHART Healthcare Services, part of the Winchester-based Seltahart Holdings, has bought the Fulford Grange private hospital at Rawdon, near Leeds, for £1.2m.

The 25-bed hospital has surgical, X-ray and diagnostic facilities.

Seltahart plans a £400,000 extension to add 10 more beds and a second operating theatre. Seltahart has one clinic open in Farnham, Surrey, and four under construction at Brentwood, Southend, Solihull and Blackpool. It plans to have 15

**IBA may revise method of allocating TV franchises**

SIGNALS OF a possible rethink on the way commercial television franchises are allocated in Britain are likely to emerge today. Senior IBA personnel are due to explain their present viewpoints at a meeting of the Royal Television Society in Cambridge.

The authority, which sacked two IBA members and imposed drastic reorganisation on three others in a new year sweep, was rewarded by criticism from both winners and losers in the franchise race.

Lord Briggs, a director of the disengaged Southern Television, is to deliver a critique of the system including the "no-appeal" sudden-death method of announcement.

He will share a platform with Sir Brian Young, director-general of the IBA who will explain the authority's position.

But what this gathering of senior TV professionals will be waiting for is the summing up by Lord Thomson of Monifieth, newly appointed chairman of the authority. He is reported to be deeply concerned by the events of the past year and has said on record he feels there is a better way of doing things.

The biannual RTS meeting ends in conference those who

might have once been called the TV moguls. In the cloistered atmosphere of Kings College, Cambridge, people like Mr George Howard, chairman of the BBC, are able to meet newcomers such as Mr Justin Dukes, managing director of the fourth channel.

Other corporate boys new to the club include board members from TVS (which is taking over from Southern) and Westward's replacement, TSW.

A whole Friday morning session has been given over to the franchise debate. In the audience will be former chairman of the IBA, Lady Plowden, who supervised the procedure and who has been the butt of much of the criticism.

Later in the day the conference will turn its attention to a perhaps even more alarming topic — new technology. Sony, Philips, RCA (SelectaVision) and the BBC will be offering ideas on the race between conventional broadcasting, satellites, cable TV, tapes and video discs.

At the weekend a session on impartiality may see a response from the broadcasting organisations to accusations of bias contained in the Labour Party political broadcasts on Wednesday evening.

**COMPANY NOTICES****Notice to bondholders****ALCAN AUSTRALIA LIMITED****81% Bonds due 1989**

Notice is hereby given that, pursuant to paragraph 4 (a) of the terms and conditions of the bonds U.S.\$ 750,000, principal amount thereof have been purchased by Swiss Bank Corporation, Zurich as purchase agent during the year September 1st, 1980, to August 31st, 1981.

U.S.\$ 22,750,000 nominal bonds will remain outstanding after August 31st, 1981.

Alcan Australia Limited  
by Swiss Bank Corporation (Luxembourg) Ltd.  
Luxembourg as Principal Paying Agent  
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**HITACHI CREDIT CORPORATION****U.S.\$40,000,000 5% Convertible Bonds Due 1986**

NOTICE IS HEREBY GIVEN THAT HITACHI CREDIT CORPORATION has declared a free distribution of shares of its common stock issuable on 1st October, 1981, to shareholders of record as of 30th September 1981, Tokyo time, at the rate of 0.1 share for each share held. The additional 5 million shares of its common stock will be issuable to the public on 1st October, 1981.

As a result, the Conversion Price of the Bonds (currently Yen 3,966) may change from 1st October, 1981, Tokyo time to the new Conversion Price in such case will be announced as soon as practicable after it is determined.

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## UK NEWS

# N. Sea gas transport planned

BY RAY CHAPFER, ENERGY EDITOR

**OPERATORS** of three North Sea oilfields are about to sign a private enterprise gas transportation deal, only days after the collapse of the Government's proposed \$2.7bn gas-gathering pipeline project.

Companies with interests in the Thistle, Murchison, and Magnus fields are close to signing contracts with the Shell/Essco group for transportation of their natural gas through the Far North Liquids and Associated Gas (FLAGS) pipeline system.

Shell, the operator of the 278-mile long pipeline network, said last night that negotiations were "very well advanced." The Thistle, Murchison and Magnus consortium will pay Shell and Esco a tariff for carrying their gas (which is being produced along with oil) to the St Fergus terminal in Scotland.

The FLAGS network—pipelines, shore terminal and gas

liquids processing plant—is costing more than \$800m to develop. It should be at least partially operational by the end of the first quarter of 1982.

The system is currently designed to serve a cluster of six northern fields: the Shell/Essco partnership's North Cormorant, South Cormorant and Brent discoveries; the Amoco group's North West Hutton Field; Union Oil's Hefferon Field; and Chevron's Ninian discovery.

Operators of the three new fields to be served—British Petroleum (Magnus), Conoco (Murchison) and British National Oil Corporation (Thistle)—had already made contingency arrangements for linking their discoveries to the FLAGS network in case the gas gathering project fell-back by the Energy Department.

Output from Magnus, Murchison and Thistle—although modest compared with the

gas from all nine fields is currently being produced along with crude oil. Some of the gas is being re-injected into the reservoirs for future exploitation.

The rest is either being used for power on the production platforms, or is being flared and thus wasted.

The Energy Department has indicated that it will take a tougher line on gas flaring in the future in order to encourage offshore operators to send ashore natural gas produced in association with crude oil.

Although the integrated pipeline network has now been abandoned—largely because of lack of industry funding—the Government is confident that gas will be collected in private systems such as FLAGS.

Output from Magnus, Murchison and Thistle—although modest compared with the

## Loss-making docks to close in a few weeks

LONDON'S historic Royal Docks, which have been losing well over £1m a year, are to be closed in a few weeks by the Port of London Authority.

The general cargo operations of the Royal Victoria Dock, the Royal Albert Dock and King George V Dock, covering some 900 acres, will be concentrated at Tilbury, closer to the mouth of the River Thames.

As a result, the PLA will be asking for a further 1,000 voluntary redundancies at a cost of over £16m on top of the 200 people who have already left this year. The three docks, two built near the end of last century, will be left only with scrap metal, freight forwarding and haulage business.

The PLA's decision follows a year in which it lost over £16m, with no noticeable improvement in 1981. Its debts now total over £100m, mostly to the Government, and its accumulated deficit is nearly £25m.

Royal Docks losses have risen from £2.5m in 1978 to £16m last year.

Because of its severe financial problems, the PLA has just submitted a report on its recovery strategy to the Government, which is still considering its implications.

Government support will be provided for modernisation of facilities at Tilbury.

The heyday of the Royal Docks was in the 1950s and early 1960s before the switch from trade with Commonwealth countries to the EEC and the advent of continental shelf operations.

Mr John Moore, Parliamentary Under-Secretary of State

guidelines laid down for the National Coal Board and the role of nuclear energy in the balance of electricity generating capacity.

Mr Lawson said that Mr Hamish Gray, Minister of State for Energy, would be his deputy and would continue to have special responsibility for oil, offshore gas and all UK continental shelf operations.

Mr John Moore, Parliamentary Under-Secretary of State

would continue to have special responsibility for the coal industry. In addition, he would handle issues relating to nuclear power and the distribution and sale of gas.

London's up-river enclosed docks, including the Royals, handled 16.5m tonnes of conventional cargo in 1980. But this year, with only seven berths being used, the forecast is for a mere 2.2m tonnes.

Through Tilbury, 20 miles down the river in Essex, has shot up by contrast. It handled 7.5m tonnes in 1980, its growth stemming from heavy investment in facilities for containers, packaged timber and bulk grain in the late 1960s.

Over the past 15 or so years

the number of registered dock workers in London has come down from 23,000 to under 5,000.

They can now take advantage of an extra 25,500 on the maximum £10,500 severance pay under the national scheme of voluntary redundancy.

The PLA is hoping to retain the present business at the Royal Docks, much of it in Chinese and South American cargoes, after the move to Tilbury. Nearly 30 per cent of the Royal's import trade is in products from China such as bamboo, plastics, and bristles.

This took the total reduction of stocks since the start of

desocking at the start of 1980 to £2.78m.

The seasonal adjustment estimate of manufacturing investment was revised downwards, showing a fall of 3 per cent

from the first quarter figure.

\* Distressed by bill Servants' dispute  
Source: Bank of England

## M3 increase takes six-month money growth to 16.7%

BY DAVID MARSH

STERLING M3, the widely

defined money supply, rose 1.1

per cent, seasonally adjusted,

in August, slightly less than the

provisional estimate of 1.25 per

cent given earlier this month,

the Bank of England said yes-

terday.

This took growth in the first

six months of the 12 month target period which started, in February, to 16.7 per cent, com-

pared with the Government's aim of a 6 to 10 per cent rise

over the whole year.

All the monetary aggregates

have been heavily distorted in

recent months by the impact of

the civil servants dispute which

held up tax collection from

March to the end of July.

Because of the distortions,

the Bank has given up trying to

assess whether the underlying

growth of money supply is

in line with target.

Among the counterparts to

the rise in sterling M3, the cen-

tral government borrowing re-

quirement was £270m, season-

ally adjusted.

Lord Hesketh is the com-

pany's deputy chairman, with

Sir Barry Heath the non-execu-

tive chairman.

Six of the eight investment

trusts which underwrote last

year's issue have confirmed they

are prepared to subscribe for a

total of £540,000 in non-

redeemable unsecured loan stock

subject to shareholder ap-

proval.

Lord Hesketh is to subscribe

an additional £50,000. Existing

shareholders will have the chance to participate in the

issue with the trusts picking up

the remainder in full. Hesketh's

banks, Barclays, have also

agreed to raise the company's

equity capital to £500,000.

But news of Hesketh's difficul-

ties has knocked the company's share price down 10p to 35p,

compared with last year's initial

offer price of 30p.

The engineering problems

concern the gearbox, which is

being modified to meet dealers' criticisms of its noise and roughness.

The modifications do not re-

quire retooling and the com-

pany said yesterday they were

well in hand.

"But," said a spokesman,

"time must be allowed for

modifications and to run tests.

This is likely to take a further

10-12 weeks and delivery of

completed bikes will not be

made before the end of the year."

Some 50 dealers tried out the

machines at the Daventry fac-

tory, employing 47 people,

shortly after its formal opening

in mid-August. No machines

have been distributed for sale.

Because of the dealers'

criticisms, the board decided to

halt production. Machines

already built were taken apart

again," says Mr Peter Gaynor,

Hesketh's marketing director.

We are concerned only with

getting the machine absolutely

right," he says.

Mr Gaynor said that demand

for the V1000 motorcycle

which will sell at £4,495 had

not been affected by the delay

in deliveries. Hesketh has an

advance order book for about

250 machines and plans an out-

put of 2,000 a year in full pro-

duction.

It is expected that 60 per cent

will be exported and negotia-

tions are said to be "well ad-

vanced" with distributors in

Australia, Canada, Holland,

Japan, South Africa and the U.S.

The company says there will

be no redundancies as a result

of the production delay,

although workers have been put

on to working alternate weeks

only and diverted to other tasks.

## Hesketh to raise working capital

By John Griffiths

HESKETH Motorcycles is raising another £500,000 for working capital. It is needed because the company's £1,000 cr. 130 road motorcycle has run into engineering problems that will delay its sales launch until the end of the year.

Sales were planned to start in August, in time for the "A" registration suffix.

Some £1.3m was raised in the City last year to bring the motorcycle, which 30-year-old Lord Alexander Hesketh, the company's founder, has spent three years and £5m developing to market.

Lord Hesketh is the company's deputy chairman, with Sir Barry Heath the non-executive chairman.

Six of the eight investment trusts which underwrote last year's issue have confirmed they are prepared to subscribe for a total of £540,000 in non-redeemable unsecured loan stock.

Lord Hesketh is to subscribe an additional £50,000. Existing shareholders will have the chance to participate in the issue with the trusts picking up the remainder in full. Hesketh's bankers, Barclays, have also agreed to raise the company's equity capital to £500,000.

But "But," said a spokesman, "time must be allowed for modifications and to run tests. This is likely to take a further 10-12 weeks and delivery of completed bikes will not be made before the end of the year."

Some 50 dealers tried out the machines at the Daventry factory, employing 47 people, shortly after its formal opening in mid-August. No machines have been distributed for sale. Because of the dealers' criticisms, the board decided to halt production. Machines already built were taken apart again," says Mr Peter Gaynor, Hesketh's marketing director.

We are concerned only with getting the machine absolutely right," he says.

Mr Gaynor said that demand

for the V1000 motorcycle which will sell at £4,495 had not been affected by the delay in deliveries. Hesketh has an

## Steep fall in industrial output has flattened out

**INDUSTRIAL** output has flattened out after falling steeply since the end of 1979, but a number of negative factors are likely to impede the strength of any recovery, the Bank of England says in its quarterly bulletin.

Productivity gains and the weaker exchange rate, which will help to relieve companies of some of the pressure from international competition, should contribute to some rise in corporate profitability whatever the trend of output, the Bank says.

Profitability remains low, but finances have improved, mainly because of a big rundown in stocks.

"Although the rate at which stocks were run down in the six months to March cannot be expected to continue, further cuts in fixed investment, together with better profits, should help the financial position of companies," the bulletin says.

The Bank estimates that the real rate of return earned by industrial and commercial companies—other than those connected with the North Sea—continued to fall in the first quarter.

In the six months to March, real profitability is estimated at just over 2 per cent, compared with 2.75 per cent in the previous six months and more than 4 per cent in 1979.

In spite of this, the corporate sector's £2.5m financial demand in the six months to last

September turned into a £500m surplus in the next six months, mainly because of a fall of more than £3.5bn (at current prices) in their holdings of stocks.

The likely slowing of the stock rundown—which may now be happening—will be a positive factor helping the recovery from recession. But this is

Reports by David Marsh, Anatole Kaletsky and Peter Montagnon

likely to be accompanied by declines in the opposite direction.

"Consumer demand, which last year benefited from high wage increases and the effects of the high exchange rate, is now less buoyant," says the bulletin.

The economy has not grown rapidly for a long time, so that investment (despite the second quarter figures) may be weak.

There are also the probable effects of the loss of competitiveness (caused by last year's high level of sterling), on exports and imports. It is impossible to be certain whether the positive or negative forces will prevail.

Any prolonged flat trend in

demand could bring greater

### Pound's fall may affect inflation less than thought

**THE INFLATIONARY** impact of the recent fall in the pound may be considerably less than commonly supposed, according to statistical research at the Bank.

In the absence of any wage response to rising prices, the total effect on consumer prices would be about one quarter of the fall in the trade-weighted exchange rate. The full inflationary effect would not be felt for more than two years.

The Bank therefore suggests that, apart from any repercussions on wages, the 9 per cent fall in the effective rate (to mid-August) might, taken by itself, mean that by the end of the next two years, prices could be 2 to 3 per cent higher than they would have been if the exchange rate had remained at its end-1980 level.

However, if wages rise by the same amount as consumer prices, the long-run effect of a fall in sterling will be to raise prices by the full amount of the trade-weighted depreciation. If wages rise in line with prices, but do not anticipate price increases, about one third of the exchange rate depreciation will feed through into the retail price index after two years.

The widespread idea that the pound's fall against the dollar gives a better measure of the inflation than the trade-weighted index is a misconception, says the Bank.

Although the trade-weighted index was constructed to measure the trade balance effects of currency movements, there is no evidence that the weight given to the dollar is

lower than it would be in an index designed to measure inflationary effects.

In fact, the share of Britain's imports coming from the U.S. (15.95 per cent) is smaller than the weight given to the dollar in the trade-weighted index (24.63 per cent). An exchange rate index based on import shares would have fallen less rapidly in recent months than the trade-weighted index.

Surveys suggest that about 40 per cent of British imports are invoiced in sterling, 30 per cent in dollars and 30 per cent in other currencies, so the share of dollar-invoiced goods is only slightly higher than the dollar's weight in the trade-weighted index.

In any case, the Bank believes that "the currency of invoice is probably only of short-run importance."

The Bank also rejects the claim that prices paid by British manufacturers for raw materials are more closely linked with the sterling/dollar exchange rate than with the trade-weighted index.

Tests on world primary product prices show that whereas metal ores and agricultural inputs appear more stable when measured in dollars, metal and food prices are more stable in Special Drawing Rights.

By splitting the sterling/dollar exchange rate into two parts—one to reflect the strength of the dollar, the other to reflect the strength of sterling—the Bank has found that only the strength of sterling has a significant effect on sterling commodity prices.

### Lifting of exchange curbs boosts share buying abroad

**THE ABOLITION** of exchange controls in October 1979 has had a marked effect on capital flows out of the UK and on the flows of the capital and current accounts of the balance of payments.

The greatest effect has been on the rate of portfolio investment abroad and on the financing of direct investment. Although the precise impact is inquantifiable, the lifting of controls must have exerted some downward pressure on the exchange rate.

The share of pension funds' cash flow being invested overseas has grown from 7 per cent in the first three quarters of 1979 to 25 per cent in the first two quarters of this year and has averaged 20 per cent since the abolition of exchange controls.

Insurance companies' overseas acquisitions rose from 4 per cent prior to abolition, to 17 per cent in the first quarter of 1981.

Unit trusts have "acquired virtually nothing but overseas assets since late 1979" in net terms.

Investment trusts have "substantially divested from the UK equity market in order to build up the overseas stakes in their portfolios."

The Bank estimates that by the end of 1980 the institutions had substantially increased the share of overseas assets in their portfolios relative to the end-1979 level, despite the loss of dollar premium (which was 43 per cent at the end of 1978) and the appreciation of sterling in the intervening two years.

This may imply that the stock-adjustment effect of the abolition of exchange controls may now be coming to an end.

As this happens, "outflows of portfolio investment should simply affect the growth in domestic wealth, modified only

by changes in relative yields and risks on domestic and overseas securities."

Abolition of exchange controls has had little perceptible effect on direct investment overseas by British companies. This is "not surprising" since controls were not intended to restrict profitable direct investment.

The proportion of earnings retained overseas increased sharply after controls were lifted, but has now returned to its average pre-abolition level. However, the financing of direct investment has changed sharply.

Repayments of about £380m have been made each quarter in the second half of 1979, as against a quarterly rate of borrowing of £260m in the preceding six quarters.

There has been a big jump in foreign currency bank deposits held by UK residents. Between September 1979 and end-June 1981 these deposits with UK banks rose by £5bn.

Foreign currency deposits with foreign banks grew by 20.7% between end-September 1979 and end-March 1981. Foreign currency borrowings in the same period grew by £2.2bn from UK banks and £0.9bn from foreign banks.

Sterling lending overseas by UK banks grew from about £5m a month during 1978 to about £110m in the first half of 1980. After the abolition of the corset in June 1980 there was a further sharp increase to an average of about £300m a month.

About one-third of these sterling loans are being made to overseas banks and are matched to some extent by these banks, sterling deposits with UK banks. These loans and deposits are "a manifestation of the growth of the Eurosterling market and its closer integration with the domestic inter-bank market."

### IDENTIFIED DEPLOYMENT OF OIL EXPORTER'S SURPLUSES

	1979 Year	1980 Year	Q4	1981 Q1	Q2
<b>UK</b>					
Sterling bank deposits	1.4	1.4	-0.1	0.3	0.3
Eurocurrency bank deposits	14.8	14.8	-3.5	4.6	0.3
Treasury Bills	0.4	1.9	-0.1	0.2	0.3
Other sterling placements	0.4	0.1	-	-	-
Other foreign currency placements	0.2	-0.5	-0.2	-0.1	-0.5
	17.2	17.8	3.1	5.2	0.5
<b>U.S.</b>					
Bank deposits	5.8	-1.2	-1.0	0.4	-0.9
Treasury bonds and notes	-1.1	8.3	2.2	3.0	2.5
Treasury bills	3.3	1.4	-0.2	0.3	-
Other portfolio investment	1.0	4.6	1.0	1.4	1.2
IMF and IBRD	-1.4	1.4	0.3	-	-
Loans to developing countries	9.6	6.7	0.9	1.2	1.3
Total identified deployed net cash surplus	60.6	86.9	14.5	19.1	*
Redundant of unidentified items	16.4	23.1	10.5	5.9	*
Total net cash surplus derived from current account (as shown in the previous table)	77.0	110.0	25.0	25.0	*
* Not available					

THE PROPORTION of excess revenues of the oil exporting countries deposited with international banks fell further in the second quarter as the move towards longer term investments continued, the Bank says in an article on the deployment of the oil surpluses.

Investments in U.S. Treasury bonds and notes and other American portfolio placements rose sharply in the second quarter while U.S. bank deposits fell. New longer term investments in industrialised countries other than the UK and the U.S. also

per cent in the first quarter.

About 76 per cent were held in Eurocurrency deposits.

Investments in U.S. Treasury bonds and notes and other American portfolio placements rose sharply in the second quarter while U.S. bank deposits fell. New longer term investments in industrialised countries other than the UK and the U.S. also

continued during the quarter.

### Public sector borrowing in line

### with the Government's target

UK PRIVATE SECTOR FOREIGN CURRENCY DEPOSITS AND LOANS					
£ billions* amounts outstanding					
	With UK banks	With banks abroad	Total	From UK banks	From banks abroad
End-Sept. 1979	4.7	†	†	8.3	2.7
End-Sept. 1980	5.7	2.5	8.2	9.2	3.0
Mid-Feb. 1981	7.0	†	†	9.0	†
End-Mar. 1981	8.0	2.8	10.7	10.0	3.5
Mid-July 1981	9.9	†	†	11.5	†

\* Converted at market exchange rates. Deposits include commercial paper and bankers' acceptances denominated in US dollars. Figures for loans are partly estimated; they include borrowing through US dollar commercial paper.

† Not available.

Nonetheless, the Bank makes clear that the pace of funding has been maintained in recent months.

It has become increasingly difficult to assess the underlying rate of growth.

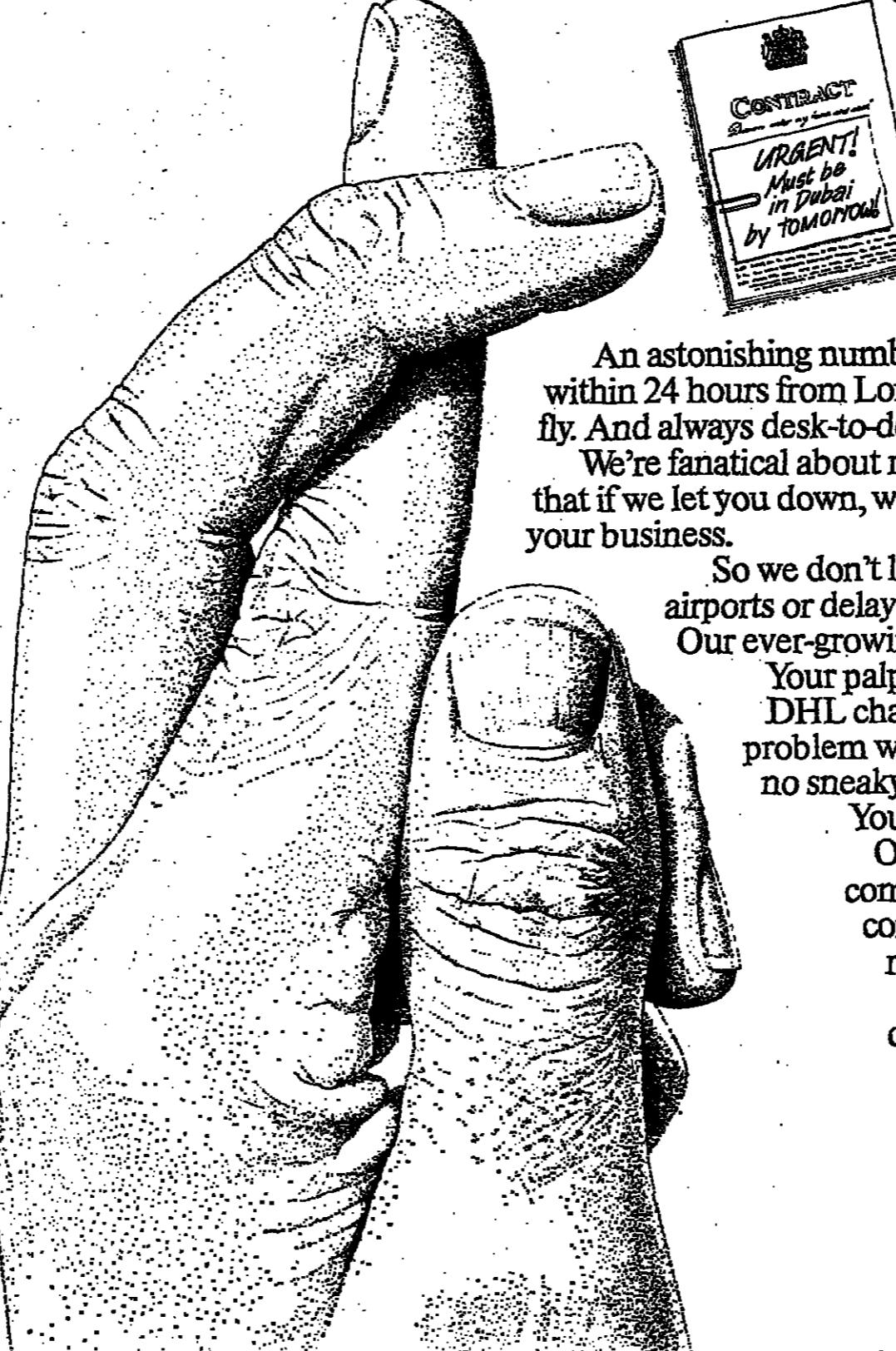
The Bank takes a closer look at rapid growth in M3, which includes UK residents' foreign currency deposits with banks in the UK. The aggregate has grown by 25 per cent at an annual rate during the target period so far.

Most of this increase has consisted of holdings by industrial and commercial companies, which accounted for 80 per cent of the total at the end of June.

Two reasons for this growth are the ending of exchange controls and the growth of international business.

Interest rates on foreign currency deposits have also risen relative to UK rates, while some companies have been trying to build up deposits to cover foreign currency loans.

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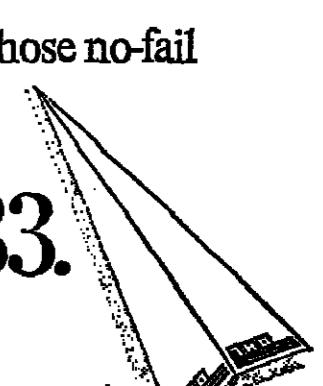
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## Nuclear opposition dismays Steel

BY IVOR OWEN

A DECISIVE vote by the Liberal Assembly in Llandudno yesterday urged Britain to take unilateral steps towards nuclear disarmament, dismayed Mr David Steel and his leading supporters.

Ignoring their party leader's known opposition—and the fact that it is likely to prove a source of friction with their new Social Democrat allies—delegates overwhelmingly approved a motion opposing the siting of cruise missiles in Britain and calling for a nuclear free zone in Europe.

Mr Steel later reaffirmed the Liberal Party's commitment to Nato and insisted that, despite the Assembly vote, he would not advocate unilateral disarmament.

An attempt to spare Mr Steel the embarrassment of seeing the official party line overturned, Labour style, by the annual conference failed.

An amendment with reflected its views, asking the Government to defer a decision on the deployment of Cruise missiles in 1983 pending further disarmament negotiations with the Soviet Union, was defeated by 269 votes (754-485).

The motion committing the party to campaigning against Cruise missiles was carried after a show of hands, to cheers from many on the platform as well as from the floor.

The implications had been spelt out by Mr Richard Moore, who after many defeats as a parliamentary candidate is now assistant general secretary to



Steel: will not advocate unilateralism



Johnston: Soviet Union less likely to talk

Rome

next week.

Mr Moore argued that it would be an act of folly for the Assembly to adopt a similar stance to the unilateralists without giving Mr Steel—a future British Minister whether Prime Minister or not—an opportunity for consultation with Britain's European and Nato allies.

"It removes the last excuse for idealistic radicals to join the Labour Party," he said.

The Liberal group in the European Parliament.

If the motion were carried, he said, Mr Steel would find himself out of step with other leading European Liberals, including the Italian Prime Minister, Mr Spadolini and the West German Foreign Minister, Herr Genscher, when he met them in

## Left-wing attack on Benn campaign

BY RICHARD EVANS, LOBBY EDITOR

MR TONY BENN was accused by fellow Left-winger Mr Neil Kinnock yesterday of fostering antagonism within the Labour Party by forcing a contest for the deputy leadership.

The comments, in Tribune, the Left-wing weekly, are particularly damaging to Mr Benn because of the high standing of Mr Kinnock on the left of the party.

He is a member of both the National Executive Committee and the Shadow Cabinet but his open hostility to the Benn campaign might jeopardise his seat on the NEC.

Mr Kinnock is one of a number, possibly 20, of MPs on the left of the party who have decided to vote for Mr John Silkin in the first ballot and to abstain on the second ballot rather than vote for either Mr Healey or Mr Benn.

The result, which will be known on Sunday week on the eve of Labour's Brighton conference, could be extremely close, and the abstentions could conceivably tilt the balance against Mr Benn.

Mr Kinnock's theme was the divisive nature of the contest and the need to reunify the Labour Party, preferably behind Mr Michael Foot and Mr John Silkin.

I believe that Tony has fostered antagonism within the party, he has undermined the credibility of credible policies by oversimplification, and he has not disowned those who insist upon support for his candidature as the test of loyalty to Labour policy.

"I believe that, through an inaccurate analysis of the position and power of the Labour movement, and by a tactically mistaken decision to contest the deputy leadership, Tony has significantly harmed the current standing and electoral oppor-



Benn: not seeking personal power

tunities of the Labour Party.

"By so doing he has inadvertently harmed those who I am sure he most wants to help—the people of Britain who need to have the certainty of a Labour government which will bring rescue, recovery, and resilient democratic socialist change," Mr Kinnock writes.

He denied in a BBC radio interview that he was "opting out" by abstaining.

He had taken a very difficult political decision, and he believed he could argue his case much more convincingly by voting for neither candidate.

Mr Benn, interviewed last night on BBC Radio 3 following publication of his book *Arguments for Democracy*, denied he was contesting the deputy leadership in order to seek personal power.

This theory that this whole argument is constructed to catapult me into personal power is absolutely contrary to everything I believe," he declared.

He argued that only a Labour government could bring the country back from disaster, but the Labour Party would only win if it was united. That meant a dedicated, tolerant Labour Party under a dedicated tolerant leadership at the next election.

Miss Joan Lester, MP for Eton and Slough, and a member of Labour's NEC, proposes to follow the same line as Mr Kinnock, although her local party intends to vote for Mr Benn.

Miss Lester said in a statement last night that Mr Silkin's credentials were excellent, and she did not believe he would put the party through its present agony again.

Mr Benn, on the other hand, had already made it clear he was prepared to contest the deputy leadership again, if necessary. This she found "totally unacceptable." She did not feel she could vote for Mr Healey, since he did not accept key party policies.

"Those who are implying retribution against those who fail to support Tony Benn give the game away, since there is little policy difference between Benn and Silkin."

## Prior makes surprise visit to Maze Prison

BY OUR BELFAST CORRESPONDENT

MR JAMES PRIOR, the new Northern Ireland Secretary, made a surprise visit to the Maze Prison in Belfast yesterday, where he saw—but did not talk to—some of the IRA hunger strikers.

Mr Prior, who was accompanied on the visit by new Northern Ireland junior Ministers, Lord Gowrie and Mr Nicholas Scott, confirmed that he did not speak to the hunger strikers.

He said his two-hour visit was "a general look around."

He met the prison governor, spoke to some republican prisoners and saw the controversial H-Block workshops and

recreational facilities. Later he declined to answer questions about the prisoners' five demands but said: "There will be plenty of time in the next few days. I am digesting them very carefully."

The speed of Mr Prior's visit to the Maze on only his second full day in the province would seem to indicate his desire to give priority to the protest which has so far led to the death of ten prisoners.

The visit was made before scheduled meetings with the Official Unionist Party and the Democratic Unionist Party at Stormont.

Mr Prior, who has spoken

of the international dimension of the Northern Ireland problem, was expected to hear harsh words from the Rev Ian Paisley, the DUP leader, who wants to protect the province from outside interference, particularly from the Irish Republic.

Security was also high on the agenda because of recent IRA killings of soldiers and policemen.

At Heathrow airport, Mr Owen Carron, MP for Fermanagh and South Tyrone criticised Scotland Yard checks on three companions.

Mr Carron said: "It was petty harassment—the British law being used against Irish people."

The three were John Picker-

**John Lewis Partnership Limited**

department stores and Waitrose supermarkets

Consolidated results for the half year ended 1 August 1981

### Sales (including VAT)

1980 £m 343.9

1981 £m 375.3

16.2 16.1

Interest

Pensions Funds Contributions

Preference Dividends and

Related Tax

Surplus available for profit sharing and, subject to further taxation, for retentions.

Sales rose by £31 million (9%) to £375 million. Department store sales increased by £11 million (6%) and sales in Waitrose supermarkets by £20 million (13%).

Trading Profit was £16.1 million—virtually the same as last year's figure.

Profit Sharing The profit available for reserves and profit sharing was £9.3 million—almost unchanged compared with 1980. Allocation between reserves and profit sharing is determined when results for the full year are known.

For further details of the results and/or the John Lewis Partnership please telephone 01-637 3434 extension 6221.

*John Lewis Partnership Limited*

## Smith says MPs want end of closed shop

By Ivor Owen

Mr Moore was hissed by some delegates when he accused them of acting like a Labour conference on the nuclear disarmament issue by giving way to "an emotional spasm."

Hostile shouts from delegates also interrupted the speech of Mr Russell Johnston, MP for Inverness, and the party's spokesman on foreign affairs.

He warned that disunity in Nato over nuclear weapons would result in the Soviet Union being less likely to agree to effective disarmament negotiations.

Mr Johnston conceded that securing agreement on a peace initiative with President Reagan—who frequently came under fire from delegates—would be difficult in any case, but approval of the motion would make matters worse and strengthen immeasurably the position of the hawks in the Pentagon.

Mr Michael Meadowcroft, from Leeds, won applause from the floor when he deplored the attempts to use Mr Steel's name to secure approval for the amendment.

Mr Smith maintained that the best way to tackle the closed shop issue was by arguing it out with the unions. He was opposed to confrontation for its own sake.

Mr Smith saw the appointment of Mr Norman Tebbit as Employment Secretary in place of Mr James Prior as an indication that anti-trade union legislation was on the way.

He warned delegates that a showdown with the unions might be part of the Prime Minister's strategy in the run-up to the next general election.

Mr Smith envisaged this prospect in the course of a savage attack on Mr Tebbit.

He declared: "I consider him to be a slick, slimy and sly individual and his appointment to be a potential disaster for industrial relations in this country."

"I suspect that is the only reason for his appointment—the Prime Minister thinks she can win if she appears to be taking on the trade unions."

Mr Smith reminded delegates that Conservative MPs had refused to support him when he tried to amend the Government's Employment Act during its passage through Parliament last year to make the closed shop illegal.

Only one Tory MP, Mr John Gorst, had supported the amendment banning the closed shop, which he had tabled at the committee stage.

Mr Smith also revealed that he wrote to the Prime Minister earlier in the year suggesting that legislation dealing with the closed shop should include a provision giving every worker the right to join a trade union if he wished.

He explained: "My view is that every man and woman should have the right to belong to a trade union and every man and woman should have the right not to belong to a trade union."

Miss Joan Lester, MP for Eton and Slough, and a member of Labour's NEC, proposes to follow the same line as Mr Kinnock, although her local party intends to vote for Mr Benn.

Mr Silkin, speaking at Chatham last night, said the unemployment figures to be published next Tuesday were likely to show over 3m registered unemployed.

The ludicrous thing is that it is not but the fight for the deputy leadership which will be obsessing everybody for the five days that follow."

He argued that only a Labour government could bring the country back from disaster, but the Labour Party would only win if it was united. That meant a dedicated, tolerant Labour Party under a dedicated tolerant leadership at the next election.

Miss Lester said in a statement last night that Mr Silkin's credentials were excellent, and she did not believe he would put the party through its present agony again.

Mr Benn, on the other hand, had already made it clear he was prepared to contest the deputy leadership again, if necessary. This she found "totally unacceptable." She did not feel she could vote for Mr Healey, since he did not accept key party policies.

"Those who are implying retribution against those who fail to support Tony Benn give the game away, since there is little policy difference between Benn and Silkin."

## LABOUR

## Hoover workers turn down wage cut and pay freeze

BY BRIAN GROOM, LABOUR STAFF

HOOVER's proposals for a 10 per cent wage cut from January, a pay freeze until it returns to profitability and further manning reductions have been rejected by workers at all three of its UK plants.

A mass meeting yesterday at the Cambuslang factory near Glasgow, which employs 2,100 out of the company's 9,000 UK staff, demanded unanimously that Hoover withdraw its "provocative" statement and voted to take "whatever action necessary" to thwart any move to close the factory.

Mr Eddie McAvoy, works com-

mittee convenor, said this could mean an occupation.

Shop stewards at the Merthyr Tydfil plant rejected the pay cut earlier this week, and a mass meeting of skilled and manual workers at the Perivale works in London spurned it unanimously last Friday.

Mr Bill Clarke, convenor for

the Amalgamated Union of Engineering Workers at Perivale, said yesterday that an occupation was also possible there.

Hoover, which made a pre-tax loss of £6.1m in Britain in the first half of this year, is considering options which include shutting Cambuslang and shifting work to Perivale; or shutting Cambuslang and opening a new one elsewhere.

A decision on the future of the two plants may be taken later in the autumn. Merthyr Tydfil, 700 at Cambuslang and 300 at Perivale in the past 18 months.

The company's other pro-

posals to the workforce include

a reduction in the number of

shop stewards conducting pay

talks, 30-month pay deals, and a cut in bonus payments.

"If they do not do this and decide to close, the employees

will take whatever measures are necessary to prevent them closing down or removing any plant

from Cambuslang."

Mr McAvoy said he believed the directors had decided some years ago to run down Hoover in the UK and build up the European factories.

The company replied yesterday that it had only one European manufacturing plant, at Dijon in France, and that the workforce there had fallen from over 1,000 in 1973 to under 600.

Hoover, which has seen months of short-time working, has shed 900 workers at Merthyr Tydfil, 700 at Cambuslang and 300 at Perivale in the past 18 months.

The company's other pro-

posals to the workforce include

a reduction in the number of

shop stewards conducting pay

talks, 30-month pay deals, and a cut in bonus payments.

Mr Clarke said some of the pro-

posals would be totally unac-

ceptable to the Perivale workers even if the plant stayed open.

## Industrial action will not save Robb Caledon

BY PHILIP BASSETT, LABOUR STAFF

BRITISH Shipbuilders told its workforce yesterday that the yard's problems and eventual closure had been caused by its low productivity, poor industrial relations, and late delivery and finally locking-in of ships.

The shipyard negotiating committee of the Confederation of Shipbuilding and Engineering Unions has called for an overtime ban throughout BS from today and a series of weekly one-day strikes from September 28 over the yard's closure.

BS and the confederation made no formal contact yesterday, but there are some hopes of further talks on the issue on Monday.

The corporation issued a statement on the yard's closure to its 70,000 workers yesterday through managing directors. It said the yard had "no future

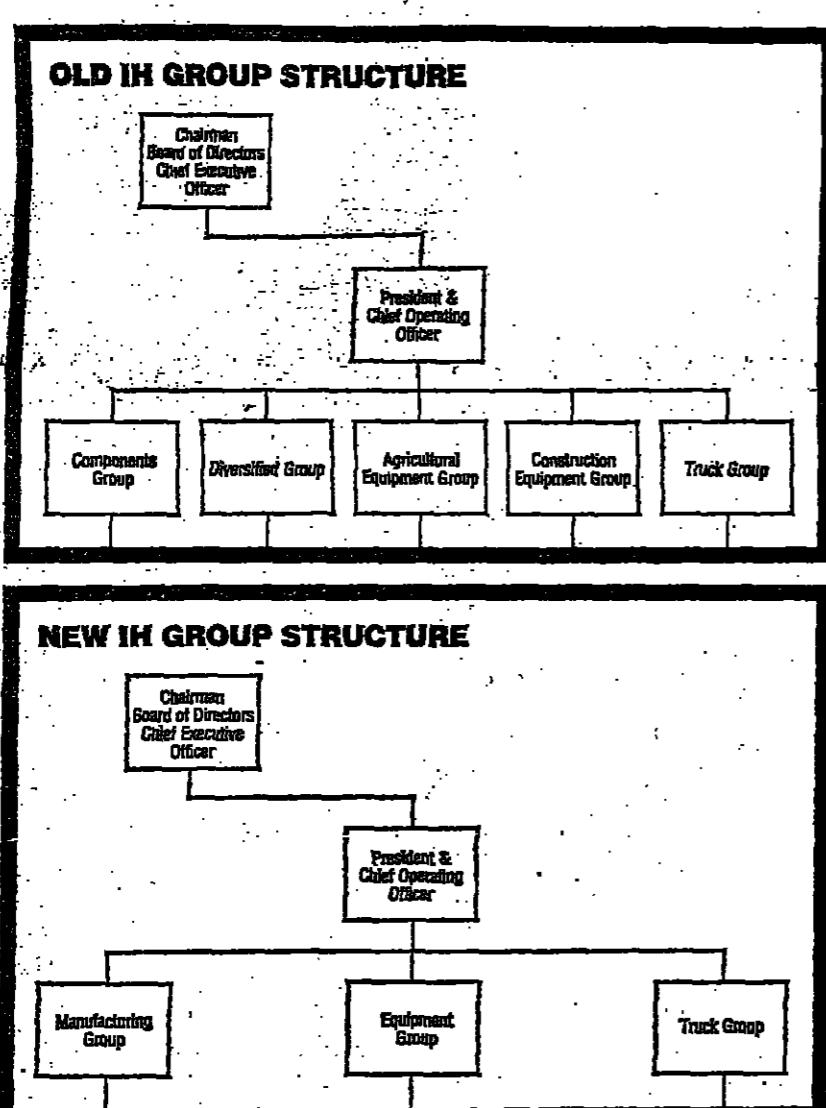
# **Corporate Reorganization is the first step in IH's 3-year plan**

**Make no mistake about it**

Despite any current problems International Harvester may be having, we're still a company with major strengths. Even during today's difficult economic times, we've been increasing our market penetration in nearly every major product category. Entire product lines are being redesigned for greater competitiveness, and new products are being introduced at a record rate.

As a matter of fact, about 50% of IH sales are from products that are less than four years old.

To build on these strengths, and better position IH for the future, a major reorganization is taking place, effective September 9. These charts will show you the major changes at a glance.



**What it means is simple: we've eliminated the duplication of many services, skills and facilities that were required to support five separate groups. We've merged the groups into compatible marketing and engineering structures where the people who sell our products and the people who design our products can work best together. And we've centralized our manufacturing operations.**

That makes our entire corporation leaner, streamlines the structure, but most important, organizes IH in a way that concentrates on the basics of our business. Our operating structure now consists of three groups: The Manufacturing Group; The Truck Group; and The Equipment Group, which consists of the Agricultural and Construction Equipment product lines.

- New worldwide organization concentrates on basic strengths of IH businesses
- Manufacturing and support functions centralized for more efficiency, ending duplication
- Over U.S. \$100 million additional annual savings from these changes
- Other cost reductions ahead of schedule: inventories reduced nearly U.S. \$400 million in last nine months
- Annual operating costs reduced over U.S. \$800 million since 1977
- Record 51 new products introduced in 1981

27 North American plants will now report to the head of the newly-created Manufacturing Group, rather than to the heads of our old groups. That will mean greater efficiencies in plant and people utilization, and less costly overlap. It also means Manufacturing can respond more rapidly to changes in the market. Both our Truck Group and Equipment Group will concentrate on marketing, sales, product planning and engineering, which is where we've always had strength. Functions such as data processing, engineering services, communications, and human resources, which had been spread among the groups, will now be centralized.

This reorganization is the first step in a 3-year plan designed to make International Harvester significantly more cost effective by trimming overcapacity, eliminating unprofitable product lines, and cutting over U.S. \$100 million from overhead costs on an annualized basis.

## **Capital improvements**

A major part of the plan is to make IH the least-cost producer in each of its businesses. To achieve that, a number of steps are being taken. In the period 1979-81, IH will have spent about one billion U.S. dollars on capital improvements, up 83% from U.S. \$547 million in the previous three fiscal years. These improvements include automated transfer lines, robots, computerized shop floor monitoring systems, and other state-of-the-art methods.

**Cutting costs**

**Cost reduction programs are another big factor in our 3-year plan. Programs already in place have produced major savings since 1977. Our worldwide workforce has been reduced 25% by closing inefficient facilities and selling off product lines that didn't fit our long-term business goals. In the first nine months of 1981, inventories have already been cut by almost U.S. \$400 million, putting us ahead of our schedule. By 1983, major system changes and efficiencies will have cut inventories by one billion U.S. dollars.**

To help solve liquidity problems, a financial restructuring program is being worked out with over 200 banks in the U.S. and overseas.

**Where do we go from here?**

IH is planning for improved profitability. The efficiencies we're building into IH with this reorganization will make it a stronger company in each of the next three years.

IH continues to produce products that are basic to human needs. There will always be a market for these products. Today's actions will help make IH more profitable at serving those markets.



**We're building on our strengths.**

## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# Yamaha tunes up for a wider audience

The economies of scale which enabled Japan's musical instrument maker to become a world leader have forced it to seek new markets. Charles Smith reports

**WHAT DO** grand pianos, engine castings for motor cycles and plastic bath tubs have in common? They are all made by a member of the Yamaha group and one of the most diversified companies in Japan.

Nippon Gakki—which means Japan Musical Instruments—is the world's largest musical instruments manufacturer, making 220,000 pianos a year. This is 10 times as many as the biggest European manufacturer and four times the output of the top U.S. producer.

Although Nippon Gakki itself declines to cite any figures some observers believe that Yamaha pianos now account for as much as 20 per cent of all new piano sales in western Europe (including the UK where the Yamaha import agent is the largest UK-based piano manufacturer). Yamaha uprights sell less well in the U.S., apparently because the Americans prefer cheaper instruments, but the company may hold as much as 25 per cent of the U.S. market for grands.

Nippon Gakki also turns out 200,000 wind instruments (equal to a 25 per cent world market share) and about 275,000 electric organs, as well as accordions, guitars and other musical instruments.

In the non-musical field, the company's "Yamaha" brand name appears on skis, archery equipment, tennis rackets, motor boats and furniture, as well as on its famous motorcycles, which are second only to Honda in world market share.

Both Nippon Gakki and the motor cycle company, Yamaha Motor, are involved in most of the more significant leisure activities that have blossomed in Japan in the past couple of decades as well as in some that could do so in the future.

Together they currently turn in combined sales of more than Y700bn (£1.7bn) with Yamaha Motor the slightly larger contributor. In terms of profits, Nippon Gakki's record has been

slightly erratic over the past five years although operating profits since 1972 have more than doubled to Y14.9bn (£360m).

The history of Nippon Gakki goes back to 1887 when a medical instruments engineer, Torakusu Yamaha, decided to try and reproduce an American reed organ he had been asked to repair. By 1892 Yamaha was exporting organs to Britain and by 1916 pianos to the U.S., but it was not until after World War II that Nippon Gakki began to make any major impact on what had always been a European-dominated industry. The company emerged from the war with its workshops in ruins but having acquired valuable new expertise in precision wood working through making wood propellers for Japanese war planes.

This, plus a strong determination to make good in the traditional business of instrument making, were about the only assets that Nippon Gakki could boast when Genichi Kawakami took over as president in succession to his father at the beginning of 1950.

## Decline

After a world tour which took in Europe and the U.S., Kawakami came up with two main conclusions about his company's future. One was that the world piano industry was in a state of chronic decline which could only be reversed by a radically new approach to marketing and production. The second was

that many of the techniques used for piano manufacture (such as the casting of metal frames, or the chemical processes used for producing the glossy finish on piano cabinets) could easily be used for the manufacture of other products such as engine parts and leisure goods.

Kawakami's conclusions provided the basis for Nippon Gakki's post-war strategy of introducing a mass production



Under Genichi Kawakami, Yamaha's Nippon Gakki subsidiary diversified in 1955 from its broad base in pianos, into making the world's first transistorised electric organ. Transistors were replaced by the company's own integrated circuits in the late 1960s.

system for pianos in place of makers in that it makes not the traditional craft system by only its own soundboards but which pianos were (and still also manufactures the mechanism which activates the hammer and helps to determine the piano's sensitivity to individual players.

It puts these and other parts together in three giant computer-controlled assembly plants—the largest of which turns out 600 pianos per day with a labour force of 300. Teruhisa Murakami, Yamaha's senior piano technician, claims that high precision mass production of pianos can more than match the traditional European "craft" approach. He adds, however, that the workers involved have to be trained to believe that they are producing a work of art and not simply a machine.

There is one important side effect of Nippon Gakki's integrated, mass production,

approach to piano making which serves to reinforce Kawakami's belief that the company should be making other things besides pianos. A problem arises with economies of scale in factories producing materials and components solely for use in piano assembly.

In order to make such factories economic, the company found itself forced in the early post-war years to start making other products—for example, motor-cycle engine castings at a site originally established to turn out iron piano frames. The need to "spread the load" was the second main reason why the specialised musical instruments maker turned itself into the highly diversified leisure goods company it is today.

"There were years when we overspent our development budget by 100 per cent," recalls

should make besides pianos—"I brought in what I loved," he says. An example was the decision to have Nippon Gakki's chemicals division develop a new fibre-reinforced plastic material for making bows and arrows after Kawakami had been introduced to archery on a foreign business trip.

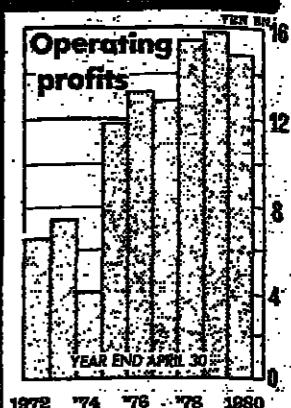
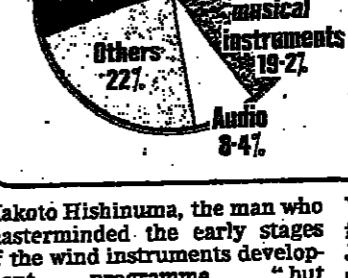
The development of new technologies, however, soon acquired a momentum of its own. The invention of fibre-reinforced plastic (FRP) and an involvement in the marketing of sports goods led to the manufacture of skis, pleasure boats, and bath tubs, which in turn led to water heaters and other household equipment.

Using its base in pianos as the starting point for musical instruments diversification, Yamaha began work in 1955 on the world's first transistorised electric organ, after Kawakami had made the decision not to follow the American lead of developing vacuum tube organs. Transistors were replaced by integrated circuits in the late 1960s and Nippon Gakki became one of Japan's first makers of microchips for its own exclusive use.

Another vitally important step towards diversification was the decision in the early 1960s to make wind instruments, in spite of having no knowledge of the product. It acquired this by first entering into partnership with and then taking over, an ailing Japanese company,

Nippon Kangakki, as well as via a fruitful partnership with an American trumpeter who had retired from orchestral playing in order to make his own instruments. Its first trumpets and flutes were turned out around 1965; today Nippon Gakki claims an annual output of about 200,000 wind instruments, or around 25 per cent of world production.

"There were years when we



Makoto Hishinuma, the man who masterminded the early stages of the wind instruments development programme, which specialises in crossing traditional industrial frontiers by turning out almost any small consumer product that operates with integrated circuits.

However, assuming that the Portasound lives up to expectations and piano sales remain static, Nippon Gakki should have no worries in the next few years about maintaining its position as the world's top manufacturer of musical instruments. What may prove to be worrying is the internal leadership structure of the group.

Problems here seem to arise mainly from the dominant personality of Kawakami and the question of whether or not a third generation of the family (in the person of his son, who is now vice-president) will be able to run the company with the flair of the first two generations.

Kawakami took the unprecedented step last summer of reinstating himself as chief executive after having vacated the presidency three years earlier to make room for his successor—ironically the younger brother of the president, who had handicapped personally. The Kawakami "restoration" sent ripples through the entire management structure of Nippon Gakki while at the same time serving to emphasise the ascendancy of one man in what today is one of Japan's larger public companies.

Whether this ascendancy has become a liability or is still an asset could prove to be the most crucially important question about Nippon Gakki's future.

bankruptcies had been showing an increase in this country there were a great many people setting out in business today by coming out of large firms and setting up on their own. Though figures on the numbers of new businesses were not just one at a time.

Stressing the point about the important part that small businesses play in the economy though not ascribing to the argument that they are the "sole panacea" for regenerating an industrial revival, Macgregor said that while

Small Business Centre, Control Data House, 179-199 Shaftesbury Avenue, London WC1

Nicholas Leslie

## Small company services all under one roof

that this sector faces and the services that are open to it, made his remarks when opening what is claimed to be the first "small business centre" in the UK.

Based in London, the centre is designed to pull together a range of services from marketing and insurance to financial services (such as leasing and hire purchase), training and

product development.

The centre is the brainchild of Commercial Credit Services, the financial services arm of Control Data Corporation, the U.S. computer group. It has already established a network of business centres in the U.S. Preparation for the UK launch has taken place over the past two years and CCS now claims that it can provide under one

roof and at an affordable cost a range of services that small businessmen frequently argue are too expensive. It plans to set up further centres in the UK.

What CCS has done is to combine its own services in such areas as computers, voice discounting and leasing, with those of Sedgwick UK (for employee benefit and insurance services) and Price Waterhouse

(accountancy).

Additionally, Cranfield Institute of Technology will be providing input in such areas as market research, product design, product engineering and marketing.

CCL's approach is to provide a centre at which any small businessman can discuss—at no charge—what plans he has in mind for his company and to get advice on where the centre

can provide assistance and at what cost. Part of the competitive pricing that CCL is aiming to achieve is based upon its achieving economies of scale in such areas as insurance—that is, buying insurance for a range of small companies rather than just one at a time.

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## THE PROPERTY MARKET BY ANDREW TAYLOR

### Building costs squeeze

THIS WEEK'S renewed surge in the cost of development finance comes at a time when building tender prices being quoted to developers are at their lowest level, in real terms, for more than two years.

With the construction industry in the middle of one of the deepest recessions since the 1930s contractors and sub-contractors have been cutting margins to the limits of profitability, in a bid to win new work and maintain cash flows. Competition for new development schemes is intense.

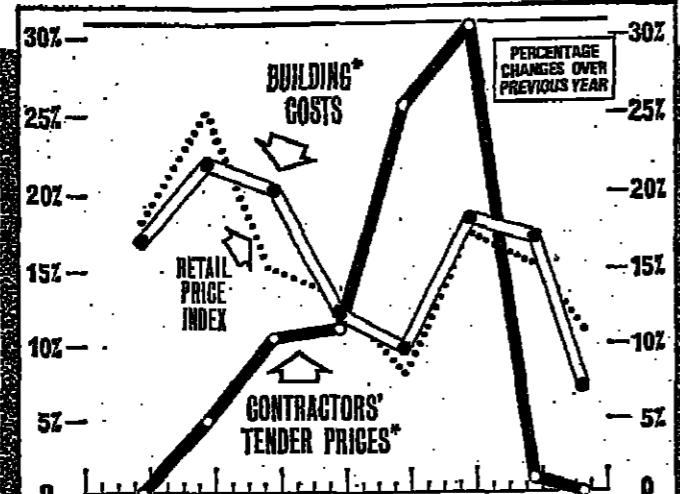
A study of building costs by the Royal Institution of Chartered Surveyors reveals that contractors' tender prices are now back to levels prevailing in the fourth quarter of 1979.

Figures produced by the institution's Building Costs Information Service show that contractors' tender prices have fallen by about 5 per cent since the third quarter of 1980 (although more recently prices have begun to rise again as increases in material costs begin to work their way through to the building site).

Contractors' tender prices are thought to have risen by around 3 per cent since the low point reached in the first quarter of this year. However the Building Costs Information Service (BCIS) says that this does not reflect any lessening in competition for work but more the effect of price rises elsewhere.

According to BCIS, building material price increases during the first half of this year were running at an annual rate of around 10 per cent, compared with an annual rate of about 5 per cent during the second half of 1980.

It now seems likely that build-



Source: Building Cost Information Service

ing costs will continue to increase in line with inflation as materials producers pass on higher overheads such as energy costs to the builder.

Nevertheless, building costs are now rising more slowly than at any stage since the mid-1970s.

So far this year the BCIS building costs index—distinct from its tender price index—has risen by just over 7 per cent. This compares with annual rates of increase in building costs of more than 17 per cent in 1979 and 1980.

On current projections, building costs may increase by around 9½ per cent this year while the tender prices might be expected to rise by around 4 per cent.

This would still leave tender prices below levels being quoted in the third quarter of 1980.

Leading firms of property agents have certainly been surprised at some of the prices quoted by hard pressed contrac-

tors over the past 12 months.

"Prices have been well below the projections of quantity surveyors and it would appear that some contractors are 'buying work' at very low, or even non-existent margins—just to keep labour forces and plant intact," said our firm of agents.

Chartered surveyors warn that some of the cut price tenders now being quoted may, however, bear little relationship to the final cost of a project—as contractors seek to push up margins through hidden extras that arise once construction is under way.

Some surveyors say that this could lead to an upsurge in contested claims for payment as projects near completion.

Meanwhile, if developers are prepared to wear the current high cost of borrowing, the present might be as good a time as any to start building and beat what could be a rush when conditions improve.

### British Land locks into new funds

BRITISH LAND added to the vocabulary of property company finance directors this week when it announced the terms of its new "droplock debenture option" giving the company the right to raise £30m of long-term finance, at fixed rates, over the next 10 years.

The property group's timing could hardly have been more appropriate with the announcement of the new funding scheme coming just 24 hours after the Bank of England had moved to push up short-term interest rates.

British Land's version of the droplock—orchestrated by financial adviser James Capel and Guinness Mahon—would appear to have a great deal of attraction for property companies seeking long-term fixed-rate finance which, in British Land's case, could cost them just under 10 per cent.

Under the terms of the deal, British Land has agreed an option with 28 UK institutions to raise at least £20m in four tranches over the next decade.

Only if interest rates fall below a certain level will the property group be compelled to take up its options.

If this were to happen British Land would be paying a yield of 9½ per cent for its funds—after allowing for a small discount on the issue of the debenture stock.

Meanwhile, if developers are prepared to wear the current high cost of borrowing, the present might be as good a time as any to start building and beat what could be a rush when conditions improve.

would be fixed to give a yield of 12 percentage points above the then highest yielding government stock with a maturity of 15 years. Once fixed, the coupon would again not alter during the life of the loan.

John Ribblat says that the deal has several major advantages: "First, any property company should be attracted to a scheme which provides long-term finance at potentially just under 10 per cent—particularly in the present climate—and with no dilution of equity."

"Moreover, if interest rates do not fall sufficiently to trigger the option we can voluntarily draw the funds at a time of our own choosing, provided we draw the first tranche of £10m within the next six years."

Just as importantly, British Land has moved to the front of the queue for long-term corporate financing—queue which seems likely to form once the economy begins to recover and interest rates recede from the present levels.

The deal also gives the group the option to reinance its £21m debenture loan due in maturing in 1987 and on which British Land is currently paying 15 per cent. Both the new option stock—if issued—and the existing debenture loan are secured on British Land's Plantation House office block currently valued at around £100m.

Other property companies are also looking at the possibility of launching similar fund-raising schemes but whether they will be able to achieve similarly favourable terms remains to be seen.

### The CBI's new tenants

THE Confederation of British Industry may ease some of its cash problems with the recent sub-letting of three floors at its Centre Point headquarters in London.

The three floors, totalling around 13,000 sq ft, are surplus to the CBI's requirements and have been let to Sperry Univac of the U.S.

The CBI yesterday declined to disclose details of its new letting but Sperry Univac is understood to have agreed a rent of £15.50 a square foot for its new offices. Jones Lang Wootton represented the CBI in the letting.

The CBI, which moved into its Centre Point headquarters last year, is understood to be paying a rent of around £8 to £8.50 a square foot for its accommodation.

However, in addition to rental costs the CBI has also had to pay a substantial sum to refurbish and equip its new offices.

Earlier this year the CBI disclosed that it had made an operating loss of £374,000 in 1980. However, after taking account of the sale of the lease of its former headquarters in Tot Hill Street, Westminster, the CBI was left with a net surplus of £2.27m. Nevertheless, the organisation is concerned about the level of rising costs and in May this year announced staff cuts at Centre Point. It said rising rates bills had contributed to the staff cuts.

### Hillier Parker looks to the Continent

BRITISH ESTATE agents and chartered surveyors are continuing to expand their overseas commercial property operations. Hillier Parker May and Rowden, which already has interests in the U.S. and Australia, is now breaking new ground in Europe.

The agents are joining forces with five other European property consultancy firms to form a new commercial property service: "European Commercial Property Association". The other firms in the consortium are: Bourdais from France; M. I. van Engelen, Holland; Gabetti from Italy; Compagnie Immobiliere de Belgique and Aengenveit-Immobilien KG from Germany.

• General Accident Fire and Life Assurance has paid more than £5m to acquire a major new industrial investment in Crawley. General Accident has bought two industrial buildings, totalling nearly 30,000 sq ft on a 6.4 acre site at the junction of the A23 and Fleming Way. The developer was Slough Estates and the premises are let to British Caledonian Airways and American Airlines Training Corporation. General Accident were advised by Strutt and Parker and Donaldsons, while Healey and Baker acted for Slough Estates.

• American Express International Banking Corporation has acquired some new London offices. The asking price was put under £500,000.

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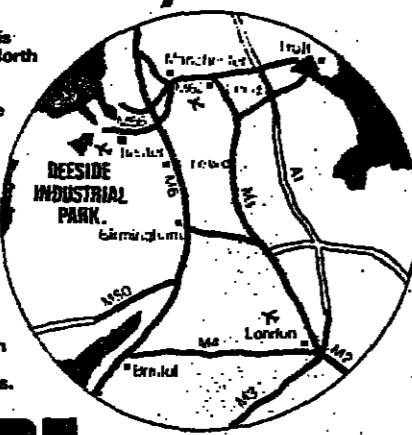
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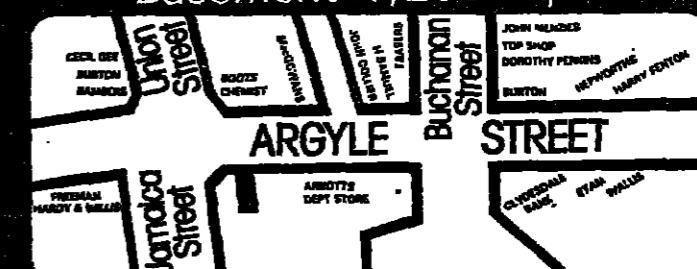
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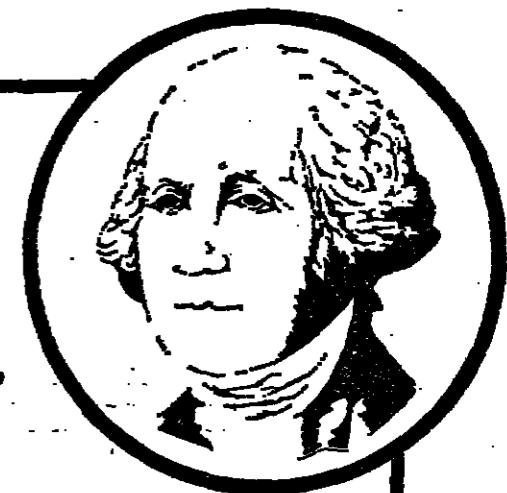
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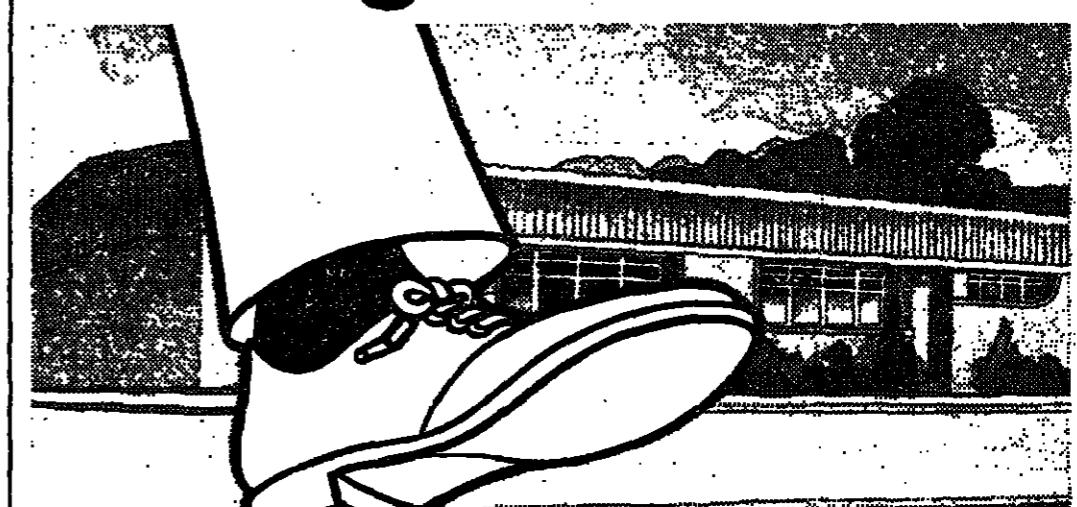
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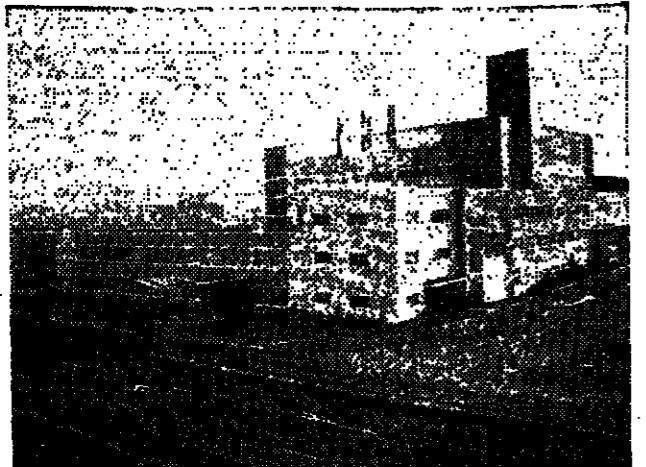
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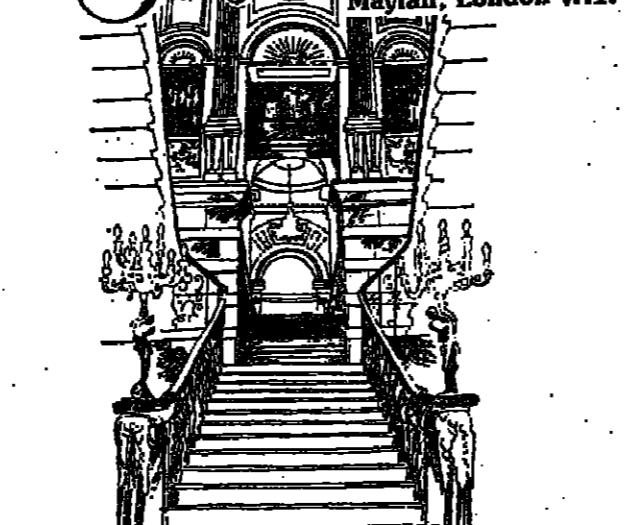
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# The reward for a social contract

BY ANATOLE KALETSKY

AFTER BEING ridiculed and ignored for two years by politicians, incomes policies and pay norms are starting to be taken seriously again right across the political spectrum.

Starting from the left, the TUC unfortunately has to be taken as a proxy for the Labour Party which is too busy tearing itself apart to think about policy. If any issue could be said to have been debated seriously amid the intriguing of last week's TUC conference, then it was the question of whether to co-operate on pay with a future Labour Government.

The Liberals, the only political group to stick through thick and thin to the idea of planned pay bargaining backed by new forms of industrial democracy, are no longer crying in the wilderness. Although their Social Democrat allies try to stay on the fence in the policy papers published last weekend by saying only that "it may be necessary to consider some sort of formal incomes policy," they are forced to add only a paragraph later:

"At the very least we will probably need an open discussion of the options... a more structured approach in the public sector and a policy for the big, trend-setting companies in the private sector."

To cap it all, the first action of Mrs Thatcher's new Cabinet of born-again monetarist purity has been to impose a 4 per cent "pay factor" on pay increases in the public services from now on.

Thus, after two years wasted in bewailing the appalling losses caused by the way that incomes policies have distorted the elegant workings of perfect market forces (without ever comparing these losses with the wholesale industrial carnage resulting from the present tree market approach), it is time for economists and politicians to think seriously again about how better incomes policies can be constructed and about why they have failed in the past.

One important lesson from the last Labour Government's experience, which I discussed last week, is that voluntary agreements with unions are unlikely to work, at least if the voluntarism is based on unions giving away workers' bargaining rights in exchange for an accretion of political power to union leaders or union conferences. This kind of power broking is more likely to alienate shop floor workers from an incomes policy than to enthuse them.

However, this observation in no way detracts from the true ideal of a "social contract". A real social contract is an agreement made between the people in a country and their government, not between the government and a number of powerful interest groups. In the context of an incomes policy, the Government would ask the electorate to accept some form of pay restraint. In exchange it would offer the people some defined benefit which pay restraint would enable the government to provide.

A socialist government might offer better social provision, education and health services or tangible moves towards some genuine form of industrial democracy. A conservative government might nominate sizeable tax cuts or it might seek popular support for a stronger British role in world affairs.

## Promise

These differences in aspirations are the very stuff of politics. But what any government must accept is that if people are asked to accept reductions in their real living standards, the size of these reductions must be commensurate with the rewards which the government holds out and with the likelihood of these rewards being achieved.

The Labour Government ignored this principle in 1978, when it attempted to impose a three or four per cent real wage cut without convincing anybody except a few union leaders that this would benefit the nation. Now this applies a fortiori to Mrs Thatcher.

In exchange for a large reduction in living standards she offers only the promise that the policies of the past two years will be pursued more relentlessly than ever. She gives her personal assurance that if the pay restraint she is demanding is achieved, Britain will enter a new age of prosperity at some time in the indefinite future. But as her economic strategy unfolds, these assurances become steadily less persuasive.

KING'S LYNN, a 12th century East Anglian town, which nestles beside the Great Ouse where it runs into the Wash, leads a double life. Both are of unassumingly rectitude.

While hankering after the title bequeathed to it by the great medieval merchant princes, the town is trying to discharge its responsibilities as the industrial mainspring of 800 square miles of West Norfolk, embracing 100 villages. Some 120,000 people live in the area, but the supermarkets and stores will tell you that their catchment areas is 25 per cent wider.

Two years ago it had seemed as if the wide range of enterprises from roll-on, roll-off cargoes in the docks to engineering, food preparation and packing, glassware, sugar refining and agricultural engineering in the hinterland, would immunise the area from the recession.

As late as October 1979, the King's Lynn and West Norfolk Council went to South Shields in Tyne and Wear to look for skilled men. The official title of its campaign was "Skill-match"; unofficially, it was the "Geordie scheme". More than 40 skilled men came south to live in homes provided by the council.

A few weeks later, the food processing industry, which had long suffered from over-capacity, contracted. Within a short time



## KING'S LYNN

seven of the East Anglian factories canning vegetables and fruit were closed. In many households both breadwinners lost their jobs. Inevitably, the fall-out had a knock-on effect on other industries supporting agricultural and local manufacturing activities.

Within the council's area, some 6,200 people are now without jobs. Unions and management tacitly acknowledge that since many traditional methods of working have been abandoned to achieve higher productivity significantly fewer workers will be needed to produce the same output when the economy recovers.

Outside food processing, one of the first closures — and least expected — was at Dynatronics, where 390 people used to make cabinets for music centres and other hi-fi equipment. Nearly half the employees were men and wife teams. Two out of three of those who lost their

jobs last November are still without work.

Within a year the unemployed total in the area has doubled, to 13 per cent of the population. In King's Lynn itself, 3,149 people, or 12.5 per cent of the working population, were without jobs at the July count. Of these, one in five was under the age of 19.

First, the factory workers were laid off; then the staff, from managing directors to cleaners. In West Norfolk 90 professionally qualified people are now looking for jobs and their chances of success must be considered remote.

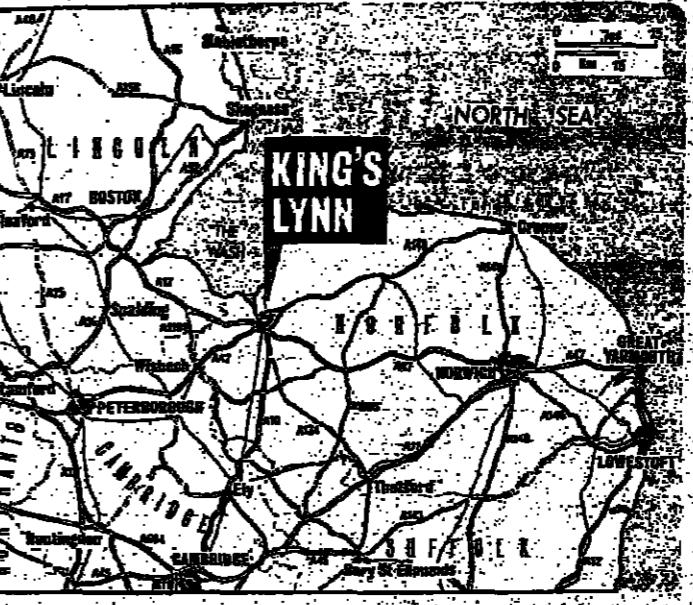
"We are fast approaching the status of an assisted area, but without hope of being designated one," says Mr David Forster, manager of the Manpower Services office.

King's Lynn became an overflow town for Greater London in 1962 and largely as a result, gained some 70 new companies. But five years ago the GLC switched its emphasis from relocating its overspill to inner city development. Now King's Lynn has to compete for new industry, with Peterborough, which is 34 miles away, and Corby, in Northamptonshire. Both, as new towns, can offer substantial government-backed inducements.

One of my places of outstanding merit recognised by

the Department of the Environment, King's Lynn has many buildings of great historic interest along its riverbank. Victoria can be sought amid the pedestrian precincts of the medieval property, was on the market in 1955. The owners tried to interest the then borough council, but they were not prepared to be involved.

Since 1955, a preservation trust has been active in the town. It has had considerable success but is obviously at log-



Chris Walker

gerheads with the council. The first sentence of its booklet, outlining its origin and aims states: "Hampton Court, Nelson Street, a dilapidated medieval property, was on the market in 1955. The owners tried to interest the then borough council, but they were not prepared to be involved.

All the same, the local have taken the initiative in retaining and developing the historical and cultural aspects of King's Lynn. Perhaps if town and county eye to eye more, they would attract more of the 1.5 million tourists a year — and more industry to a uniquely attractive part of Britain.

## Murillo all set for a come-back

DESPITE Lester Piggott's presence in Berkshire today for an interesting programme at Newbury where he steps into the breach for Guy Harwood, the day's best racing is at Ayr.

Scotland's premier course stages the £25,000 added Ladbrokes Ayr Gold Cup and that always competitive sprint is supported by good races for

## RACING BY DOMINIC WIGAN

both the Weir Memorial Trophy and the Ladbrokes Leisure Nursery.

Twenty-three have been declared for the afternoon's big sprint and the race (regrettably and inexplicably a third consecutive event on the card over six furlongs) looks as wide open as ever with claims held by all.

Although I have a healthy respect here for Sparkling Boy, who will be bidding to repeat

his success of a year ago for Paul Kelleway and John Lowe, both he and Rabdon's five lengths Victoria Cup conqueror, Columnist, look to have too much to do under 9s 6lb and 10s 3f respectively.

Better prospects to my mind are Murillo and Flower. Murillo, a winner here at Newcastle and Kempton already this season has been finding formidable weight proving too much for him of late and at Newmarket last month could finish only fifth when attempting to defy 10 st in the Playboy Handicap.

However, the Windjammer gelding was beaten less than four lengths there by the winner, Kiss, to whom he was trying to concede 29 lb, and his chance must be respected off 8 st 11 lb.

On ground more to his liking than the fast surface he tackled on the July course, I take Murillo to reverse placings with the fourth-placed Shayboob whom he meets on identical terms for a neck beating.

Murillo, who should be more identifiable than most through his always-handicapped four, is just preferred to last August's Northumbrian sprint trophy winner, Flower. She, too, is better handicapped than might have been anticipated.

Ben Hamblin, without a representative in the Ayr Gold Cup, must be hopeful of winning both the Weir memorial trophy and the Kintyre stakes.

I believe that Illini will land him the Weir race, but that Crathie could find the range

auction ring fifty, Round Dance too good in the Kintyre.

Both the Weir Memorial Trophy and the Ladbrokes Leisure

Nursery.

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## Cinema

## The trouble with women

by GEOFF BROWN

**City of Women** (X) Classic Tottenham Court Road, Screen on the Hill  
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**The Final Conflict** (X) Cinematic Studio Oxford Street, Classic Tottenham Court Road  
**Bust's Ritz** (AA) Ritz

There is one image in Fellini's new film *City of Women* that stands out above all others in its audacious bluntness. The cinema audience, entirely male, rocking back and forth on the pillows of an enormous bed, staring impassionedly at the image of a glamorous woman on the silver screen. The equation of cinema with sexual fantasy could not be made any clearer, though that never stops the director from repeating the equation with related images over and over again, like a stage magician pulling endless rabbits from a single top hat. Our guide through the labyrinths of Fellini's fantasies is Marcello Mastroianni (now a little crised and grey at the temples), who plainly appears as the director's surrogate. He plays Sparazza, an ageing man who leaves a train compartment to explore, with infinite amusement, a dream landscape almost entirely populated by women.

At first he regards them with a rudeness of the true savagist: "You... gorgeous sw!..." he shouts to the mysterious lady in Russian hat and boho whom he follows across odds to an hotel full of feminists holding a convention. But by the end of the dream he has been verbally and physically humiliated, taunted by punks, set upon by an ogre in a green house, interrogated and condemned for his sexual deeds by a tribunal. The dream ends, but it seems all set to return as Mastroianni's train enters the dark womb of a tunnel just as it did at the beginning. As with Truffaut's hero in *The Man Who Loved Women*, the obsession with women, with cinema and their interconnections — is irshakeable.

We are all familiar with the symbolism of trains entering tunnels, of course, and for much of the time *City of Women* offers the pleasures of being on similarly familiar ground, raked over by an old master. Mastroianni's oddities through various aspects of the female spirit is flamboyantly staged, swirling with life (and mist) for an epic nocturnal atmosphere (he goes over much of the action). Individual sequences reverberate with the kind of lurid comedy that only Fellini can provide: take Mastroianni's escape from the feminists with the friendly gre from the hotel basement, those attempted assault — in the bizarre company of stuffed bats — is interrupted by her tiny, temerit mother. But as with most picaresque adventures there comes a point when the momentum drops and audiences fidget, especially when the film lasts over two hours. Once the hero starts his slow descent down a helter-skelter chute full of past memories (including the cinema auditorium cum bed), our own past memories of Fellini's films may be getting in the way of full appreciation. *City of Women*, then, offers nothing new, and its treatment of women may possibly cause offence to those un receptive to Fellini's methods of caricature. But it does show an accomplished cinema magician giving



a reasonable display of tricks; at a time when magicians seem a dying breed, this is cause for some celebration.

The character played by James Caan in Michael Mann's *Violent Streets* (previously known, to better effect, as *The Thief*) talks at one point about "doing my magic act," though it's doubtful if the professionals of the Magic Circle would be very impressed. For the act seems to consist of nothing but foul words and foul deeds, all perpetrated by an ex-convict determined to vent his rage and build a fortune at the same time by putting off shady deals and robberies.

The film jangles with a punk sensibility that may well find favour in some quarters, just like Mann's previous film *The Jericho Mile* (a TV production; this is his first cinema feature). Tangerine Dream provide a music score of hypnotic pulses and drones; director and photographer (Donald Thorin) combine to paint a glossy, garish picture of urban America whose violent streets seem forever doused in rain and darkness.

But as the film proceeds, it becomes increasingly obvious that such surface excitements are the only kind on offer; for the director — who undertook extensive research on the workings of the underworld — has hung his visual effects and turbulent action on a curiously routine plot. Take away the incoherent philosophising of Caan's character (symbolised by his cherished postcard collage of images describing his life and destiny) and you are simply left with the old thriller clichés about a lone criminal who refuses to be tied to his boss's apron strings. Still, *Violent Streets* is not to be snubbed outright. Apart from James Caan, it provides a role for the excellent Tuesday Weld, playing his naive, devoted mistress (though she is never given anything substantial to do). The film also nails down a fashionable Hollywood style — garish, violent and pretentiously solem.

*The Final Conflict*, on the other hand, is already good for nothing: a third instalment of *The Omega saga* with none of the original's showmanship and a great deal of extra silliness. Damien Thorn, alias the Antichrist, is now 32; he heads the world's largest multi-

national company, he is Britain's Ambassador and regularly puts the President straight about Middle East matters. But against that combination, the opposition looks pretty paltry: the "seven diggers of Megiddo" (about as lethal as Brillo pads); an investigation TV journalist with a programme called "The World in Focus"; old Father DeCarlo, portrayed by Rossano Brazzi (who has played so many Hollywood Italians that he's now talking like Chico Marx). Thankfully the day is saved by the Second Coming, and with luck this really is the final conflict.

Unfortunately some talented people are entombed in this British-made folly. The director is Graham Baker, making his feature debut after many commercials and his highly praised short film *Leaving Lily*; here he only shows sensitivity in shots of the English landscape. The incoherent script is by Andrew Birkin, who wrote the superb television trilogy on James Barrie, *The Lost Boys*; he occasionally tries to make the Antichrist seem another lost boy, but the attempt is doomed. And Damien is played by Sam Neill, the New Zealander who made his name in *My Brilliant Career*. This is hardly the film to make that tide come true.

One wonders, too, what *What's the Fino That's On Everybody's Lips?*

Buster Loose will do for Richard Pryor's career as an anarchic character actor and stand-up comic. This is his own personal production; he stars in it with Cicely Tyson and dreamed up the queasy story about a cross-country trek of one roguish ex-convict, one school teacher who objects to bad language (she should have heard James Caan's), and eight difficult children whose problems range from blindness to enforced prostitution in Vietnam. The journey begins with tantrums; it ends with bugs and moral regeneration. In his recent work

## Wigmore Hall

## Russian church music

by ANDREW CLEMENTS

The Tallis Scholars are a group of 18 young and most expert singers, directed by Peter Phillips. They are also enterprising: in two concerts at the Wigmore Hall in the past week they have presented a survey of Russian liturgical music, much of it completely unknown to all but specialists. At the core of both their programmes was Rachmaninov's *Vespers*; part one of the work concluded the first concert, and on Wednesday the last six numbers were sung.

There were no excuses for presenting the music, all of it written for church use in such a secular setting as the Wigmore Hall. "The concerts are not putative church services," the conductor wrote in the programme booklet, "but an opportunity to present remarkable music, much of which is little heard even in the Orthodox church." Neither was there any attempt at fake Russian presentation; quite rightly, the singers decided that the least contrived performances would best convey the beauty and originality of the writing.

The second concert took music from the liturgy for the Sunday Eucharist; the relevant section of the Rachmaninov ended the selection and it began with chants in honour of the

Virgin from the 16th century, followed them with two 20th-century harmonisations of a chant by Tsar Theodore (the first concert had included one such by Ivan the Terrible), and moved on to Chakovsky and Balakirev. Interesting to hear how Chakovsky's sweet tooth gave a soft centre even to his music for the liturgy, for all that it preserved some original chant; strange to hear a Russian version of the anthem "Rejoice in the Lord" (by Balakirev), so well known in the English cathedral tradition.

Rachmaninov, however, dominated the evening. The *Vespers* must be his least praised work, a model of discipline from a composer laboured for prolixity. The setting of "Glory to God on high" based on a Znamenny chant, which forms the 12th section of the work, is hauntingly beautiful; the original chant woven into the fabric of a prodigiously sustained piece of a cappella writing. Everything that the Tallis Scholars gave us was unaccompanied; almost everything was expertly polished, intonation was impeccable. Stravinsky's setting of The Lord's Prayer was perhaps the most precious gem of all; beautifully sung and a reminder of supreme genius in microcosm.

## Booker Prize short list

The winner of the £10,000 Booker McConnell Prize for Fiction will be chosen from one of the following seven authors: —Molly Keane, Doris Lessing, Ian McEwan, Salman Rushdie, Ann Schlee, Muriel Spark, D. M. Thomas. The novels on the short list are:

Molly Keane's *Good Behaviour* (Deutsch £6.50); Doris Lessing's *The Shran Experiments* (Cape £6.95); Ian McEwan's *The Comfort of Strangers* (Cape £5.50); Salman Rushdie's *Midnight's Children* (Cape £6.95); Muriel Spark's *Lottering With Intent* (Head £6.50) and D. M. Thomas's *The White Hotel* (Gollancz £6.95).

The judges who selected these seven novels were: Malcolm Bradbury, Professor of American Studies, University of East Anglia, chairman of the judges; Brian Aldiss, Joan Bakewell, Samuel Hynes, and Hermione Lee.

## THE ARTS

## Sadler's Wells

## Spring Waters

by CLEMENT CRISP

Had it not been for the arrival of *Spring Waters* in Wednesday's Sadler's Wells Royal Ballet programme, we might have been back in Rosebery Avenue in the mid 1930s, the formative years of the Vic-Wells Ballet. *Les Rendezvous*, *Checkmate* and *Façade* were the meat of the evening — all decently done — and the ecstasies of Asaf Messerer's duet sat rather oddly in this company.

*Spring Waters* was made in 1952 for students of the Bolshoi School, a realisation of Rachmaninov's song that is a vivid encapsulation of the Moscow manner at its most athletic and lusciously emotional. I think it a very good *pas de deux*, for all that the male dancer is called upon to do is little more than fetch and carry the ballerina in a thoroughly sprightly access of delight. But it has a whole-hearted energy, a wild, maddened by the scent-of-lilies emotionalism that bears us along, and Galina Samsova and Desmond Kelly, who can even surmount the Tarzan munt he must wear, are blissfully right. They believe, and so do we.

The main matter of the programme was dominated by David Ashmole's splendid dancing in *Rendezvous*: he produced a clean, buoyant and unfailingly attractive account of the leading male role; in *Checkmate* he showed again that he is the best Red Knight, *prez chevalier* in technique as in manner, we have seen for many years.

## The Other Place, Stratford-upon-Avon

## The Witch of Edmonton

by B. A. YOUNG

Elizabeth Sawyer was hanged at Tyburn for witchcraft in April 1621, having made a full confession. This play, described on the first edition title page as "A known true story" appeared the following December. Many actual details from Mother Sawyer's confession were used, and her story is combined with a conventional Jacobean romance about marital duplicity. The playhouse was clearly anxious to get the play on quickly and employed three of its stable of writers on it. For what it's worth, it is thought that Dekker wrote the scenes about Mother Sawyer, with their social comments; Rowley wrote the comedy scenes for the clown Cuddy Banks; and Ford, perhaps with Dekker's assistance, the scenes of domestic infidelity.

This story runs along fairly normal lines. Frank Thorney secretly marries his fellow-servant Winnifred in the first scene, and in the second scene is persuaded by his old and debt-plagued father to marry Susan Carter for a rich dowry. Dissatisfied with the double life he tries to lead, he murders Susan and throws the blame on his former rival, Warbeck.

There are two minor plots. One concerns Cuddy Banks who is after Susan's sister Catherine. The other is about the poor old woman Mother Sawyer, who is commonly thought to be a witch because she is ugly and bad-tempered; and it is she who brings the special interest to the play for one day when she is stoning cursing, she is visited by a devilish familiar in the shape of a dog.

The use of the devil in the play is subtle, and can't have been stuck on to the Thorney-Carter plot as an afterthought. The dog, who can talk, explains that a devil is always available when the mood is for him. "Thou never art so distant from an evil spirit, but that thy oaths, curses and blasphemies pull him to thine elbow." Mother Sawyer is easy meat. Later, when Frank is running away with Winnifred, and his second wife comes on the scene, the dog appears and brushes against him; it is at that point that he decides to solve



Galina Samsova and Desmond Kelly in "Spring Waters"

## Arts Council Explains

"One of our more difficult years," said Mr Kenneth Robinson, chairman of the Arts Council, yesterday when introducing the Council's annual report for 1980-81. Much of the secretary general, Sir Roy Shaw's, introduction was devoted to a defence of the decision last December to axe grants from 41 clients in order to help 46 others with above from wrong thoughts, and the dog can't influence him.

The excellent production under Barry Kyle reeks of evil. It is played against a farming background (designed by Chris Dyer), where there is little courtesy, though much kindness. From the moment the dog appears, bursting out of a sack as Mother Sawyer sits swearing, an atmosphere of uneasy tension builds up. Evil is abroad. The scene of Susan's murder, where the dog unexpectedly appears and surrounds the players with a visible barrier before providing Frank with the weapon he needs, is breathtaking.

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, but as Miles Anderson plays him, blacked all over, with a curly spaniel wig and a black harness incorporating a tail, he is a constant menace. Miriam Karlin plays the witch without any exaggeration, though much kindness. From the moment the dog appears, bursting out of a sack as Mother Sawyer sits swearing, an atmosphere of uneasy tension builds up. Evil is abroad. The scene of Susan's murder, where the dog unexpectedly appears and surrounds the players with a visible barrier before providing Frank with the weapon he needs, is breathtaking.

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## POLITICS TODAY

## FINANCIAL TIMES

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Telegrams: Finaztime, London PS4. Telex: 2854871

Telephone: 01-248 3800

Friday September 18 1981

## The drift to protectionism

TRADITIONAL trading powers in the west are on the defensive. New competition is always difficult to accommodate, especially when it is skilfully organised, flexible in its approach and liberally financed, as in the case of Japan and smaller newly industrialising Asian nations. Difficulties for the established powers compounded by recession, which make more painful the process of adjustment. It is virtually impossible to persuade a Midlands textile worker on the verge of losing his job that the rundown of his industry is part of a process which will lead to economic growth and that the resources tied up in an obsolete industry are best deployed elsewhere. One of the motors for adaptation is the existence of a liberal world trading system based upon the disciplines of the General Agreement on Tariffs and Trade. The system may not have caused the growth in the world economy from 1947 to 1973 but, without it, the growth would have been much more sluggish. So the GATT secretariat is right to issue another clarion call for a return to the disciplines of open trade.

**Trend**

It is not that governments are overtly protectionist. Rather, with increasing frequency, they give ground to special interest groups—the textiles, car, steel, shipbuilding and consumer electronic industries are cases in point. "The trend is on the whole in one direction and clearly unsustainable for long," GATT says in its annual study of international trade. "While the rules of the GATT continue to exert considerable influence on policy conduct, there is no denying that infractions and circumventions of them have tended to multiply."

The rules remain basically intact. But the fashionable way to go round them is for countries or industries to arrange bilateral trading agreements for a particular product. This not only restricts the flow of trade but shelters the higher cost, less efficient producers—it is the respectable path towards protectionism. A classic case is the agreement between British and Japanese car manufacturers which, sanctioned by the UK Government, holds the Japanese to a percentage share of the British market. Other cases, in other countries, are less visible. But all have in common the fact that they

**Ideology**

Please to hold the line against protectionism are not part of an ideology. One of the virtues of GATT's latest study is that it makes clear how adherence to the liberal trading system is part of the struggle not only to combat inflation, but also to promote growth. The resort to bilateral agreements is at least partly a result of ossification in the western economies, a growing inability to change. Warding off protectionist pressures has to be part of a cohesive approach to eliminating red tape and restoring greater precision to the use of the pricing mechanism, especially in the labour market and agriculture. As far as the British Government and the Reagan Administration in the US are concerned this means that they should not bely their free market approach with acts of protectionism.

## A more efficient public sector

ANY SERIOUS proposals for saving public money by making the operations of government more efficient without lowering the standard of services to the public deserve careful scrutiny by Ministers, civil servants and local authorities. When, as on Tuesday, a group of leading businessmen who have been researching the subject on behalf of the Confederation of British Industry put forward suggestions for savings between £3bn and £5bn a year by reducing overmanning and inefficiency, taxpayers and rate-payers will be right to demand a constructive and active response to this challenge from government.

**Costs**

The CBI claims that a 10 per cent cut in public service manpower, which would save £3bn in direct employment costs, could be achieved in two to three years by economies outside the "front line" areas of government which impinge directly on the public. These savings should be used, according to the CBI, not to cut government borrowing at the risk of deflating the economy further, but to stimulate demand for a pound-for-pound basis, either by cutting taxes or by raising public sector investment in commercial projects and infrastructure. Although they would wish public service manpower to be cut by 400,000, the transfer of this expenditure to other parts of the economy would result in at least as many jobs being generated in the productive sectors.

Thus the CBI's proposals are put forward in a constructive spirit. They may perhaps be over-optimistic, but nobody could claim that they are motivated by an ideological aversion to the public services or by a doctrinaire belief in cutting government borrowing in all circumstances. If any of the particular suggestions for improvement in the CBI's programme are feasible, then they should be welcomed at both ends of the political spectrum. People who advocate the expansion of the public sector should be even more concerned about its efficiency, and about popular

To THE Liberal Party delegates and Social Democrat observers gathered in Llandudno at the beginning of this week all the news was good news.

Mrs Thatcher reshuffled her cabinet—a sign that the Prime Minister was retreating into her bunker. The candidates for the deputy leadership of the Labour Party savaged each other on TV—further evidence that Labour is irretrievably breaking up.

In the general political euphoria, the rise in interest rates was noticed somewhat later, but that again was received as an indication of the bankruptcy of Tory economic policies.

The British Government's readiness to argue in favour of these sort of arrangements—voluntary restraint agreements—as a means of moderating the pace of change and providing time for restructuring is thus at odds with its domestic economic principles.

Mr John Biffen, the Trade Secretary, argued just this

case at the beginning of July. In the context of the textiles industry, did not address either the inflation problem or another issue which GATT brings out: the present extent of protection is already a major cause of the poor performance of some basic industries, holding back expansion of dynamic sectors and locking up resources.

Indeed, the danger of the slide towards bilateral deals, as GATT points out, is that once started it is difficult to stop. "With each additional act of protection it becomes more difficult for a government to deny a new claimant what it has granted so many others in the past." Not only that, protection in one sector puts up costs in another. Restrict steel imports by establishing a minimum price at which overseas suppliers can sell—the U.S. system—and costs for the car industry inevitably increase. The imposition of pannellatives in the form of emergency import controls may ease an immediate employment problem or resolve a tricky political dilemma, but it only builds up trouble for later.

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**Now for the hard part**

Now the dream is becoming reality, or threatre. The idea of a Liberal-Social Democrat Government after the next general election is entirely feasible. The opinion polls, sustained over several months, support it. So do the enthusiasm with which people are joining the SDP and the results of the local by-elections. So, too, do the performances of the Labour and Tory parties.

At the very least, the new alliance can reasonably look forward to a sizeable presence in Parliament where no party has an overall majority. As of mid-September 1981, that must be an objective assessment to be considered—if not accepted—by Tories and Labour alike.

The real question is what happens between now and the general election. Will the Labour Party pull itself together? Will the Government's economic policies begin to work in such a way as to enable it to persuade the electorate to give it a second term? And how will the alliance between



Happy men in Llandudno: Mr David Steel and Mr William Rodgers in the foreground with Liberal MPs Mr Jo Grimond (left), Mr Richard Wainwright and Mr Russell Johnson behind

the Liberals and the SDP develop?

The best hope for the alliance lies in a combination of the further disintegration of the Labour Party and the failure of the Government's economic strategy. If it could rely on both, it should not be difficult to win the election outright. But it would also be a pretty dismal inheritance and one which would require the new government to be pretty sure from the start what it plans to do. Can the alliance get itself into this sort of shape in time?

To take the easy step first. There now seems to be little doubt that a purely tactical electoral alliance can be achieved. A few months ago the Liberals were jibbing at anything like an equal distribution of constituencies between themselves and SDP candidates. They have still not quite accepted parity, but are moving in that direction.

Mr William Wallace, a Liberal academic, put it very well in the debate on the alliance this week by referring to the parable of the vineyard: "Those who had toiled through the heat and burden of the day were persuaded to share their wages equally with those who joined them at the 11th hour, but they were not persuaded to pay them a premium for joining." In other words, it should come down to around 50-50 by the end of the year.

There will be, and already is, a separate argument about who stands where, but again it is capable of resolution, even if the agreement is a bit rough at the edges. The Social Democrats are proposing that there should be a roughly equal distribution of constituencies between urban

and rural areas, inner city and suburban and between north and south. That is, it should not be assumed that the Liberals can have first choice throughout much of the south and south-

Labour people—machine politicians and right wingers—whom they would not touch with a large pole. It now looks as if the SDP will set a dead-line of (say) the end of the

## A more difficult question is what is the meaning of the alliance beyond an agreement on who should fight which seat?

west while the Social Democrats fight the industrial north and the Midland.

Party applies to geographical distribution as well as to numbers: Otherwise a Liberal-SDP alliance might end up rather like the present two-party system—one party tending to represent the north and the other the south. Some Liberals will resist this, but most of them probably not to the last ditch.

The Liberals have also won a point of their own by attacking the SDP for appearing to accept into its ranks any disaffected Labour MP or Labour councillor who wants to join. Along with Mrs Thatcher and Mr Tony Benn—whose state of damnation is more or less taken for granted—the real villain of this week's assembly was Mr Michael O'Halloran, the former Islington MP who defected to the SDP 10 days ago. The Liberals say that there are

year for receiving disenchanted Labour MPs and then allowing them a clear run at their own seats. This, of course, could encourage a rush to the SDP after the Labour Party conference.

All that should be reasonably straightforward. A more difficult question is what is the meaning of the alliance beyond an agreement on who should fight which seat and a broad declaration of common principles. It is here that Mr David Steel, the Liberal Party leader, may be still a step ahead of the SDP. For what he clearly wants to do is to present the alliance as much more than a tactical electoral arrangement. It is the very term alliance which he wants to make maximum use of when it comes to the election.

So far the Liberals have not had it all their own way. The only joint document to have been published with the SDP is called "A fresh start for Britain." The Liberal leadership

wanted to call it "A new alliance for Britain". The SDP turned that down on the grounds that it suggested that the two parties were getting too close.

As time goes on, however, it is possible that Mr Steel will prevail. There are some very practical reasons why. For example, it would save money if the parties could have a joint advertising campaign. It might be more astute if they could have joint Press conferences during the election campaign. A more formal alliance might also help on the allocation of broadcasting time. The SDP, under present rules, is not entitled to any. There might even be a case for a joint manifesto.

Above all, Mr Steel is probably right in thinking that it is the idea of an alliance that appeals to the country. It is, in effect, a call for unity—between employers and employees, black and white, north and south. If you had an *option* not asking whether people wanted unity, there is little doubt that the result would be heavily in favour.

Anyway, all that is still to be played for. Nobody knows what the mind of the SDP's first conference next month will be. It may be still a step ahead of the SDP. For what he clearly wants to do is to present the alliance as much more than a tactical electoral arrangement. It is the very term alliance which he wants to make maximum use of when it comes to the election.

His nightmare was of the alliance sweeping the country and of the government formed being a disaster. That is the question which Liberals and Social Democrats now have to think about. It is not enough to win the election, still less to hold the balance of power, and to offer a new "new start." The real problem is why so many of the previous new starts have gone wrong. I doubt if the answer is to be found entirely in politics.

## MEN AND MATTERS

## Diplomatic exchanges

Britain's new top diplomat, Sir Antony Acland, is cast in the same classical mould as his predecessor, Sir Michael Palliser. Both are the foreigner's archetypal Foreign Office figure—tall, elegant, urbane and with solid public schools behind them. But Acland brings with him an intellectual cutting edge which contrasts with the smoother, low-key style of the man from whom he will take over as Permanent Under Secretary of State at the Foreign Office in the new year.

A quick glance at their careers suggests a change of seasons. Palliser married to the daughter of the late Belgian leader Paul Henri Spaak, made his name during Britain's EEC negotiations when he helped smooth Heath's crucial conversations with Pöhlööd.

He has since given the impression of having little interest in policy—the headmaster who had no time for teaching. But subordinates say he retained a startling ability for producing fresh ideas in tired negotiations.

Though Acland's recent jobs have been European, he was long an Arabist. Sharp, cool and approachable, he impressed both Lord Home and Callaghan whom he served as private secretary.

A mere 51, Acland can look forward to even more years in the post than the six that Palliser will have enjoyed. Too many, some think.

But Acland may delegate more responsibility, relying perhaps on his deputy, Fellow of All Souls Julian Biallard's heterodox intellect to focus on policy. There are those who believe, too, that Acland has already been earmarked as the next Cabinet Secretary.

The more immediate problem is who will fill the major F.O. posts coming vacant over the next year because of age. NATO became due for a change on Monday; Paris, Moscow, the UN, and Belgium are all in line.



as is the Governor-Generalship of Hong Kong.

Watch out for Sir Michael Butler (now EEC), Sir John Mason (Australia), Sir John Thomson (Delhi), John Leavy (Pretoria), and from London, Lord Bridges, Derek Day and Sir John Graham.

Politicians may also intrude. Normally the F.O. expects to lose about two posts to the Westminster outsiders.

**Open season**

"The decision is the one I most regret during 30 years in public life," says Lord Marsh, former Labour Minister, publicly repenting his decision five years ago to dismiss the first of BR's closed shop dissidents.

Small consolation to the victim, or the 54 others fired since. Marsh agrees. But the one-time Labour Minister, now a Tory peer, has been trying to make amends by penning a vigorous call to "end the tyranny" of the closed shop for the mass circulation Reader's Digest.

Changes in the law could well follow the judgment of the

European Court of Human Rights on the BR case—not to mention the promotion of Norman Tebbit.

About time, says Marsh. The alleged convenience to managers of such agreements with the unions is often "wholly illusory." The closed shop is a powerful weapon in the hands of the activists for defending old demarcation lines and blocking industrial progress.

Stirring stuff—and nowhere more so than in Fleet Street where the closed shop is well entrenched and Marsh is chairman of the Newspaper Publishers Association.

"A lot of our members have seen the article and are very annoyed," snaps print union NATSOFA's assistant general secretary Teddy O'Brien.

"If he wants to end the closed shop in Fleet Street, he has only to tell us," O'Brien adds. "There is not one single newspaper office in Fleet Street where we have a written agreement on the closed shop. Our members join voluntarily."

**Sic transit...**

The Dorchester is celebrating its golden jubilee this year and taking the opportunity to look back on moments of past glory.

Margorie Lee recalls in the current issue of the hotel's house magazine, the wartime business boom when the Dorchester's reinforced concrete construction made it one of the safest places in London and an ideal bolt-hole for Government Ministers and society figures.

Residents like Lord Halifax, Duff Cooper and later General Eisenhower were among those to be seen in the hotel restaurant, where government regulations pegged the price of a three-course meal at 5/- As a "luxury establishment," the Dorchester was able to add a 6/- cover charge and further 2/6 for dancing.

A look at the menu for February 11 1943 suggests that the diners still did not do at all badly, with half dozen Colchester oysters, lobster and mousse as one of the possible

meals on offer for an all-in 13s 6d.

Two of the most regular Dorchester entertainers were Lady Cunard and Lady Colefax, the latter being much-loved but somewhat imperious hostess, accustomed to billing her guests discreetly afterwards for their food. Which, one regular diner-out was asked, were the better dinners—those of Colefax, or those of Cunard? "Lady Cunard," came the reply, "because they were free."

**Stage struck**

Intoxicating, the whiff of political power that the Liberals now scent on the Llandudno breeze.

Reckoning that there are some ten Tory seats—including those of John Nott and Edward du Cann—that its candidates can win for the new alliance in the West Country alone, the party began rehearsing its role in government yesterday.

Question time for Liberal MPs and peers—an informal feature of the Assembly for some years suddenly began to mirror the Commons model with the MPs, like Government Ministers, giving prepared replies to written questions, then dealing summarily with supplements.

What about import controls? Marjorie Lee was asked. "We are all free traders bar one, that's Cycl Smith," she replied. Smith was pressed about his differences with colleagues. He had nothing to say on the subject. "As we are getting nearer to power, I think it is time to begin to practise the doctrine of collective responsibility," he explained.

**Corny**

The reason for Nissan's hesitation in setting up a plant in Britain at last became clear yesterday. A news agency reported: "It has been known for some time that the Japanese were not totally happy about the quality and rice of some British components."

**Observer**

## Good judges know the lie of the land



**Good judges of property for 150 years**

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London EC4P 2BS  
Tel: 01-235 4810  
West End Office  
29 Dover Street London W1X 3RS  
Abingdon Office  
100 Abingdon Road London SW1 4JL

*Jay in flats*

Barry Riley says the choice of a new chairman for Britain's Accounting Standards Committee, dogged by delays and controversy, could be crucial

# The accountants' double dilemma

**SIR DOUGLAS MORPETH'S** unexpected decision to turn down the chairmanship of the Accounting Standards Committee has faced the various accountancy bodies which control the ASC with a double dilemma. Not only do they need to find a way of restoring the fading momentum of the accounting standards programme, but they must look for a new man to do it.

The present chairman, Mr Tom Watts, had made known his willingness to hand over on September 30 to Sir Douglas, best known for his role in forcing through the inflation accounting standard SSAP 16. He has been deputy chairman of the Committee ever since it was formed in 1970.

But Sir Douglas has had to give priority to his responsibilities at Touche Ross, where he is now senior partner and chairman of the board. "I would have liked to have done it," he says, "but reluctantly, I just haven't got the time."

Now Mr Watts will have to soldier on for the time being. But he is unlikely to contemplate staying beyond the term of his official appointment, which expires next June.

The importance of the ASC extends far beyond the accounting profession. Not only is its output devoted to improving the usefulness of accounts to professional users such as bankers and City fund managers, but it has plans to extend its influence much more widely. Future projects include improvements in pension scheme reporting to members, in local authority accounting, and in the production of widely circulated simplified company accounts.

There are several views about how the ASC should now proceed after the departure of Mr Watts. But his own opinions are well known, and are largely identified with those set out earlier this year in the ASC's



Following the unexpected withdrawal of Sir Douglas Morpeth (left), the Accounting Standards Committee is looking for a chairman with the prestige of Sir Ronald Leach (centre) to take over from Mr Tom Watts (right)

report on "Setting Accounting Standards". It is generally known as the Watts Report. Only a lukewarm response has been given by the accountancy profession to the Watts Report's demand for more money, for the participation of non-accountants in the standard setting process, and for the establishment of a disciplinary body which would include, for instance, representatives of the Stock Exchange.

In general, the powerful English Institute of Chartered Accountants is believed to be supporting such proposals. This institute is dominated by the big auditing firms, though in numerical terms at least half of its members are employed in industry and commerce.

But the Scottish Institute is taking a much less positive line, and there is considerable opposition from the two member bodies of the Consultative Committee of Accountancy Bodies (the ASC's parent) which directly represents accountants in industry—that is, the preparers of accounts.

These are the institutes representing certified accountants and cost management accountants. The difference of opinion comes at a time when the certified accountants are in any case seeking increased representation on the ASC in recognition of growing membership.

The line-up for and against the Watts Report reflects a basic conflict within the accountancy profession. While auditors are not unhappy for the framework of accounting to be defined more strictly, industrial accountants are far from enthusiastic at the prospect of an ever larger and more complex rule-book.

At the root of the low profile currently being adopted by the ASC in its accounting standards programme lies the history of conflict and controversy over current cost accounting.

role can be reduced to a mere care and maintenance job, reviewing and updating existing standards. It does not accept either that much of its responsibilities are being taken over by the EEC Commission, through the development of complex legislation on company accounts.

Compared with the equivalent body in the U.S., however—the Financial Accounting Standards Board—the ASC lacks an adequate power base. Whereas the ASC has to rely on the uncertain loyalty of its parent accountancy bodies, the FASB is backed by the statutory muscle of the Securities and Exchange Commission. It was primarily the backing of the SEC that allowed the FASB to bulldoze through its own inflation

accounting standard, FAS 33.

Ironically though, it is the Americans in the area of currency translation which have delayed the publication of a British standard on this important subject. It is now likely which shares much of the pitfall potential of current cost accounting. Not only is it the subject bristling with technical problems, but it will also require the disclosure of liabilities about which many companies would rather be discreet.

The ASC is now bracing itself to launch public debates on two hot subjects which have long been on its agenda but which have slipped repeatedly down the timetable. Next month the ASC is due to publish an exposure draft or consultative document on leasing. That is expected to produce howls of protest from leasing companies because it will require their customers to capitalise leasing obligations in

their balance sheets.

And tentatively scheduled for the early part of next year is the publication of research and discussion material on accounting for pension costs, a subject which shares much of the pitfall potential of current cost accounting. Not only is it the subject bristling with technical problems, but it will also require the disclosure of liabilities about which many companies would rather be discreet.

It is worth noting that nothing so definite as an exposure draft on pensions is envisaged at this stage. Rather than lose face when drafts have to be heavily revised—and possibly in the jargon "re-exposed"—before the production of a full standard, the ASC is increasingly adopting a three-tier

approach. The method means that the ASC will have the chance to study public response before it pins its authority on any draft. But the three-tier process inevitably means that the development of a final accounting standard will take a very long time.

Other matters on which work by the ASC is at a fairly advanced stage include segmental reporting (the breakdown of group results between different classes of business or geographical areas of operations) and a review of the treatment of extraordinary items.

The latter subject is already covered by SSAP 6, but the recent wave of restructuring by industry has thrown up numerous anomalies.

Next month, too, the ASC is to publish a specially commissioned report by Professor Richard Macve, of Aberystwyth, on the thorny subject of the so-called "conceptual framework".

The challenge for the accountancy profession will be to find a sufficiently senior candidate to take on what will still be almost a full-time job.

Mr Watts talks frankly about the difficulties that lie ahead.

"We have gone slowly lately—deliberately," he says. "It will take a long time. But either the accountants do it—or you will have to hand over to an SEC."

## ICL—correction

IN THE article on ICL published on September 16, reference was made to several departures from the company's senior management. We have been asked to point out that Mr C. M. Stuart, the company's deputy managing director—finance and administration—is leaving the company of his own volition on November 30 to become finance director of Metal Box. Mr Stuart was not at any stage under any threat regarding his continued employment with ICL.

WC, 12.00. Moran Tea, Sir John Lyon House, High Timber Street, EC, 12.00. RFD Group, Winchester House, 100, Old Broad Street, EC, 12.00. William Ransome, 101, Bancroft, Hitchin, Herts, 3.00. Unitech, Great Eastern Hotel, Liverpool Street, EC, 12.00. John Waddington, Wakefield Road, Leeds, 12.00.

OFFICIAL STATISTICS

Department of Employment publishes retail prices index for August. Central Statistical Office issues August figures for tax and price index; and cyclical indicators for the UK economy.

COMPANY MEETINGS

Final dividends: Macallan-Glenlivet, Westminster and Country Properties. Interim dividends: Breedon and Cloud Hill Lime Works, Chas. Early and Marriott (Witney). Keep Investment Trust. Interim figures: Frank G. Gates, Tollemache and Cobbold Breweries.

## Today's Events

Fleet Street print unions meet to formulate wage claim.

West German Cabinet discusses EEC budget contribution, Bonn.

NATIONAL CARLAGE DRIVING CHAMPIONSHIPS open, Smith's Lawn, Windsor (16 September).

Sir Ronald Gardner-Thorpe, Lord Mayor of London, opens Laser Room at Whittington Hospital, Highgate Hill.

Overseas: Sir Keith Joseph attends British Chamber of Commerce meeting, Tokyo.

European Parliament session

## Letters to the Editor

### Presenting the full story

From the Managing Director, Good Relations Group.

Sir—I have recently returned from a business trip to the United States where I was concerned at growing hostility to UK businessmen resulting from the Northern Ireland troubles. It is extremely unfortunate that relations with one of our closest allies and major trading partners should be soured by a failure of communications by our Government, which appears unable to explain the role of the British Army in Northern Ireland.

The Government, like its predecessors, has yet to learn the value of a properly structured communications programme. My experience is that business is ahead of Government in this respect, but both lag behind the Americans.

The Institute of Directors and the Public Relations Consultants Association are both encouraging the Government to introduce communications advisers at a senior level and I hope their advice is heeded. At the same time, the calibre of information personnel working within Government needs to be upgraded as a matter of urgency, while our representatives in key foreign posts should be fully trained in modern public relations techniques.

I hope for the sake of all British businesses seeking to win export orders to the United States, that Ministers realise that more effective communications skills are now desperately needed.

Maureen Smith,  
28 Bedford Square, WC1.

### No answer to that

From Frances Kellett-Bowman, Sir—I see from "Men and Matters" (September 14) that the Norwegian Labour leaders decided to give Mr Michael Foot a Rubik cube as an aid to sorting out his party troubles.

I wonder if, in fact, the cube they gave him was one of the new breed of cubes for which there is no solution?

Frances Kellett-Bowman,  
28, Fairholme Road, W14.

### Wage-regulating index

From Mr M. Anderson

Sir—I broadly support Mrs Thatcher's views, but (without taking a definite stand for or against the Government's economic policies as a whole) it would seem reasonable to conclude that one of the major problems restraining more rapid success of the monetarist anti-inflation package is that of wage increases.

Indeed, the recognised problem of wages rising at a rate above that of inflation, or above a level consistent with the growth of the economy, is not one acknowledged solely by the right-wing dogma of Friedmanite economics, but also by most credible economic schools of thought—wage freezes and limits have been a recurrent concept applied by both Labour and Conservative Governments. This being the case, would it not be a sensible and practicable proposal to introduce a wage-regulating consumer price index, by which both Government and unions would be bound?

The introduction of such a system need not be long-term, but could prove suitable for the present climate. The index should exclude energy prices and possibly indirect taxes, although it is difficult to visualise the unions accepting the latter. This would mean that the adverse inflationary effects of volatile energy price rises would be partly offset by their not being included in the vicious circle whereby they are reflected in wage increases. Unions could not then exclusively blame the Government if they did not obtain significant real increases in their incomes, but rather would be bound by a greater realism and by international market considerations.

### The closed shop

From Dr F. Mann

Sir—Perhaps you will allow me to revert to Justinian's article of September 7 on the "Closed shop—what Strasbourg ruling really means."

Justinian rightly points out that the majority of 18 decided the case "very much on its own facts," and that "the judgment" did not "declare that there is a guaranteed freedom . . . to belong to a trade union." What Justinian failed to men-

tion is the hint in paragraph 52 of the judgment that "the notion of a freedom implies some measure of freedom of choice as to its exercise"—a hint which is of very special significance in the light of a further fact which Justinian does not mention at all: the majority of 18 included 7 judges, i.e. a third of the Court, who concurred in the result but whose reasoning lay in the unqualified pronouncement that "the negative aspect of freedom of association is necessarily complementary to, correlative of and inseparable from its positive aspect. Protection of freedom of association would be incomplete if it extended to no more than the positive aspect. It is one and the same right that is involved."

Justinian is of course entitled to think that the dissent by three Scandinavian judges is based on "persuasive reasoning" and therefore to discuss it at considerable and perhaps even disproportionate length. But it would be dangerous for public opinion to ignore the reasons which the seven put forward and with which 11 judges by no means disagreed.

(Dr) F. A. Mann,  
Woolfson House,  
35-37 Cannon Street, EC4.

### Value-dating fund transfers

From Mr C. Mackirdy

Sir—I would like to add a few points to Mr Hampton's letter of September 14 on value dating of telegraphic transfers.

The only usual evidence of the value date is in the letter from the company to the bank requesting it to make the telegraphic transfer of funds. It does strive, in a rather half-hearted fashion, to respect that date. From my experience working in the UK treasury department of a large multinational corporation, unless you pin down the banks, excessive float times appear to be the rule, not the exception.

The problem of following up back value interest repayments can be halted at an early stage, by excuses like "the line was down in the computer," "the satellite had a break in transmission" or "it was the other bank's fault." In this position it is often difficult to find concrete evidence of commitment by the bank on which to pin it down. Do not, however, take the benign attitude that the bank is always wrong, as close investigation can easily prove the exact opposite. The problem must be approached in a cool logical way.

If other people suffer the same problems they may benefit from these general points which are mainly applicable to currency telegraphic transfers in more widely used currencies to countries with the supposedly more sophisticated banking systems. They should be applied to the company receiving the funds requesting it to notify you at once (again by Telex) the date that the funds were actually credited to its account; and follow up any discrepancies at once, in writing, to the same bank manager. Stand your ground, and do not give up until you are satisfied with the outcome.

Select four or five large transfers made recently in currencies and on routes regularly used, where long float times have occurred. Collect together and attach copies of all telexes, letters and any other evidence to back them up. Send this information with an explanatory letter to the managers of the bank that made the transfer. Let them examine the evidence and request them to write back giving their side of the story. On receipt of their letter arrange a meeting with the manager of the bank to thrash out problem areas. Discuss with him at the same time the pros and

cons of perhaps setting up bank deposit accounts in the currencies most regularly used by your company. This has been made possible since October 1979, when exchange control was ended. When making this decision a number of factors would have to be considered including the future strength of the currency chosen and relative interest rates.

Again, exchange letters confirming everything that was agreed at the meeting, making special mention of agreed procedure, float times (e.g. one day), and routing (e.g. via x New York).

Send a letter of authority to the bank authorising telegraphic transfer in plenty of time for the necessary arrangements to be made by the bank; arrange for transfer to be made early in the week, so that the bank does not delay the transfer over a weekend; detail date, company's name, currency and number, date of account to which the funds must be debited; detail value date (allowing for agreed float), company's name, account number, name of bank and its address to which the funds must be credited; send a telex to the company receiving the funds requesting it to notify you at once (again by Telex) the date that the funds were actually credited to its account; and follow up any discrepancies at once, in writing, to the same bank manager. Stand your ground, and do not give up until you are satisfied with the outcome.

The system may seem obvious and relatively simple, but is not very often actually used in practice. This procedure does not rid the treasury department of all its problems on telegraphic transfers, but greatly helps ease misunderstandings between bank and customer, and may reduce the possibility of the hard-worked company treasury department personnel going prematurely grey-haired, or being driven to an early death by drink. Anything that does that must be worth a try!

C. E. Scott Mackirdy,  
39 Albert Mansions,  
Albert Bridge Road, SW11.

UNITED DOMINIONS TRUST, the finance house recently acquired by the Trustee Savings Bank, is to close its popular money fund, the average rate deposit scheme. UDT has told all its investors that after this Friday it will not accept any further deposits into the scheme, though existing deposits can remain until further notice.

The fund stands at over £100 million and UDT says that this meets its current requirements for short-term funds.

Send a letter of authority to the bank authorising telegraphic transfer in plenty of time for the necessary arrangements to be made by the bank; arrange for transfer to be made early in the week, so that the bank does not delay the transfer over a weekend; detail date, company's name, currency and number, date of account to which the funds must be debited; detail value date (allowing for agreed float), company's name, account number, name of bank and its address to which the funds must be credited; send a telex to the company receiving the funds requesting it to notify you at once (again by Telex) the date that the funds were actually credited to its account; and follow up any discrepancies at once, in writing, to the same bank manager. Stand your ground, and do not give up until you are satisfied with the outcome.

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39 Albert Mansions,  
Albert Bridge Road, SW11.

See attached.

The Simco Deposit Funds seem to be

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matter of urgency. P.W.



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### Monetary weapons

From Mr W. Grey

Sir—There is no reason to doubt the Bank of England's word that its recent action of raising money market interest rates was "primarily a

# GKN returns to profit with £6.4m in first half

WITH BETTER results from overseas and a reduced rate of losses in the UK, Guest Keen and Nettlefolds, manufacturer, roller and drawer of steel, returned to profits in the first half of 1981 with £6.4m pre-tax, compared with a £3.4m loss in the 1980 second half. However, it was much lower than the £26.2m surplus for the first six months of last year.

Turnover was down from £1.07m to £930.2m, but was ahead of the £855m for the second six months of 1980.

The directors warn that results should not be interpreted as an indication of the beginning of an economic upturn for the UK, where demand is expected to continue at the current low levels.

There are no indications of early improvement and short-term working still continues in number of operations, they state.

"Any further improvement in the financial results will reflect the benefits flowing from the severe and costly actions taken in the UK during 1980 and on a reduced scale in 1981, together with the continuing strength of our overseas businesses."

The interim dividend is maintained at 4p net per £1 share—last year's total was 8p.

At the AGM in May, in regard to UK operations, it was reported that there were some indications in March and April that demand was no longer falling and that the de-stocking cycle was coming to an end. The remaining months of the half year to June reinforced these trends, the directors say, but with demand generally stabilising at low levels.

Overseas, the group's European transmissions operations continued to perform well, although with some pressure on sales volume and margins, while there were better trading conditions.

## HIGHLIGHTS

Lex looks at the latest half-year figures from GKN where the collapse at the pre-tax level from £26.2m to £6m is actually better than had been expected and the shares reacted favourably to the news with an 11p rise. Foseco Minsep announced terms for a £24m rights issue which set the shares plunging on earnings dilution fears. By the close the price was 26p lower at 200p. Lex also looks at the compensation terms proposed in a draft bill before the French Parliament on nationalisation, and then considers the money supply figures for banking August which reveal the sharp rise in bank lending cited by the Bank in its decision to raise interest rates this week. On the inside pages retailer UDS reports some better-looking figures, thanks to loss elimination now evident.

Mr John Myers has been sold.

tions and improved results, both in India and South Africa.

In the U.S. the first of the new transmissions plants became fully loaded and is making an increasing profit contribution. Pre-production costs are still being incurred in respect of the second plant in the course of commissioning, directors explain.

The automotive parts distribution side in America continued to maintain satisfactory progress.

A divisional analysis of turnover and trading surplus, £27m (£53m), shows: automotive components £139m (£84m) and £16m (£23m); wholesale and industrial distribution £218m (£251m); and £2m (£10m); general steels £46m (£78m) and £6m loss (nil); special steels and forgings £11m (£13m) and £8m (£6m); fasteners £6m (£69m) and £2m (£8m); industrial services £66m (£55m) and £8m (£5m); other activities £134m (£178m) and £4m (£6m); intergroup sales totalled £45m (£86m).

The general steels division comprises only those operations which were transferred to Allied Steel and Wire (Holdings)—jointly owned by British Steel Corporation and GKN—at the end of June last. The other operations previously included in this sector were re-allocated almost entirely to the special steels and forgings side.

A geographical analysis of the trading surplus shows that the UK suffered a first-half loss of £5m compared with a £22m (£2.5m).

Investment income and interest receivable was £1.4m (£1.8m), interest payable totalled £26.5m (£22m) and share of associates profits was £4.1m compared with £5.8m.

After tax of £1.1m (£1.8m) and minority interests, £3.1m (same), there was a loss for the period of £11.8m, against a £15.3m profit.

Extraordinary debits amounted to £1m for the six-months totals for the whole of 1980 were £50m.

See Lex

## Manson Finance expands

PRE-TAX PROFITS of Manson Finance Trust rose to £1.53m in the 14 months to June 30 1981. The figure for the previous year was £891,000. Group revenue was £5.9m in the 14-month period, and £4.23m in the previous year.

The final dividend is 1.5p net on increased capital against 2p. This will leave a higher proportion of profits to strengthen its capital base.

The board is proposing that its borrowing powers should be increased from seven to 10 times shareholders' funds to allow for further expansion.

The group's existing businesses continued to make progress, says the board, and all new divisions, other than leasing, operated satisfactorily. Exceptional losses of £251,000 have been incurred in the leasing division, but new management has been appointed and the directors are confident that the past problems have been eliminated. They look forward to further consolidation and growth in the current year.

There was a tax charge of £845,000 (£481,000) and after minorities of £1.00m this time the retained surplus was £245,000 (£88,000).

extraordinary credits of £631,000

## Booker McConnell declines

ALTHOUGH PRE-TAX profits of Booker McConnell, the international food, engineering and trading company, declined from £5.62m to £4.38m in the first half of 1981, Mr Michael Caine, chairman, says the second half, as usual, will produce substantially higher earnings than the first six months.

After allowing for a loss in engineering, he expects profit for the full year to exceed that of 1980, although he points out that the extent of the increase will depend on trading in the important last quarter of the year. 1980 profits before tax totalled £15.17m.

The interim dividend is being increased from 12.5p to 13.75p net per 25p share—last year's total was 31.25p.

Turnover for the first half rose from £349.5m to £405.5m.

The attributable balance for ordinary shareholders emerged at £3.78m, against £2.34m after minorities of £504,000 (£1.25m), a much-reduced tax charge of £84,000 (£2.02m), preference dividend payments the same at £13,000 but before extraordinary debits of £2.9m (£2.04m credits). The extraordinary debit includes £2.46m which has been applied as a provision against the balance sheet value of the group's investment in Goodman Equipment Corporation of the U.S.

Stated earnings per share were higher at 3.05p (1.88p).

After ordinary dividend payments of £1.73m (£1.56m) there was a retained deficit of £388,000, a £2.8m surplus.

Mr Caine says the half-year result was marginally higher than was expected at the time of the AGM in May. He says there were better performances in some divisions but engineering had a period of very low activity with sales down by 7 per cent and further redundancies were necessary. The division made a loss of £1.5m (£48,000 profit) slightly worse than expected.

He explains that in the first half the group's trading activities which produced greater profits than in 1980 were the hire purchase company, self-drive hire operations, accident repair departments, and used car sales.

**• comment**

Harold Perry looks to be surviving this slump in reasonable order. Although profits have dropped by more than a quarter, the figures show the first glimmers of an upturn. The three summer months have brought a marked improvement in margins for Perry's motor trade and like the rest of the sector August car sales were among the best in years. The commercial market meantime remains difficult while fleet sales are so scarce the company has turned away deals rather than take the poor returns. However, profits have improved in the company's four non-motor trade activities and should help hold the pre-tax profit for the full year around £31m. This indicates a reasonable multiple of about 10. The maintained final has been assured, giving the shares, up 1p yesterday to 95p, a prospective yield of 5.4 per cent.

New car sales volume has been significantly affected by the retrenchment of fleet-owner purchasing and the group is still awaiting signs of recovery in the deeply depressed commercial vehicle business, he states.

## Sales fall but UDS climbs by £3m

AN INCREASE of £3m to £5.08m in pre-tax profits is reported by UDS Group for the 26 weeks to August 1 1981. Sales, excluding VAT, of this holding company which operates through retail shops and department stores throughout Britain, fell from £206.3m to £187.4m.

Mr Lyons, reviewing the first half, says the group's multiple shop chains, with their broad geographical spread, were exposed to the severe reduction in demand for clothing and foot wear which has accompanied the general economic recession.

Turnover levels were poor, particularly in areas of high unemployment, and profits were also affected by large increases in local authority rates. Approximately 50 Van Allen shops ceased trading in the period, giving rise to a temporary loss of sales and profitability.

He says sales for continuing businesses in the first six weeks of the second half show an increase of 10 per cent. He expects to see a continued recovery from last year's profit level of £2.05m, when the year-to-date results are announced.

Operating profit in the first half improved from £8.76m to £9.76m and included associates' share of £718,000 (£333,000). Depreciation and amortisation charges were £3.25m (£3.41m) and interest charges were substantially lower at £1.43m, compared with £3.32m.

After tax up from £22.00m to £25.3m, earnings came out at £3.56m (£1.23m). There were extraordinary credits of £631,000

(279,000), leaving attributable profits up from £2.02m to £4.19m.

Stated earnings per 25p share were up from 0.6p to 1.5p, and the interim dividend is maintained at 2.6p—last year's total was 6.21p.

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Because of the different financing structure, profits shown in

the accounts of this division will be shown separately.

In property, the group's port folio included well over 1,000 high street shops with a value of over £250m. Mr Lyons says property is an integral part of the group's business, generating substantial annual profits. In property the results of the property division will be shown separately.

A divisional breakdown of turnover and pre-tax profits shows multiple shops £87.04m (£89.33m), and £724,000 (£74.04m) loss.

Department stores £61.51m (£53.99m) and £17.00m (£2.03m); home shopping £26.84m (£46.53m), and £1.51m (£1.44m) loss; export and overseas £43.35m (£36.52m) and £1.52m (£1.58m).

Because of the different financing structure, profits shown in

the accounts of this division will be shown separately.

The rights issue is subject to shareholders' approval of an increase in authorised capital by an extraordinary general meeting on October 2. Dealings in the new shares are expected to begin in all paid form on October 5 and the final date for acceptance is October 23. The issue has been underwritten by N. M. Rothschild and Sons and brokers are Grenfell and Colegrave.

Commenting on trading, the chairman said a substantial amount of rationalisation has already been completed and benefits from this and from lower sterling are expected to show through during the second half.

Turnover, including shares of associates, in the first half was £19.7m (£19.77m) and trading profit was £1.52m (£1.11m). After net interest payments of £3.8m (£1.66m), pre-tax profits were £11.6m (£9.4m).

He pointed out that capital spending has been higher than usual, partly because of the acquisition of Unicorn Industries last year, and three smaller purchases in the past six months.

See Lex

## Foseco Minsep calling for £25.1m by rights

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The £24.25m, the proceeds of the rights issue, the group's first since 1968, are to be used to strengthen the balance sheet in anticipation of international expansion.

Dr V. Atterton, chairman, said capital gearing had risen above 40 per cent by mid-year.

"Gearing much above 40 per cent would have worried us."

He pointed out that capital spending has been higher than usual, partly because of the acquisition of Unicorn Industries last year, and three smaller purchases in the past six months.

Although ahead of last year, Mr Lewis says sales have slipped below estimate for the first six weeks of August and September, which may be a signal that national sales are falling away a bit.

First half trading profit was marginally lower at £16.00m (£16.15m). Interest charges were £3.12m (£3.78m) and pension fund contributions accounted for £3.29m (£2.77m). The surprise was that for Partnership bonus and, subject to further tax, for retention, £1.29m (£9.23m).

He adds: "I don't know what to do."

**DIVIDENDS ANNOUNCED**

Current payment Date of payment Corresponding Total payment div. last year

Wm. Baird ..... int. 5.6 Jan 12 5.6 — 12.95  
Berkeley Hambro ..... int. 3.5 Dec 3 3 — 6.6  
Boddingtons' Brews ..... int. 1.6 Oct 9 1.4 — 3.13  
Booker McConnell ..... int. 1.38 Jan 11 4 — 8  
GKN ..... int. 4 Nov 11 4 — 8  
Joseph Holt ..... int. 2 Oct 30 2.5 — 7.5  
RCA Int'l ..... int. 2.75 Oct 30 3.46 — 9.5  
Liverpool Post ..... int. 3.7 Oct 30 2.7 — 5.3  
London Prov. Tsl ..... int. 2 Oct 26 2 3† 3.5  
Manson Finance & Gains ..... int. 1.5 Nov 2 1.2 — 2.78  
Thomas Marshall ..... int. 1.2 Nov 2 1.2 — 6.21  
H. Perry ..... int. 1.5 Nov 27 3.5 — 3.5  
Starline ..... int. 4 Oct 8 4 — 10.5  
UDS Group ..... int. 2.6 Feb 26 2.6 — 6.21  
Williams & James ..... int. 1.16 Nov 12 1.16 — 2.41

Dividends shown in pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issues. † On capital increased rights and/or acquisition issues. ‡ Final or forecast for 14 months.

## Hepworth Ceramic

### INTERIM REPORT

Consolidated Results	Six months to 30th June 1981	Six months to 30th June 1980	Year ended 31st December 1980
	£'000	£'000	£'000
Turnover	146,897	137,107	263,208
Trading profit	13,322	14,560	22,305
Profit before taxation	12,071	15,007	22,290
Profit attributable to members	6,824	10,529	9,938
Earnings per share	4.3p		

## Companies and Markets

## William Baird £1.6m downturn

**PRE-TAX PROFITS** of William Baird, textile and industrial concern, dropped from £3.49m to £1.8m for the first half of 1981, and Mr T. D. Parr, chairman, says there is unlikely to be any significant change in the general trading situation during the rest of the year.

He adds, however, that the seasonal pattern of higher second half profits is expected to be maintained. Surplus for the whole of last year was £2.1m.

The interim dividend is maintained at 5.6p net, and the directors intend to hold the total for the year at 12.85p.

Mr Parr says that during the six months it was necessary to yield ground in the process of adjusting to changing economic conditions and in further strengthening production capability in areas important to the group's future.

Group turnover amounted to £66.7m (£63.5m) and with operating profits of £2.81m (£2.75m) they were split as follows—Baird Textile Holdings £47.5m (£47.0m) and £1.3m (£2.95m); Industrial—Dartcom £19.25m (£16.75m) and £7.15m (£9.00m). Investment income deposits were £555,000 (£796,000 same).

Commenting on the textile sector, the chairman says that the first six months proved to be "one of the most difficult trading periods yet encountered."

To enable production units to continue to operate at economic volume levels, "erosion of margins has had to be accepted." These are better order books for the second half, but the pressure on margins is unlikely to ease, he states. Production potential is being maintained, however.

Dartcom's profits were reduced through low demand for conventional insulation and for metal construction and engineering services. "This situation is

## Liverpool Post halftime profits recover to £1.8m

**COMPARED** with a revised and loss-adjusted figure of £660,000 previously, taxable profits of the Liverpool Daily Post and Echo nearly trebled to £1.85m for the weeks ended June 30, 1981, an increase of £244,000 from £244,000.

There were major losses last time following a national printing dispute.

Despite the continuing recession the directors expect a year-end result confirming the group's recovery from "the poor 1980 previous figure" dropped from £41m to £1.47m.

The daily and weekly Merseyside newspapers are now better placed to benefit from any improvement in the local economy, although the directors say this seems unlikely in 1981.

They add that there were encouraging results overall from North America and from the UK papermaking and packaging division which have continued into the third quarter of the year.

After tax totalling £720,000 against £204,000, earnings attributable came through well ahead at £1.1m (£56,000) giving a per share value of 9.8p compared with 4p.

The interim dividend is increased to 3.7p (3.462p) net—last year's final was 6.035p.

After a major cost-reduction exercise, the daily newspaper division traded profitably in the first half, both the Daily Post and the Liverpool Echo are produced by photo-composition.

The directors say the economic climate on Merseyside remains difficult and advertising revenue is considerably low.

Newspaper publishing in the U.S. and papermaking and packaging in the UK both traded successfully, during the six months and there was a record profit from Canada.

The directors add that the exchange rate for sterling against the dollar has assisted the recovery of Trinity Paper Mills.

In the U.S., the recent acquisition, Panax Publishing of Chicago, traded satisfactorily, but there was a setback in Pittsburgh where the loss of a major printing contract slowed plans for expansion.

Liverpool Daily has close status.

**Berkeley Hambro declines but expects year-end rise**

**PRE-TAX PROFITS** of Berkeley Hambro Property Company declined marginally from £2.1m to £2.05m for the first half of 1981 due to very much lower property dealing profits, down from £365,000 to £42,000, and a reduction in management services income which fell back in 1980, compared with 1980.

The directors say, however, that sales recently contracted will lead to a useful increase in property dealing profits in the second half, and the overall surplus for the group, for the year, both before and after tax, should show an improvement on 1980.

The interim dividend is being increased from 3p to 3.5p net per 25p share—last year's total was 6.0p.

Rental income for the half year improved from £2.68m to

## LEADERS AND LAGGARDS

Percentage changes since December 31, 1980, based on Tuesday, September 15, 1981.

	Consumer Group	Mining Finance	Newspapers Publishing	Financial Group	Motors	Banking	Industrial Traders	Brewers and Distillers	Merchant Banks	All-Share Index	Equipment Index	Stock Exchange Index	Property	Stores	Gold Miners Index	Other Groups	Chemicals	Shipping and Transport	Discount Houses	Oils
Construction, Construction Industry Brokers	+4.19	+15.83	+14.45	+13.18	+29.24	+12.12	+14.14	+10.50	+25.62	+8.77	+8.00	+4.20	+4.13	+2.70	+2.58	+2.56	+2.36	+7.02	+13.40	+25.72
Other Industrial Materials	+27.33	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Health and Household Products	+27.33	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Building Materials	+27.33	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Furniture	+24.33	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Food Manufacturers	+24.33	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Leisure	+24.33	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Capital Goods	+23.08	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Engineering Contractors	+22.88	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Packaging and Paper	+22.88	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Industries	+22.88	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Petroleum and Metal Forming	+21.71	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Electricals	+21.71	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Mechanical Engineering	+17.70	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Insurance (Composite)	+17.70	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Food Retailing	+17.70	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Industrial Group	+16.52	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Hire Purchasing	+16.14	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23
Other Consumers	+15.35	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23	+12.23

## London W.I. 30 Newly Completed Luxury Furnished Apartments

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St. Christopher's House, St. Christopher's Place, London W1M 5HD

Tel: 01-933 5191. Telex: 6934729.

## Sale Tilney moves up midway

TAXABLE PROFITS

of Sale Tilney and Co, the London-based holding concern, edged ahead from £10.000 to £17.54m for the half year to May 31, 1981 and the directors say they are cautiously hopeful that profits for the full year will be modestly higher than last year's.

The directors state that although trading conditions remain extremely difficult in most sectors, the spread of the group's activities continues to provide a secure base for profitable operations.

The directors add that the successful reorganisation of Peabody Foods has now brought that company back into profit.

KCA International

is

now

operating

as

was

planned

a

few

years

## MINING NEWS



**Braithwaite & Co.  
Engineers  
Limited**

Bridge and Constructional Engineers

Pressed Steel Tank Manufacturers  
Extract from the statement of  
Mr J.A. Humphries (Chairman)

A substantial Trading Profit of £808,569 achieved in difficult conditions to which must be added tax credit of £580,000.

Steelwork fabrication continued for home and export markets avoiding the worst of price cutting in the industry.

Further development of production and sales at Plastic Recycling Ltd. with research improving properties of STOKBORD.

Investment company formed to rent industrial properties at a realistic return and as a step in declared diversification strategy.

Dividend increased substantially to a total of 7.7p per share for the year.

	1981	1980
	£	£
Turnover	£8,299,000	£8,793,000
Profit before tax	808,569	976,627
Profit after tax	1,388,569	482,627
Earnings per share	51.1p (18.4p*) 17.7p	7.7p
Dividend		7p

\*excluding tax credit

The Secretary, Braithwaite & Co. Engineers Limited,  
59, Church Road, Great Bookham, Surrey, KT23 3JJ.

**Louis  
NEWMARK  
Limited**

The Chairman, Mr. Geoffrey Newmark, reports:-  
The results of the year ending March 1981 are in line with the forecast made in the Interim Report, to the effect that probable decline in demand for consumer goods would adversely affect those sections of our Group dealing with the Textile, Hosiery and Automotive trades and this indeed did occur, particularly in the last three months of the financial year. On the other hand those sections working in the defence and high technology fields have had satisfactory results.

As regards the future outlook, the current year has started with consumer market demand remaining at the low level we saw for the period from January to March and I would expect the results for the first six months to September to be similar to those for the second half of last year. However, I am pleased to say that indications of some upturn in demand during the latter half of this year combined with the results of further streamlining of our operations lead me to believe that profits for the full year will be in line with those of the year just finished.

SALIENT FIGURES:	1981 (£'000's)	1980 (£'000's)
Profit	1,466	21,979
Turnover	1,682	20,138
Manufacturing including Investment Income	344	8,127
	1,810	30,106
2.314	29,529	
Profit after Taxation (excluding Transfer from Provisions)	1,172	1,062
Ordinary Dividend per Share	11.00p	10.50p

Copies of the full report can be obtained from the Secretary,  
80 Gloucester Road, Croydon CR9 2LD.

**NatWest  
Registrars Department**

National Westminster Bank Limited has been appointed Registrar of

**Delta Group p.l.c.**

All documents for registration and correspondence should in future be sent to:

National Westminster Bank Limited  
Registrar's Department  
PO Box No 82  
37 Broad Street  
Bristol BS99 7NH

Telephone Bristol (STD Code 0272)  
Register enquiries 290711  
Other matters 297144

**WARD & GOLDSTONE LTD.**

YEAR TO 31st MARCH

1981  
(£'000's)

1980  
(£'000's)

GROUP SALES	73,247	74,046
TRADING PROFIT	6,271	6,062
PROFIT BEFORE TAX	1,887	2,608
PROFIT AFTER TAX	1,887	2,608
CAPITAL EXPENDITURE	3,161	4,207
EARNINGS PER ORDINARY UNIT	12.45p	17.24p
DIVIDENDS PER ORDINARY UNIT—NET	5.4p	5.4p
NET ASSETS PER SHARE	178.2p	182.4p

A copy of the Report and Accounts for the year to 31st March 1981 can be obtained from the Secretary, Ward & Goldstone Ltd., Salford M6 6AP.

**BIDS AND DEALS**

## Brooke Bond expands timber interests

Brooke Bond Liebig, the international tea and food producer, is expanding its recently acquired timber interests with a £2.35m acquisition in Scotland.

The group is acquiring Muirhead and Sons, a family-owned business based in Grangemouth, and Scotland's largest softwood importer.

The terms are £21.76m cash for every 10 Muirhead shares, or the equivalent value in BBL shares or a combination of cash and shares.

This follows the group's move into the timber business with the successful acquisition of Mallinson-Denny (Scotland) operations will provide the Mallinson-Denny division of BBL with the opportunity to accelerate the expansion of its share of the market in Scotland.

Mr Harry Somerville, the BBL finance director, said yesterday that Mallinson "had been angling for this acquisition for quite some time." Describing it as a "good fit" he said that as a softwood importer it was "very complementary" to Mallinson's business which was mainly in hardwood.

Muirhead specialised in the import manufacture, preservation and distribution of timber products. Its principal assets are a sawmill and warehousing

facilities at Grangemouth and timber stocks.

BBL says that the integration of the Muirhead timber importing and manufacturing activities with the existing Mallinson-Denny (Scotland) operations will provide the Mallinson-Denny division of BBL with the opportunity to accelerate the expansion of its share of the market in Scotland.

In the years to April 1981 Muirhead was "just in profit" on a turnover amounting to around £7m. Prior to that year the company had been making "several hundreds" of thousands of pounds in profits, Mr Somerville said.

Asked about other areas of expansion in timber, Mr Somerville said that these had been identified but it was too soon to say where they were.

## TI £2.7m sale to Macpherson

Tube Investments, a leading UK engineering company, continues to dispose of non-mainstream activities by selling TI Drynamels to the Donald Macpherson Group for £2.7m cash.

Macpherson manufactures paints and other surface coatings, and is the sole supplier of Cover Plus paints to Woolworth.

Drynamels supplies surface coatings, both powders and more conventional solvent-based materials, to manufacturing industry for use in product finishing.

Macpherson says that on the powder side Drynamels is one of the UK's largest manufacturers. Its capability will complement

ARAB ASIAN GROUP ISSUES DENIAL

The Arab Asian Group, which recently acquired United City Merchants, issued firm denial yesterday to suggestions and speculation that it had been involved in discussions with Tozer Kemistry and Millhouse on the possibility of its making a bid for Tozer. It stressed that "no such intention exists."

Tozer Kemistry added that there have been no discussions on the question of a merger or any other link between United City Merchants or TKA or any of their respective subsidiaries."

HANSON/BEREC

Hanson Trust has convened an EGM on October 1 to approve the offer for Berec and the issue of sufficient shares to implement the offer.

Also to increase the authorised capital from £40,150,000 to £42,655m by creation of 10,000 ordinary 25p shares, and operating the directors' authority to issue a limited amount of shares.

EVODE BUYS KELSEAL

Evode, a subsidiary of Evode Holdings, will buy the goodwill and certain of the assets in Kelsey, a subsidiary of Kelsey Industries, for £535,000, with effect from November 1.

Of the consideration £400,000 is for plant and machinery and the balance of £135,000 is for goodwill. The performance of the business up to April 1982 could result in a further maximum goodwill payment of £20,000.

STENHOUSE HOLDINGS

Stenhouse Holdings, the insurance broking group, has formed a new company, Stenhouse Syndicates to control its Lloyd's underwriting agency interests. Stenhouse Syndicates is owned 60 per cent by Stenhouse Holdings and 40 per cent by Reed Stenhouse and Partners.

This follows the merger of Stenhouse Reed Shaw (Underwriting Agencies) and the underwriting agency management companies recently acquired from the Christopher Moron Group.

The board of Stenhouse Syndicates comprises Mr Raymond Strange, chairman, Mr Henry Armstrong, managing director, Mr Richard Carter, Mr John Devine, Mr Brian Smith and Mr Paul Stenhouse.

LAW LAND

Churchbury Estates now holds or has acceptances in respect of 84.45 per cent of the ordinary capital of Law Land as increased by the exercise of certain Law Land options, and in respect of 91.79 per cent of the preference capital.

The offers remain open for acceptance until further notice.

In yesterday's report it was incorrectly stated that the offer had closed.

has an existing distribution network which it is planned to extend.

He said that the combination of the businesses would make it the second or third largest timber company in Scotland.

In the years to April 1981 Muirhead was "just in profit" on a turnover amounting to around £7m. Prior to that year the company had been making "several hundreds" of thousands of pounds in profits, Mr Somerville said.

Of the future potential for the business he described it as a case where "we feel that one and only will make more than two."

But, he added, a lot depends on what turns in general economic conditions.

Asked about other areas of expansion in timber, Mr Somerville said that these had been identified but it was too soon to say where they were.

## Northgate buys Canadian operations of Patino

BY GEORGE MILLING-STANLEY

CANADA'S Northgate Exploration yesterday completed the purchase for C\$17.4m (£8.1m) of all the Canadian mining assets and certain other interests of the Netherlands-based Patino.

Employing a total of about 700 people, Northgate's purchase includes options over units. Over

the next 31 days the group will sell the 34 per cent stake in Ediper Equities which holds 48 per cent of Brascan, a Toronto-based holding company controlled by the Brookman family.

Brascan recently agreed to acquire 57 per cent of Nernada, a leading Canadian natural resources company, for C\$1bn.

The mining assets acquired by Northgate comprise three base and precious metal mines in the Chibougamau area of Quebec,

employing a total of about 700 people.

Last year the mines produced 32.4m lb of copper, 16.6m lb of zinc, 62,500 oz of gold and 382,000 tons of silver, after treat-

ing 793,000 tons of ore.

Between them, the mines have ore reserves amounting about 7m tonnes, with significant potential at deeper levels where access has already been established.

Northgate's acquisition has been financed by bank loans of £6.15m, with a leading Canadian chartered bank and through the use of C\$24m of the company's existing cash resources.

In addition, the bank has

agreed to put up C\$1m in addi-

tional working capital for the

group.

The mining operations acquired by Northgate will be merged in come last year of C\$10.5m, that can be earned C\$8m in 1982.

Northgate's share gave up 15% in London yesterday, while Patino gave up 14% to 22%

in New York.

Patino's share gave up 15% in London yesterday, while Patino gave up 14% to 22%

in New York.

At Kloof, of which he is also chairman, Mr Fenton expects higher capital expenditure and says that if the gold price does not recover from its present level a reduction in the dividend would be inevitable.

Mr Robin Plumbridge, chairman of the new Driefontein "supermine," provides the one note of optimism for Cons. Gold.

He says that even if the gold price should show a further temporary decline in its present

cyclic phase, shareholders can rest assured that if the company is not only the biggest gold mine in the world, but also the lowest cost-producer.

Cons. Gold also said that it

was pressing ahead with its attempts to acquire a big stake in Newmont Mining. The group hopes to buy up to 49 per cent of the U.S. company, but is currently limited to under 10 per cent.

Mr Colin Fenton, chairman of Driefontein, expects capital expenditure to be around R38m (£23m), against R35m last year.

While this will have the effect of reducing tax and lease

charges, it will also act as a constraint on dividends unless there

is a rise in the gold price.

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## UK COMPANY NEWS

# Difficult time for Distillers

MR JOHN CATER, chairman of the Distillers Company, warned shareholders at yesterday's annual meeting that the current year "had been, and is likely to remain, a difficult one for the company."

The chairman said: "We see no likelihood of a sales volume increase, but look to some improvement in historic cost terms in the results for the present year."

Mr Cater said that inflated stock levels in most export markets at the beginning of April have continued to depress volumes of shipments and recovery in orders received is slow.

"Depletions, reflecting sales levels to customers, appear in general to be slightly down, and there are no indications of a notable appreciation in rates of demand. The company's experience reinforces the view that

world economies remain greatly depressed," said the chairman.

Referring to the home market, he said: "The trade was heavily depressed. The trade was heavily stocked at the end of March, because of substantial clearances ahead of price increases and of the March Budget."

Mr Cater said that "in spite of this, the group's overall sales in the five months to the end of August have shown a slight increase" on the same period a year ago. In the absence of Government statistics the company does not know how the industry relates to the rest of the UK.

The chairman said that the problems facing Scotch whisky applied equally to the company's grain interests. Although he expected the non-potable interests to match, or improve, on last year's results, the associate, Glass, will make another substantial loss in its year ending in December.

There were no severance costs this year. With a reduction in borrowing and interest rates, the interest charge is significantly lower than last year.

The strength of sterling, particularly in Europe, once again had an adverse effect on both Europe sales volume and profits.

## Tavener Rutledge cuts loss

IMPROVED pre-tax results come from Tavener Rutledge, Liverpool-based confectionery manufacturers, with losses reduced from £51,290 to £19,461, to June 30 1981. Although steady improvement continues, no interim dividend will be paid—the last payment was 2.904p final in 1977.

The pre-tax loss in the last full year was £87,137.

Recovery is proving more difficult than expected because of the significant, though decreasing, involvement in exporting. Turnover edged ahead from £3.85m to £3.43m. The small increase concealed a marked rise in UK sales of 20 per cent in a depressed market.

There were no severance costs this year. With a reduction in borrowing and interest rates, the interest charge is significantly lower than last year.

The strength of sterling, particularly in Europe, once again had an adverse effect on both Europe sales volume and profits.

# Steetley falls 16% but maintains interim at 4p

A FURTHER decline in taxable profits is reported by the Steetley Company, the holding concern with interests in minerals, construction materials, chemicals, refractories, plant engineering and distribution.

For the first half of 1981 pre-tax profits fell by 16 per cent, from £28.79m to £17.88m, although sales for the period were higher at £178.8m, compared with £173.81m. Taxable profits for 1980 as a whole were down from £23.5m to £16.1m.

The net interim dividend, however, is being maintained at 4p per 25p share—last year's total was 10.5p.

The trading surplus for the half year was down by only 5 per cent, at £17.14m (£18.14m). Total depreciation charges increased from £5.74m to £6.15m. Net interest payable was much the same at £3.61m (£3.61m).

A geographical analysis of operating profit (£10.99m, against £12.39m) shows UK £6.14m (£8.4m), North America £2.66m (£2.03m), Australia £1.4m (£1.26m), Western Europe £61.6m (£54.000) and South Africa/Middle East £18.100 (£5.500).

The directors say the seriously depressed level of trading improved from minerals, which in 1980 suffered from the steel strike, was more than offset by reduced profits from construction materials and chemicals.

There was an improvement from refractory bricks but with a low world demand for magnesia the Hartlepool plant was much less profitable than last year, they add.

Overseas results were 22 per cent up on last year with further improvements in profits from the French and Middle East construction materials operations, North America and Australia.

The directors point out that since the group is negotiating with its partners to withdraw from the Sardinian sea-water magnesia venture, against which the group provided £1.9m last year, its results are not included in the current half year.

Tax for the half year took £2.81m (£1.49m restated) and was split as to UK £1.53m (£38.600) and overseas £1.28m (£1.07m). After minorities of £19.000 (£249.000) the attributable balance was down from £7.09m to £4.39m.

Stated earnings per share were through well down at 7.5p, compared with 12.75p.

The directors say all overseas figures are on the basis of the exchange rate adopted in the 1980 accounts. The effect of converting the overseas figures for the first half of 1981 at exchange rates ruling at June 30 would be to increase the previous surplus by approximately £58.000, they say.

Capital expenditure in the

## Improved trading at Luis Gordon

IN SPITE of the continuing difficulties caused by the economic recession and the high level of interest rates, trading profit at Luis Gordon Group has more than doubled to £153,000, against £72,000, in the six months to June 30 1981.

And after interest charges of £20.000 compared with £45.000, the expected seasonal loss at the attributable level was virtually halved to £104,000 against £205,000.

Turnover of this importer and distributor of sherries, wines and spirits rose from £4.93m to £5.18m.

The board says this improvement shows the initial benefit from the changes in its long-term strategy recorded in the last annual report. In particular, the increases made in the selling prices for sherry and the

reductions in stock levels have been particularly helpful.

In addition, the launch of Guitale Pale Cream Sherry has been successfully completed and sales of the re-packaged Pedro Dry Sherry are over 50 per cent up on 1980, say the directors.

Recently, Luis Gordon and Sons has been appointed as agent for Old Forester Port and the brand looks forward to a growing and prosperous relationship with the well-established brand owner.

The directors say, "always it is difficult at this point to forecast results for the full year. They expect customer demand to continue, but not at the large scale experienced during 1980."

The detrimental effect of the increase in duty on sherry made

during the last Budget has yet to be felt fully. Overall, it is believed that the improvement shown in the first six months should be reflected in the results for the full year.

Turnover in the first half accounts for £2.2m (£1.76m), leaving net turnover £3.96m against £3.14m.

MONTAGU BOSTON Montagu Boston Investment Trust reported reduced gross income, from £187,300 to £184,800; for the half year to July 31, 1981.

Net revenue was £72,000 (£76,000) after increased tax of £78,000 (£43,000). Net post-tax for the last full year was revenue for the last full year was higher at 80.75 (£2.75p) as at January 31, 1981.

## Mining Supplies qualified

Mr Arthur Slope, the chairman of Mining Supplies, was confident yesterday that the banks would continue to support the group's loss-making recent acquisition, Laurence Scott, but the auditors are unable to confirm that its consolidation on a going basis is appropriate before the financing position is reviewed later this month and have accordingly qualified Mining Supplies' accounts for the 53 weeks to May 2 1981.

The accounts have been qualified on a second count in that the auditors were unable to gain access to records and documentary evidence at Scott's major Manchester plant, Laurence Scott Electromotors, whose closure with the loss of 650 jobs was

announced last April and treated by MS as a pre-acquisition expense.

Access to certain accounting

records, from which estimates

only have been incorporated in the accounts, has been denied by continued picketing by former employees of the Electromotors subsidiary.

In view of Scott's escalating losses, MS has deliberately isolated the finances of its troublesome subsidiary and persistently refused to allow its

problems, partly unforeseen at the time of the £6m October 1980 purchase, to impinge on the performance of its main stream activities in large scale long

wall mining equipment contrac-

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## Wall Street depressed by forecasts of lower profits

BY DAVID LASCELLES IN NEW YORK

MOST OF the blame for the slump in the U.S. stock market, to its lowest level in 16 months seems to have been laid at the feet of President Ronald Reagan and his failure to come up with a more balanced budget.

But Wall Street's bearish mood also owes much to the steadily worsening prospects for U.S. corporate profits this year as the economy struggles along amid high interest rates eat into earnings. Analysts seem to agree that it will take a lot more than this week's 1 percentage point drop in the prime rate to 20 per cent to make much difference. Indeed, some fear there will be unpleasant surprises in the months ahead that could easily trigger another bout of selling on stock exchanges.

IBES, an investment service which monitors analysts' profit forecasts for 300 leading companies, recently scaled down estimated growth for 1981 from 15 per cent to 13 per cent. But this consensus has often proved optimistic. One of the more pessimistic analysts, Mr James Freeman, who directs research at First Boston, thinks profits will be unchanged or down by 1 per cent at most.

Profits were good in the first quarter after the economy pulled out of the slump at the end of last year. But the second quarter showed signs of weakness, which will almost certainly be confirmed by the third quarter ending this month. The chances of a bad fourth quarter are growing.

The biggest question surrounds the likely rate of economic growth in the months ahead. After advancing strongly in the second quarter, GNP will probably be flat in the third. Although signs of outright decline in GNP have been lacking, business is decidedly nervous about committing itself to major outlays and investments.

This week's report that industrial production fell 0.4 per cent in August and the weakness in retail sales in July and August have contributed to business doubts.

A sputtering economy would make life particularly difficult for sectors which rely heavily on industrial investment for business: capital goods, machine tools and even high technology office equipment and computer makers.

Orders for machine tools are down by as much as 20 per cent on last year's levels. But generally the drop in demand should lead to widespread revenue shortfalls which could be particularly painful at a time when declining inflation

is making it difficult for companies to pass on their costs to the market place.

Wavering demand has also caused inventories to creep up. The rise is not that sharp—about 1 per cent a month since mid-summer—but its impact is expected to be fairly large because of the high cost of financing the increased stock.

Profit margins will also be under pressure because of declining productivity, analysts believe. Although U.S. output per man has been deteriorating for some time, productivity has worsened recently because employers are retarding their workers, apparently hoping that demand will pick up soon. This would explain why unemployment has failed to show the sharp rises associated with economic weakness. The drop

in capital investment will also, of course, be a drag on productivity in the period ahead.

Meanwhile, high interest rates continue to erode the financial condition of U.S. corporations. Although the precise cause is hard to measure because companies have resorted to some sophisticated accounting tricks to keep up appearances, some estimates have been attempted.

Salomon Brothers, the Wall Street investment firm, recently produced a study showing that interest costs are taking a big bite out of the profits of non-financial businesses.

In 1980, these corporations had interest costs of \$56bn. But in the first half of this year alone, with the prime rate at around 20 per cent most of the time, these costs rose to \$62.4bn. Had these companies not had any debt, Salomon says, their pre-tax profits since the end of 1979 would have been 42 per cent to 45 per cent higher.

The study also showed that while net interest costs consume a relatively small portion of company funds, these costs are growing steadily. The share allocated to capital and employee compensation, on the other hand, is declining.

Declining profits will add to the pressures on the Reagan Administration and the Federal Reserve to do something about interest rates. Some companies have already begun to agitate in public for a relaxation of monetary policy. However, recent full-page advertisements show that corporate America is far from unanimous about the policies Washington is struggling to implement. Lone Star Industries, the country's leading cement producer, urging readers to complain direct to Mr Paul Volcker, the Fed president while Chase Manhattan, the New York bank, is calling for support of the President's plans.

## \$50m Eurobond for U.S. utility

By Alan Friedland

THE FOURTH new Euro-dollar bond issue this week was launched last night as Credit Suisse First Boston announced a \$50m seven-year bond for Gulf States Utilities, the U.S. group which serves several Southern states.

The coupon is indicated at 171 per cent and the bonds are callable in five years at 101 and at par thereafter. The money is to be used for general funding purposes.

Yesterday's coupon was 1 per cent higher than the three new issues launched on Wednesday; the 1 per cent difference may be attributed to the fact that the issue is unsecured and utilities generally carry a slightly lower rating than well-known industrial groups such as Temco.

In the Eurodollar sector yesterday, several recent issues were reportedly doing well. Cities Service, for example, was trading at 101 against its issue price of 101. The market was quiet in the morning, but picked up after lunch on the back of a firm opening in the New York bond market.

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## Boardroom row breaks out at Pabst Brewing

BY DAVID LASCELLES IN NEW YORK

A BITTER boardroom row has burst out at Pabst Brewery in the wake of its abortive takeover bid for Jos Schlitz, the company with which it vies for the number three place in the U.S. brewing industry.

Mr Irwin Jacobs, the Minneapolis businessman who owns 10 per cent of Pabst, yesterday announced his resignation as a director claiming that a plan he submitted to the company

had been "subverted" by an executive officer. He did not say what the plan contained or whom the officer was, but he said he had tried to get the resignation of the officer, as well as of the directors who had acted with him.

Mr Jacobs, a hard-driving businessman who has made a fortune turning round sickly companies — his nickname is "Irv the Liquidator" — bought

into Pabst last year along with four business associates and wrested a place for himself on the Board in July. Pabst, which is based in Milwaukee the beer capital of the U.S., had been in the doldrums for some time, and Mr Jacobs was expected to try and shake it up.

One of his first actions was to

throw Pabst into the bidding

for Schlitz, another large

Milwaukee brewing company

## Crown Zellerbach sees loss

By Our Financial Staff

CROWN ZELLERBACH, one of the major U.S. forest products companies, expects to report a third quarter operating loss because of high interest rates and depressed home building activity.

A tax credit, however, should put the company just in the black at the net level, Mr C. R. Dahl, the chairman, said.

Poor business conditions drove down net half profits to \$38.2m, or \$1.31 a share, from \$33.3m, or \$1.26, a year earlier. Third quarter net profit last year was \$28.5m, or 23 cents, on sales of \$757m.

Mr Dahl said the deficit on timber and wood product operations will be more than \$30m in the quarter, compared with this sector's operating profit of \$31.1m a year earlier.

Quarterly sales of these operations are expected to drop to about \$100m from \$156m last year.

Earnings from pulp and paper operations will also decline, reflecting lower prices and a drop in volume mainly because of a six-week strike in Canada earlier this summer.

Between the second and third quarters interest costs rose 30 per cent, or by almost \$4m. In the past year, interest costs have risen about 50 per cent.

## Losses pile up at Reksten units

By FAY GHISTER IN OSLO

THE TWO Norwegian tanker companies, Hadrian and Trajan, which constitute what is left of the Reksten shipping empire, have incurred a combined loss of Nkr 257m for the first half of 1981.

The deficit compares with a loss of Nkr 136m a year ago. It lifts the group accumulated deficit to almost Nkr 2bn in the morning, but picked up after lunch on the back of a firm opening in the New York bond market.

In Zurich, the continuing improvement of the Swiss franc against the U.S. dollar helped foreign bond prices, which were up as much as 2 points in some cases. Credit Suisse postponed its planned private placement on a convertible issue for Nippon Shokan, the Japanese consumer credit group. The decision was taken at the company's request.

In the D-Mark sector, bond prices were up 1 point as the dollar weakened against the West German currency. A floating rate \$10m note for 1982 was announced last night for Skanska Bank. The margin will be 1 per cent per annum above the six-month London interbank rate. Lead managers are the Scandinavian Bank and Nippon European Bank.

The recently launched Canadian Canada issue, which carries an 18 per cent coupon, was increased by C\$20m to C\$60m because of market demand. The bond was priced at par through the lead manager, Morgan Stanley.

A bank which has borrowed heavily at short term to finance longer term lending commitments could face severe liquidity problems if, for any reason, short term funds became more expensive or even unavailable.

Its problems would affect other banks in the market,

financial scandal which hangs over the group.

The Reksten group, which once had a fleet of ageing super tankers, has been in financial difficulties since the start of the world tanker slump in the mid-1970s. It was saved from bankruptcy by the Norwegian Government through a number of moves, including share purchases from its former owner, the financial reorganisation and State guarantees for creditors in Norway and abroad.

Whether new guarantees will be granted is uncertain.

## BANK OF ENGLAND STUDY

Fears on maturity mismatching 'exaggerated'

By PETER MONTAGNON, EUROMARKETS CORRESPONDENT

FEARS THAT the growth of the interbank eurocurrency deposit market may have encouraged banks to over-indulge in the dangerous practice of borrowing short to lend long seem to have been exaggerated, according to a new study published by the Bank of England.

This practice, known technically as maturity mismatching, has been one of the main sources of concern to bank supervisory authorities in their struggle to ensure the maintenance of safe standards in international banking.

A bank which has borrowed heavily at short term to finance longer term lending commitments could face severe liquidity problems if, for any reason, short term funds became more expensive or even unavailable.

Its problems would affect other banks in the market,

## CURRENCY COMPOSITION OF THE UK EUROCURRENCY MARKET

	Inter-bank liabilities	% share of total liabilities in the respective currencies
	\$ Other currencies	\$ Other currencies
End period		
1978 June	110.9	37.2
Dec.	133.7	45.5
1979 June	134.2	51.7
Dec.	164.0	59.6
1980 June	191.6	66.9
Dec.	225.6	70.1

other maturity positions by British banks was much lower, as was mismatching in the interbank market by other national groups of banks.

Only the consortium banks, which are heavily reliant on Eurocurrency deposit finance, showed relatively high mismatching in the one-to-six month deposit range.

The study argues that overall Eurocurrency mismatching by banks in the UK, including positions with non-banks as well as banks, has remained about constant in relative terms over the past seven years.

But it warns that the growth of the interbank market as a whole—international interbank activity world wide rose to nearly \$800bn (\$485bn) at the end of 1980 from under \$150bn in 1973—means that the results of any crisis that did occur would be far-reaching.

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Credit Suisse First Boston Limited  
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U.S. DOLLAR STRAIGHTS				
American Int. Fin. 81-82	-100	95.5	96.0	+0.04 16.88
CIBC 14% 84	100	95.5	96.0	+0.04 16.88
CIBC 15% 85	100	95.5	96.0	+0.04 16.88
CIBC 15% 86	100	95.5	96.0	+0.04 16.88
CNA 14% 85	100	95.5	96.0	+0.04 16.88
CNA 14% 86	100	95.5	96.0	+0.04 16.88
CNA 14% 87	100	95.5	96.0	+0.04 16.88
CNA 14% 88	100	95.5	96.0	+0.04 16.88
CNA 14% 89	100	95.5	96.0	+0.04 16.88
CNA 14% 90	100	95.5	96.0	+0.04 16.88
CNA 14% 91	100	95.5	96.0	+0.04 16.88
CNA 14% 92	100	95.5	96.0	+0.04 16.88
CNA 14% 93	100	95.5	96.0	+0.04 16.88
CNA 14% 94	100	95.5	96.0</	

September 15, 1981

## Pan American World Airways, Inc.

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Société Générale de Banque S.A.

Swiss Bank Corporation International  
Limited

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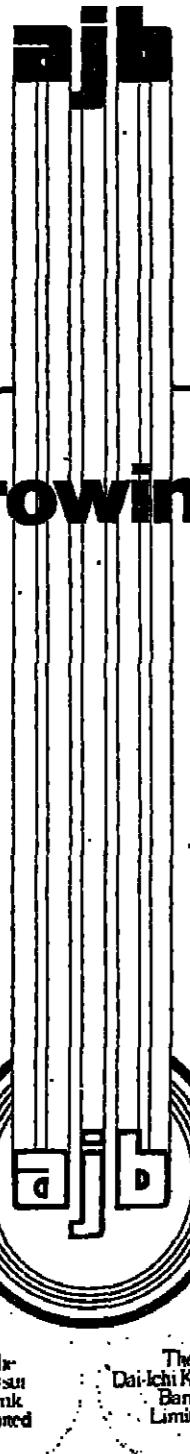
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September 18, 1981



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## EUROBONDS

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Companies  
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## INTL. COMPANIES &amp; FINANCE

## French map out compensation plan

BY TERRY DODSWORTH IN PARIS

THE FRENCH Government is proposing to compensate shareholders in the public companies which it is due to nationalise on the basis of a formula geared to average share prices over the last three calendar years.

This proposal, contained in the draft nationalisation bill put to the Conseil d'Etat, the Government's legal body, earlier this week, is among the more controversial items in the programme. It effectively excludes alternative suggestions, such as the use of real asset values and profitability, as the criteria on which to buy out existing shareholders.

The draft Bill also makes it clear that the Government is preparing to exercise much closer control over the flow of credit to industry. It says that finance will be channelled by the relevant ministries according to the dictates of the National Plan, and adds that it is aiming to create a new network of co-operative regional banks. The various banking activities that are being taken over may also be merged and restructured.

Among the detailed pro-

posals of the draft Bill are the following:

• On compensation, the Government is proposing to buy out shareholders by means of 15-year bonds which will carry interest payments linked to the yields on Government fixed-interest stock. The three years to the end of 1980 will be used to

The Paris Stockbrokers Association said yesterday that a market price formula for compensation undervalues the basic worth of the companies to be taken over by the state. For its part, the Association would prefer to see average market prices plus 50 per cent

calculate the average value of the individual company shares to be bought — a formula which is already attracting considerable criticism from shareholders.

The bonds are to be valid from January 1 next year, and

first interest payments are scheduled for July 1982. From January 1, 1983, the Caisse Nationale de l'Industrie, a special issuing office to be set up by the Nationalisation Act, will be prepared to reimburse the bonds at par according to the periodic lot-drawing system used on the Paris Bourse.

Shareholders affected by nationalisation are also to receive a dividend for 1981 equal to their net profits per share for that year.

• On the banks, the draft Bill proposes to tackle the tricky question of participation in overseas businesses through a clause allowing them to dispose of directly or indirectly affiliated. This clause is designed to allow the banks to reach amicable solutions in the event of overseas interests objecting to a takeover.

The Bill will also provide for the banks to be restructured by the empowering the Government to transfer shares in any of its activities it is acquiring either to other banks or other parts of the public sector.

In addition, the new mutualist

banks are to be created to serve one or two regions each. The shareholders in these organisations may include the state and the local government authorities, and they will be empowered to undertake all standard banking activities including investment shareholdings.

Finally, the Bill establishes the aim of close state control over the companies and banks which are being nationalised. The chairman of these companies will be chosen by the Government, which will also nominate seven directors to the boards of the five industrial companies concerned (Saint Gobain, PUK, Rhône-Poulenc, Thomson-Brandt and CGE), four to each of the banks.

The Government will in addition nominate the chairman who will have to be ratified in an Cabinet in the case of industrial groups. In both the industrial companies and the banks, the boards will also include a number of workers' representatives — about equal to the weight of the government representation, along with individuals representing public interests.

## Porsche deliveries fall sharply

BY KEVIN DONE IN FRANKFURT

PORSCHE, the West German high performance sports car manufacturer, suffered a sharp fall in volume sales in its last business year with deliveries dropping to the lowest level for five years.

In the year to the end of July, Porsche sold around 28,000 vehicles compared with 31,784 in the previous year and 39,561 in 1978-79.

The company's turnover also dipped slightly to DM 1.18bn (\$615m) from DM 1.24bn in 1978-80.

Porsche is confident how-

ever, that its fortunes are

improving. Herr Heinz Bra-

nitzki, the finance director, said

yesterday that volume sales

should return to the level of

between 30,000 and 31,000 in

the current year. The company has been helped by a growing

customer preference for higher value models.

Production will begin in November of Porsche's new four-cylinder, 2.5 litre model,

the 944, with which the com-

pany hopes to regain lost cus-

tomers at the lower end of its

range, particularly in the U.S.

Like the 924, from which it

has been developed, the 944

will also be produced under

contract at the Audi works at

Nekarsulm. It will have a

Porsche-built engine, however,

and the company is hoping that

this will give the model greater

identity, especially in the U.S.

For 1982-83, when the 944

will have been fully estab-

lished, Porsche is hoping for

sales in excess of 35,000

units. The company is also

planning to build the first open-

top version of its long-running 911 model, which has been in production for 18 years.

A prototype four-wheel drive 911 roadster was unveiled yes-

terday at the Frankfurt interna-

tional motor show, but a produc-

tion unit is expected to be a

conventional rear-wheel drive

model.

Porsche is investing heavily

to build up its engineering

capacity in order to take on

more work for third party

customers. Herr Bräntorp said

the company was aiming to

increase the share of outside

contract work from the present

one-third to around a half of its

engineering output. Outside

engineering work achieved a

turnover of around DM 60m in

the past business year, about 5

per cent of group sales.

## Santos doubles payout as half-year earnings soar

BY OUR SYDNEY CORRESPONDENT

SANTOS, which operates the Cooper Basin gas producing consortium, has doubled its interim dividend after a jump in earnings from A\$4.3m to A\$7.5m (US\$9.5m) in the six months ended June 1981.

The company will pay a 2 cents a share dividend on increased capital against the equivalent of one cent.

Profit was boosted by accounting changes plus a rise in the price of natural gas supplied for domestic use in South Australia. It rose 19 per cent in that state in January. A price rise of 15 per cent for gas supplied to New South Wales

should help keep the profits momentum going in the current six months.

The volume of gas supplied during the first half increased 11 per cent. Sales totalled A\$21.2m, compared to A\$16.0m.

After tax, profits for the half-year totalled A\$5.8m, compared with A\$3.8m. For the whole of 1980, net earnings amounted to A\$9.5m, which represents a rise of almost three-fifths over 1979.

Santos is one of the major energy groups in Australia. It numbers among its shareholders two of the nation's more active entrepreneurs, Mr Rupert Murdoch and Mr Alan Bond.

The half-year report expresses concern at steeply rising costs in the insurance business and forecasts that some important sectors, such as car and combined insurance, will show a loss this year. Operating costs and commission expenses increased by 14.8 per cent compared with the first half 1980.

While damage claims for own account in the half-year were 10.2 per cent up, at NKr 379m, own account premium income increased by only 5.6 per cent to NKr 5m. A bright spot was financial income, up 40 per cent to NKr 80.1m.

The most marked rise in premium income was in the marine sector.

**Income drop at UCB**

By Giles Merritt in Brussels

UCB, the Belgian chemicals, film and pharmaceuticals group, reports a sharp fall in net profits for the first half of 1981. Despite a rise in turnover of BFr 12.52bn (\$331m) from BFr 11.7bn in the first six months of 1980, after-tax profits slipped to BFr 122m from BFr 295m.

In April this year, UCB said it was maintaining its BFr 140 per share dividend for 1981, even though net profits for the full year had dipped to BFr 212m from BFr 330m in 1979.

UCB said in Brussels yesterday it expects some improvement in its film and chemical operations in the second half of the year and this could help lift earnings.

## ANI shows record profit and increases dividend

BY OUR SYDNEY CORRESPONDENT

AUSTRALIAN National Industries, the diversified engineering concern, reaped the benefit of the country's resources development. In the year to June 30, lifting its profit by 16 per cent to A\$22.29m (US\$12.7m) from A\$20.17m in 1979-80.

Sales of the group, which is heavily involved in supplying heavy equipment to the mining and transport industries, rose 15.5 per cent to A\$560.2m (US\$364m), from A\$485.1m.

The total dividend has been lifted from 12.6 cents to 13.5 cents, a

## U.S. ACCOUNTING CHANGE EXPECTED TO HELP NEXT YEAR

## Currency conversion hits Sony profit

BY RICHARD C. HANSON IN TOKYO

**I**N SPITE of record third quarter sales, with particular growth in video tape recorders, consolidated net profit of Sony Corporation fell 14.2 per cent to Y13.95bn (US\$1.67m) in the third quarter. Per share profit fell to Y24.6bn.

The decline, however, was attributed entirely to an 85bn foreign exchange loss, mostly the result of translating overseas business into yen under current U.S. accounting practices. Sony expects net profit for the full year to be flat or down slightly as a result of a slight foreign exchange gain.

Sony said the third quarter performance indicated improving business conditions for the rest of the fiscal year, which will continue into next year. By then, the group expects changes in U.S. accounting rules which

will move the damaging—and misleading—translation losses on foreign exchange from profit and loss statement to the balance sheet.

The yen's sharp appreciation over the past year against most European currencies reduced the value of substantially higher European sales in the consolidated report.

Local currency sales were up 26 per cent in the U.S., 34 per cent in the UK, 34 per cent in West Germany and 56 per cent in France. But consolidated overseas sales were only 24.8 per cent higher.

Outside of Japan, Sony said that its colour television production in San Diego, California was already straining its full capacity. The company, therefore, may look for another plant site to meet the expected growth in U.S. demand.

## Lay-offs in rehabilitation plan at Mitsui Mining and Smelting

BY YOKO SHIBATA IN TOKYO

JAPAN'S LARGEST integrated smelter of non-ferrous metal, Mitsui Mining and Smelting with a strong emphasis on zinc, has mapped out a rehabilitation plan. This calls for the dismissal of more than 1,000 workers or about 18 per cent of the workforce and the liquidation of the deficit-ridden Miike zinc refinery. The management has asked the company's five labour unions for their co-operation on the reconstruction plan.

Mitsui Mining and Smelting, like other Japanese non-ferrous metal smelters, has been suffering from a sharp fall in demand and the collapse of the market prices because of the slump in international business. In addition, higher energy costs from electric power weakened the company's earnings.

The company operates the largest zinc mine in As and a large copper mine in Peru. Sales of zinc and copper still account for as much as 80 per cent of the total turnover. Because of high dependence on zinc and copper, the company was hard hit by oil price increases.

The company's strict tactics in cutting down mining operations and diversification of its business into other divisions such as electronic parts and nuclear fuel were blamed for the business setback.

The company expects operating deficits of Yen (US\$2.55m) in the current fiscal year ending March 1982, after registering cumulative deficits of Yen 4.6bn by the end of the past fiscal year.

Under the rehabilitation plan, Mitsui has to drop 1,026

workers (including 700 voluntary retirements). This layoff would save personnel cost of Y5.5bn a year. Another feature of the reconstruction plan involves laying off its most unprofitable Miike zinc refinery which has a production capacity of 100,000 tons a year.

These drastic measures are expected to wipe out prospective cumulative losses of more than Y10bn by the end of the current fiscal year and return to profit in the year ending March 1983. As part of its long-term reconstruction plan, the company is trying to bring its non-ferrous metal operation down to 30 per cent of the total business.

Under the plans, assets of Y5.5bn are to be sold, and an across-the-board pay cut of 5 per cent is called for next year.

## Half-year surge at HK Electric

BY OUR HONG KONG CORRESPONDENT

HONGKONG ELECTRIC Holdings, which supplies power to Hong Kong island, raised its first-half net profit by 32.7 per cent to HK\$22.2m (US\$2.7m) from HK\$16.8m in the six months to June 30, 1980. Turnover was up 54.9 per cent to HK\$956.8m (US\$160m), from HK\$617.7m.

The improvement follows a re-organisation which resulted in a drop-off in a property vehicle in a joint venture with major property companies.

A higher dividend of 11 cents a share has been declared, compared with 6.2 cents, adjusted

for last year's HK\$785m rights issue at this year's two-for-five scrip rate.

Earnings per share for the interim period amounted to 18.8 cents from 13 cents adjusted.

Mr Peter Williams, the chairman, said he directors are confident the growth in earnings will be maintained throughout the current year and a final dividend of 18 cents a share, the increased capital, compared with last year's 18 cents, undivided, is forecast.

Hongkong Electric holds a 29 per cent interest in International City Holdings which

gained a stock exchange listing earlier this year. When it was floated in May in a joint venture with Cheung Kong Holdings, led by Mr Li Ka-Shing—and a number of leading property companies, International City's main assets were two prime sites purchased from Hongkong Electric. Residential units under construction on these sites have already been sold, although they have not yet been booked.

Hongkong Electric is expected to earn considerable profit from this venture when the developments are completed.

## HK deposit-takers get together

BY KEVIN RAFFERTY IN HONG KONG

HONG KONG will soon have an executive committee will be formed to represent the interests of one of the fastest growing and controversial sectors of the financial market. The first meeting of the new body will take place early next month and the organising committee expects membership to be between 250 to 300, which would mean that almost all the significant deposit-taking companies (DTCs) would be represented.

Separate places on the running

of DTCs is that they cover a wide area ranging from virtual merchant banks to local hire-purchase companies and concerns that are little more than pawnbrokers. In recent months their membership has grown rapidly to just over 340, but they have caused controversy because the big local banks claimed that DTCs were being used to bypass the interest rate

agreement and to collect funds by offering higher rates.

Under new legislation the normal registered DTCs will be limited to taking deposits of maturity of three months or more, leaving the short-term market to banks. So as not to discourage international institutions, especially merchant banks, a new category of licensed DTCs is being created and these will be allowed to take short-term deposits provided that the initial sum is HK\$500,000 (US\$84,000) or more.

Separate places on the running

## Australia drops Shell float demand

By Patricia Newby in Canberra

THE Australian Government has withdrawn its controversial request to Royal Dutch/Shell, the major oil group, to divest itself of a quarter of its local operation to Australian investors following representations from Shell's Australian management.

Mr John Howard, the Australian Treasurer, said yesterday he accepted Shell's argument that the time was not opportune for Shell to sell part of its Australian operation because financing, investment and contractual arrangements had been entered into on the basis that the Australian operation remained a wholly-owned subsidiary of Royal Dutch Shell.

Mr Howard said he accepted as "commercial reality" that disturbance of Shell's arrangements which were made within the foreign investment guidelines would not have been "a reasonable requirement of government". However, Shell, which has substantial oil, gas and coal interests in Australia, has agreed that it will include Australian participation in future projects—just how is to be the subject of further discussion. Under current foreign investment rules Shell, or any other foreign company, is supposed to have 50 per cent Australian participation in new resources projects.

Mr Howard's request to Shell on August 12 that it sell 25 per cent of its Australian operation to local investors—a float that would have raised A\$500m (US\$380m) if it had taken place—came as a complete surprise to Shell and the business community. Some Treasury officials were against it, saying that such participation would decrease rather than increase Australian ownership of resources as the minority Australian shareholding would have no say in Shell's affairs. Australian money could be better spent, the bureaucrats argued, by buying Australian resource projects directly.

No similar request was made to other oil majors.

Although the Shell affair now seems not much more than a storm in a tea-cup, Mr Howard may have achieved his purpose of signalling to large multinationals that Australia expects more participation in resources projects.

## PanAmerican World Airways, Inc.

has sold

## Intercontinental Hotels Corporation

to

## Grand Metropolitan Limited

The undersigned acted as financial advisor to Pan American World Airways, Inc.

## Lehman Brothers Kuhn Loeb Incorporated

NEW YORK • ATLANTA • BOSTON • CHICAGO • DALLAS  
HOUSTON • LOS ANGELES • SAN FRANCISCO • LONDON • TOKYO

September 15, 1981

## APPOINTMENTS

## New chairman for Air Products

AIR PRODUCTS has appointed Mr Brian Street as chairman from October 1. He succeeds Mr Austin Walker, the retiring non-executive chairman. Mr Walker will continue as a director and consultant. Mr Street will also remain director public affairs Europe which he commenced at the same time as his appointment to deputy chairman of Air Products board in 1980.

Mr T. D. Oughton has been appointed managing director of FIRTH-VICKERS FOUNDRY. He has been managing director of GKN, Osidge and Sons, another JFE steel division company, since 1974.

Mr Peter Hadley, formerly industrial manager with Milton Keynes Development Corporation, has been appointed commercial development director with the LONDON DOCKLANDS DEVELOPMENT CORPORATION.

Mr T. D. Oughton has been appointed managing director of FIRTH-VICKERS FOUNDRY. He has been managing director of GKN, Osidge and Sons, another JFE steel division company, since 1974.

Mr Peter Jones now combines the office of chairman of TRUST SECURITIES HOLDINGS with that of chief executive. Mr Laurence Hill has resigned from the board to devote more time to his other company activities.

Bristol-based shippers' JEFFERIES (AVONMOUTH) has appointed Mr Alan Breeze as chairman. He is a member of the consortium which successfully bid for Charles Hill of Bristol in July and is now a director of that company.

Following a review of the management structure of PIRELLI's tyre division, the following changes have been made. Mr R. F. Earl becomes sales and marketing director in addition to his duties as a director of the main Board of Pirelli. Mr C. A. Atkinson has been appointed to a new position comprising strategic planning reporting directly to Mr J. D. Carr, Pirelli's managing director, and has also joined the group management committee. Mr A. D. Walsh is controller—tyre sales distribution and administration. Mr K. Mitchell replacement director of S. G. Warburg and Co.

Other organisation changes affecting the tyre trade are that Mr W. W. H. Fraser is now replacement tyre sales manager, north, and Mr J. A. Winslade is replacement tyre sales manager, south. Mr D. P. M. Fogarty becomes resident manager, Republic of Ireland. Mr I. A. V. Samuel is appointed divisional sales manager, home counties and Mr R. W. Anderson takes over the southern division.

Mr Ron Presley a senior

partner of Edward Erdman, has been appointed honorary surveyor of the INCORPORATED SOCIETY OF VALUERS AND AUCTIONEERS.

Mr Peter Hadley, formerly industrial manager with Milton Keynes Development Corporation, has been appointed commercial development director with the LONDON DOCKLANDS DEVELOPMENT CORPORATION.

Mr David Gradel and Mr Robert Oxenburgh have become vice-presidents in the Europe, Middle East and Africa Territory of Los Angeles-based SECURITY PACIFIC NATIONAL BANK. Both are members of the corporate division in London.

ALLEN HARVEY AND ROSS states that Mr E. M. Waller, managing director, is to take

over forecasting, as was Mr C. W. early retirement on September 30. On October 1, Mr Peter Alcock will be joining the company as international representative.

Mr A. F. Fortescue has been appointed a director of C. T. BOWRING RE INSURANCE.

Mr David Gradel and Mr Robert Oxenburgh have become vice-presidents in the Europe, Middle East and Africa Territory of Los Angeles-based SECURITY PACIFIC NATIONAL BANK. Both are members of the corporate division in London.

W. GOODKIND AND SONS has appointed Mr Nicholas McMahon Turner as managing director.

## State Bank of India

announces that with effect from the close of business on 16th September 1981,

their base rate was increased from 12% to 14% per annum

The rate of interest payable on ordinary deposits was increased from 9% to 11% per annum

## State Bank of India

Main Office in the UK:  
14-18 Gresham St., London, EC2

## Redemption Notice

## Electricity Supply Commission

(South Africa)

10% Guaranteed Bonds Due 1983

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of October 15, 1975 under which the above described Bonds were issued, that Citibank, N.A., as Fiscal Agent, has selected for redemption on October 15, 1981 \$2,531,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to October 15, 1981. The serial numbers of the Bonds selected for redemption are as follows:

## BOND NUMBERS

6 616	1150	3002	3976	7506	2849	2711	2017	10628	10822	11207	11304	12424	13750	14130	15100	15700	16047	16252	16452
6 617	1150	3003	3977	7507	2850	2712	2018	10629	10823	11208	11305	12425	13751	14131	15101	15701	16048	16253	16453
6 618	1150	3004	3978	7508	2851	2713	2019	10630	10824	11209	11306	12426	13752	14132	15102	15702	16049	16254	16454
6 619	1150	3005	3979	7509	2852	2714	2020	10631	10825	11210	11307	12427	13753	14133	15103	15703	16050	16255	16455
6 620	1150	3006	3980	7510	2853	2715	2021	10632	10826	11211	11308	12428	13754	14134	15104	15704	16051	16256	16456
6 621	1150	3007	3981	7511	2854	2716	2022	10633	10827	11212	11309	12429	13755	14135	15105	15705	16052	16257	16457
6 622	1150	3008	3982	7512	2855	2717	2023	10634	10828	11213	11310	12430	13756	14136	15106	15706	16053	16258	16458
6 623	1150	3009	3983	7513	2856	2718	2												

## WORLD STOCK MARKETS

## NEW YORK

Stock	Sept. 16	Sept. 15	Stock	Sept. 16	Sept. 15	Stock	Sept. 16	Sept. 15	Stock	Sept. 16	Sept. 15
ACF Industries	3914	3914	Columbia Gas	2012	2132	St. At'l. Pac. Tea	4	4	Schultz Bros.	18%	16%
AMF	23	23	Columbia Pict.	344	354	St. Basins Pet.	12%	55%	Schlesinger	56	56
AM Int'l.	876	876	Combined Int'l.	2018	2018	St. Gobain	214	214	SCM	25	2476
AMR	283	283	Combust. Eng.	368	368	St. Gt. West Financ.	713	712	Scudder Dus V.	17%	16%
APA	283	283	Comsat Satelite	477	477	St. Gt. Wind	204	204	Seagram	20	20
Arco	165	165	Crane	165	165	St. Grumman	104	104	Sealed Power	32	31%
Axco Labs	255	255	Cronos	165	165	St. Gt. Western	204	204	Sears Roebuck	15%	15%
Axco Cleve	214	214	Comp. Sciences	156	156	Moore	204	204	Seatec	32%	31%
Abaco Oil & Gas	242	242	Cone Mills	254	254	Monsanto	64	64	Sequoia	15%	15%
Advanced Micro	276	276	Conoco	254	254	Moore McCann	274	274	Shaeffer	27%	27%
Ammunition (H.F.)	176	176	Conrac	254	254	Moore-McCann	493	493	Shawmut	41	41%
Air Prod & Chem	565	571	Cone Edison	261	261	Murphy Corp.	15	154	Shell Oil	271	271
Azco	116	116	Cone Foods	285	285	Murphy Oil	151	151	Shell Trans.	271	271
Alberta Int'l.	265	265	Cone Freight	285	285	Nearcut Brace	154	154	Shervin-Wm's	183	183
Alberto-Culv.	214	214	Cone Freight	17	17	Harris Ranch	12	12	Signet	204	204
Alcan Aluminum	242	242	Cont'l. Air Lines	2418	2418	Harris Ranch	254	254	Signtex	364	364
Alco Standard	184	184	Cont'l Corp.	354	354	Harris Ranch	45	44	Signtex	364	364
Allegheny Int'l.	299	299	Cont'l Illinois	358	358	Harris Ranch	254	254	Signtex	364	364
Allied Corp.	444	444	Cont'l Ind'l	156	156	Hausey	244	244	Silicon Chem.	156	156
Allis-Chalmers	164	164	Cont'l Data	67	67	Hausler	244	244	Silicon Chem.	156	156
Alpha Portd.	876	876	Hausey	40	40	Hausler	40	40	Silicon Chem.	156	156
Ioca	261	261	Cooper Inds.	458	474	Hausler	18	18	Simplicity Patt.	97	10
Am. Sugar	493	493	Cooper Adolph	154	154	Hausler	214	214	Singer	156	156
Am. Tex.	493	493	Corning Glass	541	541	Hausler	214	214	Skyline	14%	14%
Amberada Hess	253	253	Corroton Black	183	19	Hausler	214	214	Slimatic	156	156
Am. Airlines	138	138	Cox Broadcast	654	654	Hausler	214	214	Slimatic	156	156
Am. Brokers	214	214	Crown Cork	284	284	Hausler	214	214	Slimatic	156	156
Am. Can.	323	323	Crocker Nat'l	416	412	Hausler	214	214	Sonoma Int'l.	67	67
Am. Cyanamid	261	261	Crown Cork	277	282	Hausler	214	214	Sony	17%	17%
Am. Elect. Power	161	161	Crown Zell	314	314	Hausler	214	214	Southeast Bank	204	204
Am. Gen. Finance	374	374	Crown Zell	46	46	Hausler	214	214	Southeast Bank	204	204
Am. Holst. & Tel.	154	154	Damon	65	65	Hausler	214	214	Southwest	113	113
Am. Home Prod.	242	242	Dane	274	274	Hausler	214	214	Southwest	113	113
Am. Medical Int'l	394	404	Davison-Hudson	542	551	Hausler	214	214	Southwest	113	113
Am. Motors	326	326	Deere	367	367	Hausler	214	214	Southwest	113	113
Am. Natl. Reserves	272	272	Delta Air	274	274	Hausler	214	214	Southwest	113	113
Am. Nftrif. Corp.	187	19	Denny	26	26	Hausler	214	214	Southwest	113	113
Am. Standard	31	31	Dover Corp.	301	301	Hausler	214	214	Southwest	113	113
Am. Tel. & Tel.	22	22	Dow Chemical	274	274	Hausler	214	214	Southwest	113	113
Amsted Inc.	271	271	Detroit Edison	124	124	Hausler	214	214	Southwest	113	113
Amtrac	255	255	Diamond Shamk	261	261	Hausler	214	214	Southwest	113	113
Amster	217	217	Dillinger	10	10	Hausler	214	214	Southwest	113	113
Amstead Inds.	275	275	Dillinger	1175	1175	Hausler	214	214	Southwest	113	113
Anchor Hocky	213	213	Dillon	234	234	Hausler	214	214	Southwest	113	113
Arco	354	354	Dincey (Walk)	485	485	Hausler	214	214	Southwest	113	113
Archer Daniels	154	154	Dome Miners	354	354	Hausler	214	214	Southwest	113	113
Armed	504	504	Dover Corp.	551	551	Hausler	214	214	Southwest	113	113
Armstrong CK	15	15	Dow Chemical	274	274	Hausler	214	214	Southwest	113	113
Ascarra Oil	115	115	Dow Jones	274	274	Hausler	214	214	Southwest	113	113
Aschold Oil	261	261	Drexel	358	358	Hausler	214	214	Southwest	113	113
Asd G Goods	242	242	Duke Power	194	194	Hausler	214	214	Southwest	113	113
Atlantic Rich	425	425	Duff & Phelps	240	240	Hausler	214	214	Southwest	113	113
Auto-Data Ptg.	213	213	Du Pont	293	293	Hausler	214	214	Southwest	113	113
Averi Int'l.	213	213	E G & G	243	243	Hausler	214	214	Southwest	113	113
Avnet	351	45	Eason	212	207	Hausler	214	214	Southwest	113	113
Avon Prod.	351	354	Eastern Airlines	72	72	Hausler	214	214	Southwest	113	113
Baker Int'l.	213	213	Eastern Gulf & P.	644	644	Hausler	214	214	Southwest	113	113
East. Gas & El.	213	213	Eaton	59	59	Hausler	214	214	Southwest	113	113
Emerson	154	154	Echlin Mfg	114	114	Hausler	214	214	Southwest	113	113
Emerson Prod.	154	154	Eckerd Jct.	224	224	Hausler	214	214	Southwest	113	113
Englehard	213	213	Egyptian	56	56	Hausler	214	214	Southwest	113	113
Enserch	284	284	Elkay	214	214	Hausler	214	214	Southwest	113	113
Envirotech	9	9	Elmira	414	414	Hausler	214	214	Southwest	113	113
Emask	474	474	Emstar	214	214	Hausler	214	214	Southwest	113	113
Exxon	474	474	Energy Prod.	198	198	Hausler	214	214	Southwest	113	113
Fabco	261	261	Epcon	214	214	Hausler	214	214	Southwest	113	113
FCI	261	261	Federal Co.	181	181	Hausler	214	214	Southwest	113	113
Federal Mogul	261	261	Federal-Mogul	214	214	Hausler	214	214	Southwest	113	113
Federal Signal	274	274	Federal Signal	174	174	Hausler	214	214	Southwest	113	113
Federal Tech	274	274	Federal Tech	174	174	Hausler	214	214	Southwest	113	113
Federal Telec.	274	274	Federal Telec.	174	174	Hausler	214	214	Southwest	113	113
Federal Telec.	274	274	Federal Telec.	174	174	Hausler	214	214	Southwest	113	113
Federal Telec.	274	274	Federal Telec.	174	174	Hausler	214	214	Southwest	113	113
Federal Telec.	274	274	Federal Telec.	174	174	Hausler	214				

## Companies and Markets

## India calls more tea pact talks

**NEW DELHI** Senior officials from India, Sri Lanka and Kenya will meet in Nairobi in an attempt to reach agreement on measures to stabilise tea prices on the international market, according to the Indian Commerce Ministry.

The meeting, likely to be held this month or early October, will aim at an informal understanding on tea quotas and an auction system to stabilise tea prices on the world market.

India has so far failed to secure international accord on a pact to establish a balance between demand and supply so that tea exports obtain adequate prices.

Tea prices have slumped because China and other new tea producers have started exporting a large quantity of low-priced but inferior quality tea, which risked pricing high quality tea out of the world market, the Ministry said.

World tea production this year is forecast at a record 1.85m tonnes, up slightly from the 1.82m tonnes of 1980, according to the U.S. Agriculture Department.

## New farm loans to cost more

**THE AGRICULTURAL** mortgage corporation said yesterday that because of the increase in bank base rates, it has become necessary for AMC to increase its lending rates of interest for new loans from today.

The rates charged will be 17 per cent for fixed rate of interest loans and 16½ per cent for variable rate.

The lending rate of interest for all existing variable rate loans remains at 14½ per cent until the next review date on December 1, while existing fixed rate loans are unaffected.

## Argentina sells wheat to China

**Buenos Aires** — Argentina has agreed to sell China 200,000 tonnes of old crop wheat for shipment during November and December.

A medium term agreement signed last year under which China was to have taken between 1m and 1.5m tonnes of Argentine grain and oilseeds annually from 1981 to 1984 was also discussed.

## BRITISH COMMODITY MARKETS

## BASE METALS

**BASE-METAL PRICES** lost further ground in the London Metal Exchange on the renewed strength of the dollar, despite a sharp buying lull sharply in line with Comex, and touched \$377 before closing at \$375.5.

Lead was heavily sold and closed at \$422, after \$416. Zinc touched \$390 and finished at \$385.5. Copper was \$354.5 and Nickel \$330.

Alcan was heavily supported at \$3250 and closed at \$3255.

**COPPER** — In the morning cash wirebars traded at \$354, three months \$389.5, three months \$395, three months \$393. Kerb Wirebars, three months \$380, three months \$385, three months \$385. Afternoon: Wirebars, three months \$389. Zinc, 20.5, 25, 28.5, 30, 32.5, 35, 37.5, 40, 42.5, 45, 47.5, 50, 52.5, 55, 57.5, 60, 62.5, 65, 67.5, 70, 72.5, 75, 77.5, 80, 82.5, 85, 87.5, 90, 92.5, 95, 97.5, 100, 102.5, 105, 107.5, 110, 112.5, 115, 117.5, 120, 122.5, 125, 127.5, 130, 132.5, 135, 137.5, 140, 142.5, 145, 147.5, 150, 152.5, 155, 157.5, 160, 162.5, 165, 167.5, 170, 172.5, 175, 177.5, 180, 182.5, 185, 187.5, 190, 192.5, 195, 197.5, 200, 202.5, 205, 207.5, 210, 212.5, 215, 217.5, 220, 222.5, 225, 227.5, 230, 232.5, 235, 237.5, 240, 242.5, 245, 247.5, 250, 252.5, 255, 257.5, 260, 262.5, 265, 267.5, 270, 272.5, 275, 277.5, 280, 282.5, 285, 287.5, 290, 292.5, 295, 297.5, 300, 302.5, 305, 307.5, 310, 312.5, 315, 317.5, 320, 322.5, 325, 327.5, 330, 332.5, 335, 337.5, 340, 342.5, 345, 347.5, 350, 352.5, 355, 357.5, 360, 362.5, 365, 367.5, 370, 372.5, 375, 377.5, 380, 382.5, 385, 387.5, 390, 392.5, 395, 397.5, 400, 402.5, 405, 407.5, 410, 412.5, 415, 417.5, 420, 422.5, 425, 427.5, 430, 432.5, 435, 437.5, 440, 442.5, 445, 447.5, 450, 452.5, 455, 457.5, 460, 462.5, 465, 467.5, 470, 472.5, 475, 477.5, 480, 482.5, 485, 487.5, 490, 492.5, 495, 497.5, 500, 502.5, 505, 507.5, 510, 512.5, 515, 517.5, 520, 522.5, 525, 527.5, 530, 532.5, 535, 537.5, 540, 542.5, 545, 547.5, 550, 552.5, 555, 557.5, 560, 562.5, 565, 567.5, 570, 572.5, 575, 577.5, 580, 582.5, 585, 587.5, 590, 592.5, 595, 597.5, 600, 602.5, 605, 607.5, 610, 612.5, 615, 617.5, 620, 622.5, 625, 627.5, 630, 632.5, 635, 637.5, 640, 642.5, 645, 647.5, 650, 652.5, 655, 657.5, 660, 662.5, 665, 667.5, 670, 672.5, 675, 677.5, 680, 682.5, 685, 687.5, 690, 692.5, 695, 697.5, 700, 702.5, 705, 707.5, 710, 712.5, 715, 717.5, 720, 722.5, 725, 727.5, 730, 732.5, 735, 737.5, 740, 742.5, 745, 747.5, 750, 752.5, 755, 757.5, 760, 762.5, 765, 767.5, 770, 772.5, 775, 777.5, 780, 782.5, 785, 787.5, 790, 792.5, 795, 797.5, 800, 802.5, 805, 807.5, 810, 812.5, 815, 817.5, 820, 822.5, 825, 827.5, 830, 832.5, 835, 837.5, 840, 842.5, 845, 847.5, 850, 852.5, 855, 857.5, 860, 862.5, 865, 867.5, 870, 872.5, 875, 877.5, 880, 882.5, 885, 887.5, 890, 892.5, 895, 897.5, 900, 902.5, 905, 907.5, 910, 912.5, 915, 917.5, 920, 922.5, 925, 927.5, 930, 932.5, 935, 937.5, 940, 942.5, 945, 947.5, 950, 952.5, 955, 957.5, 960, 962.5, 965, 967.5, 970, 972.5, 975, 977.5, 980, 982.5, 985, 987.5, 990, 992.5, 995, 997.5, 1000, 1002.5, 1005, 1007.5, 1010, 1012.5, 1015, 1017.5, 1020, 1022.5, 1025, 1027.5, 1030, 1032.5, 1035, 1037.5, 1040, 1042.5, 1045, 1047.5, 1050, 1052.5, 1055, 1057.5, 1060, 1062.5, 1065, 1067.5, 1070, 1072.5, 1075, 1077.5, 1080, 1082.5, 1085, 1087.5, 1090, 1092.5, 1095, 1097.5, 1100, 1102.5, 1105, 1107.5, 1110, 1112.5, 1115, 1117.5, 1120, 1122.5, 1125, 1127.5, 1130, 1132.5, 1135, 1137.5, 1140, 1142.5, 1145, 1147.5, 1150, 1152.5, 1155, 1157.5, 1160, 1162.5, 1165, 1167.5, 1170, 1172.5, 1175, 1177.5, 1180, 1182.5, 1185, 1187.5, 1190, 1192.5, 1195, 1197.5, 1200, 1202.5, 1205, 1207.5, 1210, 1212.5, 1215, 1217.5, 1220, 1222.5, 1225, 1227.5, 1230, 1232.5, 1235, 1237.5, 1240, 1242.5, 1245, 1247.5, 1250, 1252.5, 1255, 1257.5, 1260, 1262.5, 1265, 1267.5, 1270, 1272.5, 1275, 1277.5, 1280, 1282.5, 1285, 1287.5, 1290, 1292.5, 1295, 1297.5, 1300, 1302.5, 1305, 1307.5, 1310, 1312.5, 1315, 1317.5, 1320, 1322.5, 1325, 1327.5, 1330, 1332.5, 1335, 1337.5, 1340, 1342.5, 1345, 1347.5, 1350, 1352.5, 1355, 1357.5, 1360, 1362.5, 1365, 1367.5, 1370, 1372.5, 1375, 1377.5, 1380, 1382.5, 1385, 1387.5, 1390, 1392.5, 1395, 1397.5, 1400, 1402.5, 1405, 1407.5, 1410, 1412.5, 1415, 1417.5, 1420, 1422.5, 1425, 1427.5, 1430, 1432.5, 1435, 1437.5, 1440, 1442.5, 1445, 1447.5, 1450, 1452.5, 1455, 1457.5, 1460, 1462.5, 1465, 1467.5, 1470, 1472.5, 1475, 1477.5, 1480, 1482.5, 1485, 1487.5, 1490, 1492.5, 1495, 1497.5, 1500, 1502.5, 1505, 1507.5, 1510, 1512.5, 1515, 1517.5, 1520, 1522.5, 1525, 1527.5, 1530, 1532.5, 1535, 1537.5, 1540, 1542.5, 1545, 1547.5, 1550, 1552.5, 1555, 1557.5, 1560, 1562.5, 1565, 1567.5, 1570, 1572.5, 1575, 1577.5, 1580, 1582.5, 1585, 1587.5, 1590, 1592.5, 1595, 1597.5, 1600, 1602.5, 1605, 1607.5, 1610, 1612.5, 1615, 1617.5, 1620, 1622.5, 1625, 1627.5, 1630, 1632.5, 1635, 1637.5, 1640, 1642.5, 1645, 1647.5, 1650, 1652.5, 1655, 1657.5, 1660, 1662.5, 1665, 1667.5, 1670, 1672.5, 1675, 1677.5, 1680, 1682.5, 1685, 1687.5, 1690, 1692.5, 1695, 1697.5, 1700, 1702.5, 1705, 1707.5, 1710, 1712.5, 1715, 1717.5, 1720, 1722.5, 1725, 1727.5, 1730, 1732.5, 1735, 1737.5, 1740, 1742.5, 1745, 1747.5, 1750, 1752.5, 1755, 1757.5, 1760, 1762.5, 1765, 1767.5, 1770, 1772.5, 1775, 1777.5, 1780, 1782.5, 1785, 1787.5, 1790, 1792.5, 1795, 1797.5, 1800, 1802.5, 1805, 1807.5, 1810, 1812.5, 1815, 1817.5, 1820, 1822.5, 1825, 1827.5, 1830, 1832.5, 1835, 1837.5, 1840, 1842.5, 1845, 1847.5, 1850, 1852.5, 1855, 1857.5, 1860, 1862.5, 1865, 1867.5, 1870, 1872.5, 1875, 1877.5, 1880, 1882.5, 1885, 1887.5, 1890, 1892.5, 1895, 1897.5, 1900, 1902.5, 1905, 1907.5, 1910, 1912.5, 1915, 1917.5, 1920, 1922.5, 1925, 1927.5, 1930, 1932.5, 1935, 1937.5, 1940, 1942.5, 1945, 1947.5, 1950, 1952.5, 1955, 1957.5, 1960, 1962.5, 1965, 1967.5, 1970, 1972.5, 1975, 1977.5, 1980, 1982.5, 1985, 1987.5, 1990, 1992.5, 1995, 1997.5, 2000, 2002.5, 2005, 2007.5, 2010, 2012.5, 2015, 2017.5, 2020, 2022.5, 2025, 2027.5, 2030, 2032.5, 2035, 2037.5, 2040, 2042.5, 2045, 2047.5, 2050, 2052.5, 2055, 2057.5, 2060, 2062.5, 2065, 2067.5, 2070, 2072.5, 2075, 2077.5, 2080, 2082.5, 2085, 2087.5, 2090, 2092.5, 2095, 2097.5, 2100, 2102.5, 2105, 2107.5, 2110, 2112.5, 2115, 2117.5, 2120, 2122.5, 2125, 2127.5, 2130, 2132.5, 2135, 2137.5, 2140, 2142.5, 2145, 2147.5, 2150, 2152.5, 2155, 2157.5, 2160, 2162.5, 2165, 2167.5, 2170, 2172.5, 2175, 2177.5, 2180, 2182.5, 2185, 2187.5, 2190, 2192.5, 2195, 2197.5, 2200, 2202.5, 2205, 2207.5, 2210, 2212.5, 2215, 2217.5, 2220, 2222.5, 2225, 2227.5, 2230, 2232.5, 2235, 2237.5, 2240, 2242.5, 2245, 2247.5, 2250, 2252.5, 2255, 2257.5, 2260, 2262.5, 2265, 2267.5, 2270, 2272.5, 2275, 2277.5, 2280, 2282.5, 2285, 2287.5, 2290, 2292.5, 2295, 2297.5, 2300, 2302.5, 2305, 2307.5, 2310, 2312.5, 2315, 2317.5, 2320, 2322.5, 2325, 2327.5, 2330, 2332.5, 2335, 2337.5, 2340, 2342.5, 2345, 2347.5, 2350, 2352.5, 2355, 2357.5, 2360, 2362.5, 2365, 2367.5, 2370, 2372.5, 2375, 2377.5, 2380, 2382.5, 2385, 2387.5, 2390, 2392.5, 2395, 2397.5, 2400, 2402.5, 2405, 2407.5, 2410, 2412.5, 2415, 2417.5, 2420, 2422.5, 2425, 2427.5, 2430, 2432.5, 2435, 2437.5, 2440, 2442.5, 2445, 2447.5, 2450, 2452.5, 2455, 2457.5, 2460, 2462.5, 2465, 2467.5, 2470, 2472.5, 2475, 2477.5, 2480, 2482.5

# Putting industry's rates burden into perspective

By Andrew Taylor

**RECENT** protestations by British industry that swingeing local authority rate increases are likely to result in thousands more redundancies and force companies over the brink into receivership need to be put into clearer perspective.

Local authority rates, despite the sharp increases during the past two years, still form only a small proportion of overheads for most manufacturing companies by comparison with wages and other costs, such as fuel bills.

None the less, companies like Guest Keen and Nettlefold, BL and Dunlop in the West Midlands have responded with understandable anger at the latest round of rate increases introduced by local authorities which have sought to maintain spending levels despite cutbacks in Government grants.

Sir Michael Edwards, chairman of BL has bitterly complained that while his company has been forced to make redundancies and close factories—and kept annual percentage wage increases within single figures—local authorities have made little or no attempt to make comparable cutbacks in their expenditure.

But there is very little recent research to indicate what level of burden local authority rates actually place on corporate finances. Many companies are more than happy to talk about the size of their rate bills, particularly in the present political climate, but are more reluctant to disclose how these compare with other costs.

A report on non-domestic rates prepared by management consultants Coopers and Lybrand for the Shell Small Business Unit, published in February 1980, regretted the "inadequate" information available on the impact of rates on small firms, although references to a deleterious effect are frequent."

The Coopers and Lybrand study reported that the last Census of Production to include information on rate costs was in 1968. Using these figures it appeared that rates for most major industries represented less than 2 per cent of net output, excluding raw material costs. Given relative movements in wages and other overheads over the past 12 years it is unlikely that the proportionate burden of rates will have risen substantially since then.

Nevertheless industry has a genuine grievance when it says that while the impact of other cost increases may be blunted during periods of low profitability—by redundancies, more efficient use of plant and the like—local authority charges cannot be avoided and have to be met in full.

The current relationship between declining manufacturing profits and rising rates bills provides the key to the recent upsurge in complaints. In fact, a study, this April, by Debentham Tewson and Chinnocks, property agents and chartered surveyors, shows that industrial and commercial rates were actually higher in real terms in 1975-76 than now.

The difference between then and now is that industrial profits for many companies are relatively much lower than in 1975-76 and firms can even less easily afford rate rises. The Confederation of British Industry has calculated that rates bills are currently equivalent to 56 per cent of gross trading profits of industrial and commercial companies—compared with around a third five years ago.

Figures produced by W. H. Smith illustrate how rates may compare with other overheads for a large multiple retailer. It has 889 UK properties—many of them prime high street shops. Smith's rates bill this year will be more than £8m. This works out at just over

11 per cent of the company's aggregate wage bill of £71.6m in 1980.

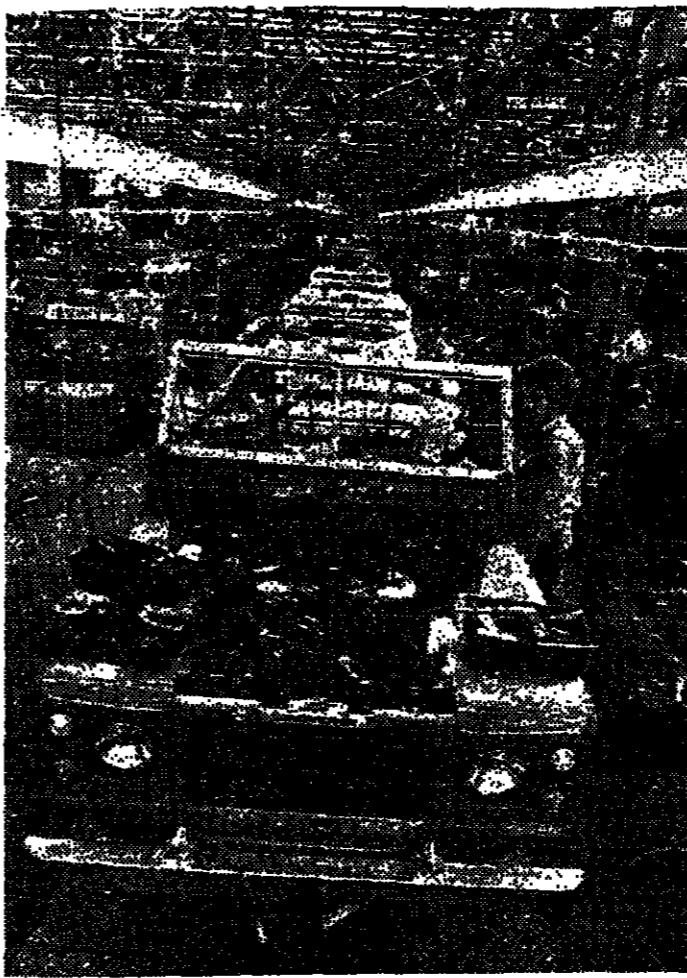
Any rise in costs—whether wages, energy costs, local authority rates or even increased postal charges—will only add to pressures on companies making little or no profit. The strain becomes even greater during economic recession as it becomes more difficult to pass on increased costs in higher prices to customers.

It is therefore hardly surprising that a string of recent business questionnaires, completed by members of the CBI, various chambers of commerce and other employers' organisations, should conclude that higher rates have been a factor in redundancies. What is more difficult to ascertain is whether the recent sharp rises in rates are likely to be a major determining factor in future redundancy and closure decisions.

So far there is no evidence to relate high levels of redundancies and company failures with high rating authorities. A recent survey completed by the Statistical Section of the House of Commons failed to discern any significant trend between rate rises and rising unemployment among local county authorities.

The survey, although providing some useful material in a debate which suffers badly from a lack of comprehensive research, does not reach a conclusive. It takes no account of any timelag between the occurrence of rate rises and any redundancies which may follow as a result. Moreover it cannot take account of other economic factors which might have overtaken the impact of various rate rises on individual company finances.

An analysis of recent trends in regional property markets may also provide some guide to the influence of accommodation costs—rent and rates com-



L's Solihull plant: rates bill increased in April to £1.69m.

bined—in deciding where industry and commerce prefer to locate their operations.

Despite the recent sharp rises in Greater London Council rates—with a 120 per cent increase threatened next year by GLC leader Mr Ken Livingstone—there has been no sign of any significant related reduction in demand for City office space. In a recent survey by the Royal Institution of Chartered Surveyors shows prime City rents continuing to rise, albeit slowly.

Moreover companies which have relocated outside central London in the past appear to have done so for a number of good strategic reasons—with lower wage costs outside central London just as important as cheaper rent and rates.

There is also no current evidence to suggest any substantial slackening in demand for more expensive industrial units in more favoured parts of the GLC area—notably to the west and north where top industrial rents can be £4 a sq ft and higher.

While the prime property markets like the City of London do not realistically expect a mass exodus of tenants the impact of rates bills on companies operating at the margin of profitability—particularly small firms—cannot be ignored. Rates may still be only a small proportion of total overheads but any increase in costs at this time could send a company teetering over the edge into redundancies or bankruptcy. Nevertheless it would appear that a company must be in pretty poor shape—some might say already doomed—before rates will make the final difference.

## The alternatives could present worse problems

BRITAIN'S system of local government financing is again under fire from industry and commerce. But there are dangers that some of the proposals now being suggested for the replacement or modification of local authority business rates will create more problems than they resolve.

The principle criticisms of local authority rates by businessmen are:

- A tax based on property values takes no account of a company's ability to pay during periods of reduced profitability.

• Industry and commerce, although it will pay £3.6bn in local authority rates this year, has little power at local elections to influence council spending policies.

• The rates burden on similar properties can vary widely between local authorities.

• Rate bills take no account of local services actually used by individual companies.

• Empty properties are still liable for rate charges although at a reduced level.

With these complaints very much in mind the Confederation of British Industry has established a working party to examine various alternatives to rates as a source of local government finance.

1. Abolition of business rates: Any reduction in the amount of rates paid by businesses would perform well for the funder elsewhere. Any additional liability put on private individuals whether in the form of higher national taxes or local taxes might be expected to result in inflationary wage demands.

2. Stricter central government controls on council spending: This would work while there is a government sensitive to the needs of business but what happens when administrations of dif-

ferent political persuasion come to power?

3. Switch from a property to a profit-based tax: This would be extremely difficult to operate, particularly for widespread national and international companies with a multiplicity of profit centres.

4. Establishment of a business voter Senate tax for businesses in local elections were finally abolished in 1980. To re-establish this right would raise serious constitutional questions.

5. Re-rating of agricultural land and buildings: These have been de-rated since 1929. Widening the take of local authority rates to include agriculture would reduce the burden on industry and commerce.

6. Increased local charges: A switch away from rates to increased charging on local services actually used might prove costly and difficult to operate—particularly when considering what indirect benefit firms might achieve from areas like improved education facilities.

7. Revaluation: The last revaluation for rating purposes was in 1972. As a result of delays in carrying out a new revaluation serious anomalies have been created.

8. De-rating of empty premises: Industry rightly decries the rating—even at 50 per cent reduced rate—of empty premises. This can act as a brake on new speculative developments and only adds to costs when companies are in financial difficulty.

Some of these proposals such as the immediate rating out of a new rating revaluation and the de-rating of empty properties would appear to make good sense. But industry should be aware that wholesale changes to the rating system could leave them with worse problems.

NOTICE TO HOLDERS OF EUROPEAN DEFERRED RECEIPTS (EDRS) IN TSURAKUMOTO INDUSTRIAL PROSPECTUS CO., LTD.

NOTICE IS HEREBY GIVEN that pending the payment of an interim cash dividend the shareholders registered will be entitled to receive dividends in respect of the period 1st January 1981 and during this period it will not be possible to register for the withdrawal of EDRs.

Shareholders, it has also been decided that the shares will be erased ex-dividend on the Japanese Stock Exchange with effect from September 26, 1981.

Subject to approval of the dividend the amount and actual date of payment of such dividend together with the payment record date and the record date thereof as soon as practicable after the date of the prospectus the EDRs will be used for collection of this dividend.

September 18, 1981.

NOTICE TO HOLDERS OF EUROPEAN DEFERRED RECEIPTS (EDRS) IN NIPPON FIRE & MARINE INSURANCE CO., LTD.

NOTICE IS HEREBY GIVEN that at 12.00 noon on September 1, 1981, holders of the EDRs will be entitled to receive dividends in respect of the period 1st January 1981 and during this period it will not be possible to register for the withdrawal of EDRs.

Shareholders, it has also been decided that the shares will be erased ex-dividend on the Japanese Stock Exchange with effect from September 26, 1981.

Subject to approval of the dividend the amount and actual date of payment of such dividend together with the payment record date and the record date thereof as soon as practicable after the date of the prospectus the EDRs will be used for collection of this dividend.

September 18, 1981.

NOTICE TO HOLDERS OF EUROPEAN DEFERRED RECEIPTS (EDRS) IN KINJIRO LTD.

NOTICE IS HEREBY GIVEN that at 12.00 noon on September 1, 1981, holders of the EDRs will be entitled to receive dividends in respect of the period 1st January 1981 and during this period it will not be possible to register for the withdrawal of EDRs.

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Subject to approval of the dividend the amount and actual date of payment of such dividend together with the payment record date and the record date thereof as soon as practicable after the date of the prospectus the EDRs will be used for collection of this dividend.

September 18, 1981.

KOMMUNALINSTITUT AKTIEBOLAG - U.S.A. 15,000,000

7½% 1978/1993 Bonds

NOTICE IS HEREBY GIVEN that the above bonds will be held by the bondholders until December 12, 1981, and thereafter may be sold or transferred by the bondholders.

A further notice will be published as soon as practicable after the date of distribution of the new shares.

CITIBANK, N.A. London Dispository.

September 18, 1981.

MORTGAGE BANK OF FINLAND OY US-\$20,000,000 9½% GUARANTEED BONDS 1981

Bondholders registered on 12 October 1981 will be affected by a drawing on all the bonds.

Interest on bonds will be disbursed to

Hambros Bank Limited, 41 EC2P 1AA, on the other hand, on 12 October 1981, should be drawn on

for payment in London, bonds must be

sent to the bondholders.

HAMBROS BANK LIMITED

Provident Life Association

London Dispository.

September 18, 1981.

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September 18, 1981.

# FINANCIAL TIMES SURVEY

Friday September 18 1981

## German Motor Industry

The world goes to the Frankfurt Motor Show this week in an atmosphere of international retrenchment which challenges the export orientation of German makers as much as the Japanese. The battle is also against costs, currency problems and the general recession but there is optimism that demand will pick up.

### Export effort still a priority

By Kenneth Gooding  
Motor Industry Correspondent

The two West German groups have also set up production facilities in the U.S., since it has become increasingly obvious that German costs are going to remain a big impediment to successful marketing in the U.S., the world's biggest car and lorry market.

Elsewhere, some of the developing countries have insisted that there be at least some local assembly—if not full manufacture—of vehicles and the West German groups have had to establish overseas assembly plant to stay in some important markets like Brazil.

De-rating of engines, industry rates, the rating of per cent reduced by firms have been as a brake on new developments and is to costs when some of these as the immediate result of a new calculation and development progress appear to make good at wholesale cheapening every could be with some profit.

WEST GERMANY has a great deal to lose if the protectionism which has been gaining steady ground in the world motor industry develops into a full-scale trade war.

Last year West Germany exported 54 per cent of its cars and commercial vehicle output, almost exactly the same proportion as the Japanese industry.

The West German industry insists, however, that this switch of production overseas has not cost jobs in Germany itself because the former export markets have been closed against built-up vehicles.

There are two major examples. Volkswagen had already lost most of its car sales in the U.S. because of the dollar Deutschmark relationship before it decided to set up production facilities in the States while Daimler-Benz was supplying the American market with Brazilian-built products before moving into truck assembly in the U.S.

And VW's decision announced

earlier this week to co-operate with Nissan in Japan reflects the prevailing pragmatism.

Without having Nissan produce its cars in Japan, VW would not be able to increase its market presence there or in the Far East beyond minuscule proportions.

It believes that the only way to compete with Japan's low production costs is to produce in Japan.

But VW will still be able to send from West Germany to Japan engines, gearboxes and axles, high-priced items which will go some way towards evening out the automotive balance of trade between the two countries.

The motor industry trade association, the VDA, optimistically suggests that the automotive contribution to West Germany's exports (last year it was as high as 14 per cent of total exports) should steadily increase.

The VDA argues that although unit sales might decrease the value of each individual vehicle will tend to rise because of the additional technology to be increasingly incorporated through the early 1980s.

West Germany has more than a head start in this respect because last year the value of each vehicle exported was on average 38 per cent higher than those from either the French or British industries.

The VDA forecasts a 3 to 4 per cent annual increase in the value of the vehicles produced in West Germany.

This was despite West Germany running a deficit in unit terms in cars with the Eastern bloc, Japan, Spain and Brazil and also having a deficit

in engines with Spain and Brazil.

As befits a free trading nation the West German market certainly is not closed to outsiders.

The U.S. multi-nationals were invited in so long ago they are now accepted as an integral part of the industry. Ford established its first assembly plant in West Germany—in Berlin—in 1925, while General Motors took control of Opel in 1928.

Imports take a steady 25 per cent of total car sales, but even the West German industry could not accept with equanimity the sudden onslaught by the Japanese car makers during the past 18 months.

Over that period Japanese car sales nearly trebled to around 10 per cent of the market at a time when the market went into recession. Last year it fell by 7.5 per cent to 2,426,000.

The West German industry, alone in Europe, refused to suggest that the motor industry was in crisis, however.

It saw the situation as one where it had to face several problems at once—the second energy crisis and subsequent steep rise in oil prices (which pushed up West Germany's oil bill to DM 63bn last year or double the 1978 level); an expected downturn in the business cycle; and the Japanese success.

The VDA reckons that this year's wage deal added 6 per cent to the total bill when fringe benefits were taken into account.

At risk is an industry which accounts for one job in seven in West Germany, once both upstream (at the component

makers and raw material suppliers) and downstream (at the service stations and so on) is taken into account.

The West German industry is the strongest in Europe. Its output last year, 3.52m cars and 338,000 commercials, put it ahead of France, with 2.9m cars and 440,000 commercials, Italy, with 1.45m cars and 167,000 commercials, and the UK with 0.832m cars and 389,000 commercials.

Elsewhere in the world, only Japan, with 7m cars and 4m commercials, and the U.S., with 6.4m cars and 1.58m commercials, are ahead of West Germany.

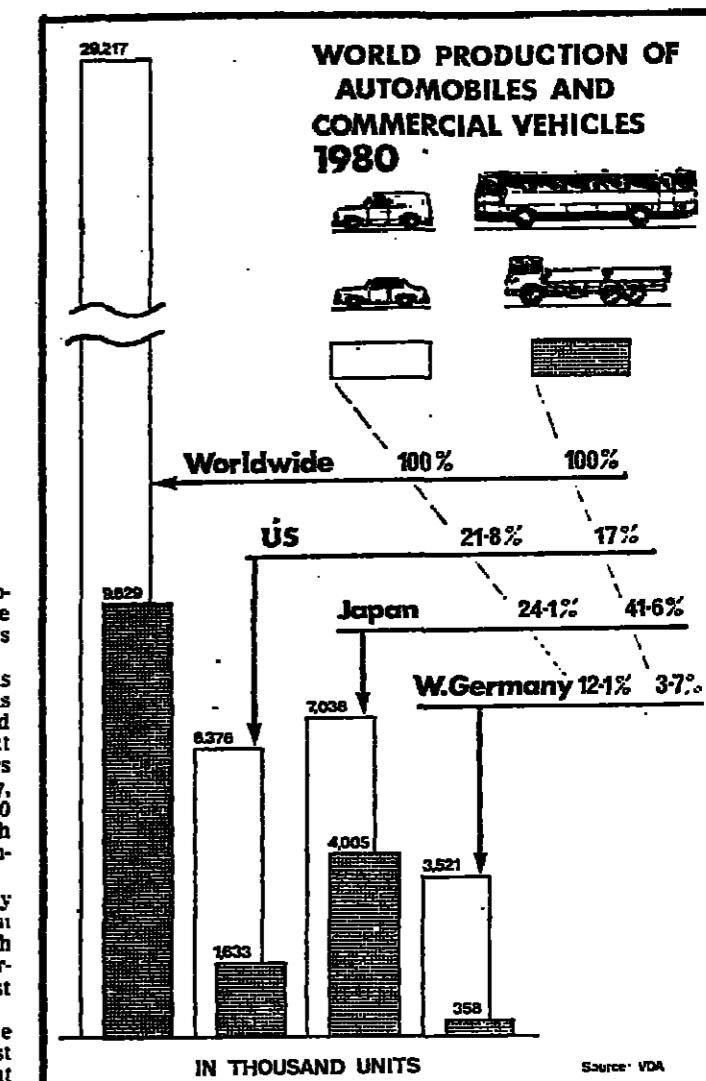
A number of factors have worked together to give West Germany this pre-eminent position.

There has been the willingness of the banks, which in West Germany have a deep understanding of manufacturing industry's requirements and problems, to lend a helping hand.

This has included in the past getting together to protect both Daimler-Benz and BMW from the unwelcome attentions of potential buyers from outside West Germany.

There has been a pragmatic approach by the Government which was willing to help save Volkswagen when it hit the financial rocks and to act directly to install new management at that group.

There has been the centralised trade union structure, which made negotiating at least physically less taxing, and the enforced consultation process whereby unions are represented on the management boards of companies. This has produced something like a consensus in



the West German motor industry.

Also on the labour relations front, the ability to manage successfully huge assembly plants with many thousands of employees, has always been a German specialty.

The relatively high number of "guest workers," who are more interested in earning good money to send home to Turkey, Spain, Portugal, Yugoslavia or southern Italy than pressing for improved working conditions, or creating any other disturbances, has undoubtedly been a major factor in that success.

The depth of the current recession has proved that the West German industry is by no means invulnerable, however. The two American-owned groups last year suffered losses: Ford one of DM 483m and Opel, in the red for the first time since 1948, one of DM 411m.

VAG and BMW profits also came under pressure.

Also on the labour relations front, the ability to manage successfully huge assembly plants with many thousands of employees, has always been a German specialty.

Ford and Opel were hit particularly by a switch in demand away from large cars—those with engines over 2 litres—where bigger profits were to be made in a more normal year.

But the VDA predicts that demand will creep back to where it was before the recession, in West Germany at least. It argues that the middle-class West German still wants the same combination of features in any car he buys. He wants a car that can happily accommodate his entire family and, when necessary, zoom along the autobahn as fast as the police will allow.

## Some people take the better part of their work home with them.

One of the joys of Opel executive cars is that they're perfect for motoring anytime. They are German engineering at its best.

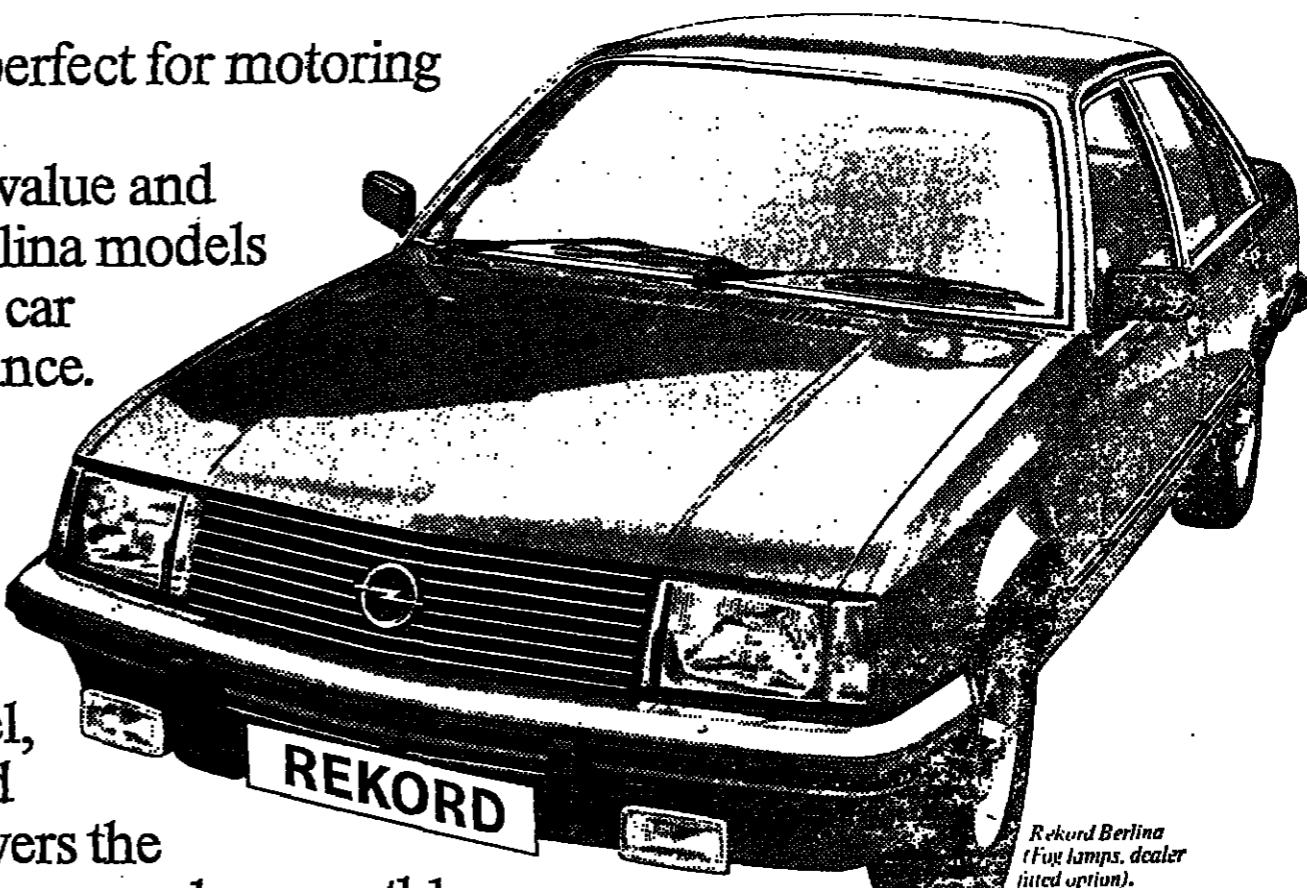
The Rekord range gives you the best of both worlds—value and comfort. Deep pile carpeting and velour upholstery on the Berlina models give them that added luxury. Because it's designed as a 2.0 litre car around a 2.0 litre engine you get better handling and performance. With diesel options for even greater economy. This distinctive range covers 4 saloons and 3 estates. From £6,903 up to £8,596 for the Rekord Berlina CD.

The Commodore is spacious and stylish. Two models from only £9,037 give you the kind of comfort you'd only expect in cars costing much more. The Berlina CD model, for example, has power steering, electric windows, sunroof and central door locking. And the six cylinder 2.5 litre engine delivers the

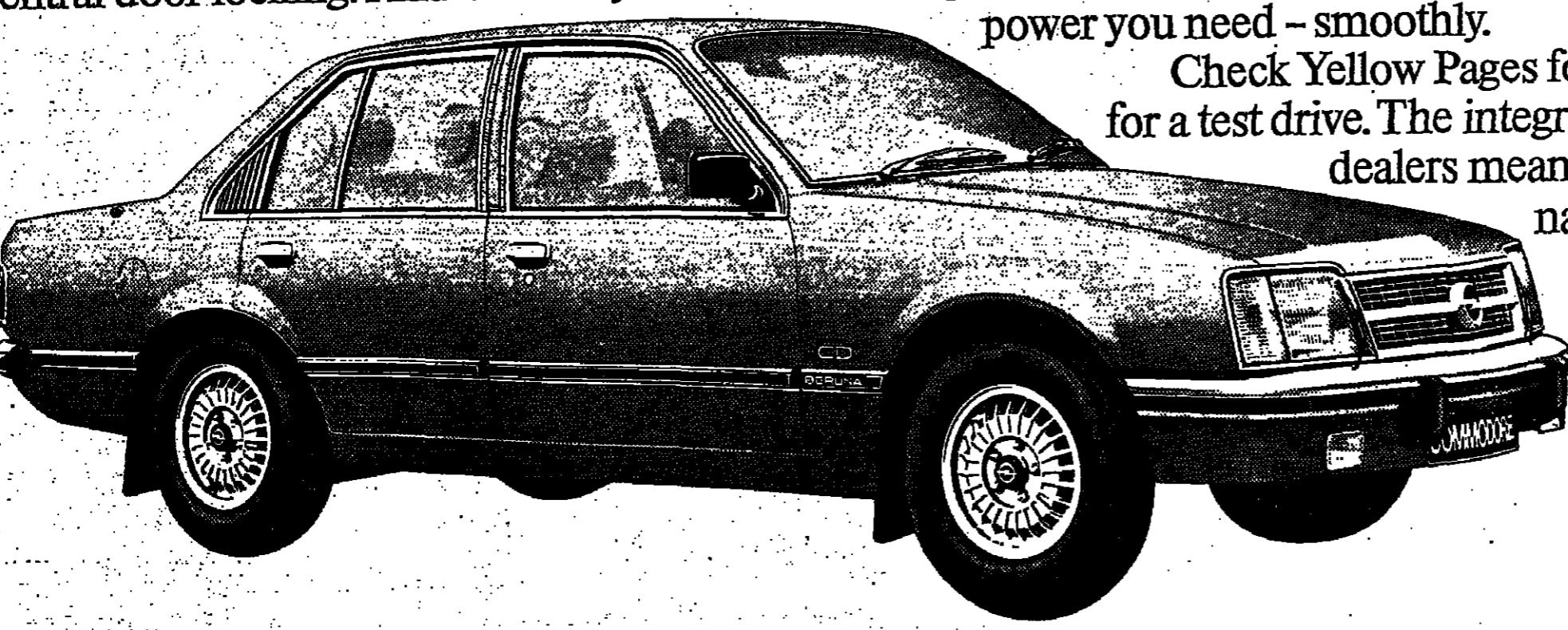
power you need—smoothly.

Check Yellow Pages for details of your nearest dealer for a test drive. The integration of Vauxhall and Opel dealers means we now have a comprehensive nationwide network of showrooms.

And, all our products of course, come with reliability as standard.



Rekord Berlina  
(fog lamps, fitted option).



**OPEL** GM

Backed by the world-wide resources of General Motors.

## GERMAN MOTOR INDUSTRY II

The financial buffeting which has affected the various has made manufacturers look carefully at future plans. Kevin Done profiles the German-owned companies.

### VOLKSWAGEN

## Problems at the subsidiaries

**VOLKSWAGEN.** the largest West German automobile group, has survived the buffeting of the motor industry recession better than most of its rival volume car makers. Worrying problems are beginning to pile up at some of its major subsidiaries, however, and the concern is stumbling after enjoying an unbroken run of success since the mid-1970s.

In the Far East, the group is breaking new ground with the announcement this week of agreement with Nissan to produce a new VW model, the Santana, in Japan with output starting in October 1983. Production will begin at 69,000 a year, rising to 120,000 by 1987. A further stage could add an extra 60,000 vehicles a year, with VW aiming sales at other Asian and Pacific markets.

Following the traumas of the loss-making years of 1974 and 1975, the Volkswagen group, which is 40 per cent owned by state interests, staged a dramatic recovery helped by the prolonged five-year boom in the domestic car market. It is coming under growing pressure, however, as it carries the burden of a massive capital expenditure programme at a time when many of its major markets have been hit by recession, and it faces serious

questions about the wisdom of its expensive move to diversify into the electronics industry through the purchase over the last 2½ years of Triumph Adler.

In the U.S. and Brazil, two of the group's most important overseas markets where it is establishing extensive manufacturing facilities, Volkswagen ran into heavy losses in 1980 and this year it has been forced to cut back its workforce in both countries — drastically in the case of Brazil.

The group fell marginally short of its volume sales target last year with deliveries to customers falling worldwide by 2 per cent to 2,495,000 vehicles.

More worryingly, Volkswagen saw the group's after-tax profits more than halved with a fall of 52 per cent to DM 321m compared with DM 667m in 1979.

Its performance was hit by the accumulated losses of Triumph Adler, and the VW subsidiaries in Brazil and in the U.S. At Triumph Adler, the acquisition that was supposed to provide VW with a profitable entry to the fast-growing world electronics industry, a profit of DM 20m in 1979 was turned into a loss last year of DM 86m.

In the U.S. where VW is in the process of building a second car assembly plant at a cost of

around DM 500m, its subsidiary Volkswagen of America transformed a profit of DM 16m in 1979 into a loss last year of DM 89m. The concern's main Brazilian subsidiary, for long an important profit earner, collapsed to a deficit of DM 56m, while the Brazilian car and truck operation acquired from the ailing Chrysler Corporation of the U.S. Chrysler Motors do Brasil, in early 1979, produced a loss last year of DM 68m.

The dismal performances of the subsidiaries helped lead to the fact that of last year's group profit of DM 321m, some DM 31m came from the parent company.

The picture has darkened this year with first-half group profits collapsing to only DM 15m, a drop of 93 per cent.

In the second quarter of 1981

the group operated at a loss for the first time since 1975,

and it is unlikely to make more than break-even in the third quarter.

In the same period, the group as a whole could produce an after-tax surplus of only DM 43m, a decline of no less than DM 85m on the first quarter of 1980.

In the U.S. which is swallowing the biggest part of VW's investment of more than \$800m in North America and Mexico up to 1982, Volkswagen also suffered temporary shut-

downs.

Volkswagen's problems have done nothing to slow its ambitious capital investment programme, however, and the group plans to spend about DM 1.8bn from 1981 to 1984. Expenditure reached a new peak of DM 4.3bn last year, of which DM 2.5bn was accounted for by the parent company.

Only a limited part of the spending is going on expanding capacity. The lion's share is being devoted to investment in new products and to improving production methods. As part of this process VW is in the midst of a major programme of automation, which includes the introduction of 700 to 800 robots.

About 350 robots are already in use and new ones are being manufactured in-house at the rate of one a day.

For the new model programme VW is launching a new Polo at the Frankfurt Show to replace its ageing small car. A new related saloon car version of the Derby is also being presented along with a luxury saloon developed from the Passat range to be called the Santana.

Audi is the only domestic part of VW's car making operations that has been hit by short-time working, although parts of the commercial vehicles and components works at Hanover, Braunschweig and Kassel have also suffered temporary shut-

### DAIMLER-BENZ

## Strategy for expansion

DAIMLER-BENZ is coming through the motor industry's recession all but unscathed. In stark contrast to many of its major rivals, it has managed to increase production and sales of both its prestige cars and commercial vehicles, and last year — when West German automobile production fell overall by 8.7 per cent — the Stuttgart-based group produced one of its best results in the company's history.

The steady expansion of sales and production in the past decade has meant that the Daimler-Benz parent company has increased its workforce by 30,000 over the past 10 years, of which about 11,000 have been added in 1979-80. Years of redundancies and widespread short-time working in the German motor industry.

### Modest

This year Daimler-Benz is aiming at increasing car production again modestly to more than 433,000 vehicles compared with 428,000 in 1980. Demand for diesel models — they accounted for 48.4 per cent of car output last year — is high, and a fall in new registrations in West Germany has been compensated for by higher exports, particularly to France, Italy, the UK and the U.S. It expects sales of more than 50,000 in the U.S. this year compared with 56,000 in 1980.

On the commercial vehicles side the sharp, abrupt fall in demand in the home market for trucks has been compensated for by booming sales overseas, particularly in a series of oil exporting countries. The group has not been able to easily find alternative markets for its light commercials and van production, however, and at the bottom end of the market it is coming under increasing pressure from harder European and Japanese competition.

Production has had to be cut back at both its Braunschweig and Düsseldorf light commercial vehicle plants and short-time working has been avoided only by switching several hundred workers to other plants or other jobs.

Elsewhere in the group, Daimler-Benz is still losing money on its bus manufacturing operations, which are suffering from falling exports and the squeeze on public expenditure within the Federal Republic. The rapid deterioration of the economies in Argentina and Brazil is also hitting Daimler-Benz's important subsidiaries in those countries and in Argentina, at least, the local operation has slumped into losses.

### DAIMLER-BENZ'S FIVE-YEAR RECORD

	1980	1979	1978	1977	1976
Turnover (DM bn) ...	8.12	7.41	6.56	5.53	4.76
After-tax profit (DM m) ...	6.89	6.56	5.95	4.99	4.23
Workforce (group) ...	160,000	175,000	150,600	125,300	126,000
Car production ...	43,241	41,926	39,817	37,581	34,030
Total car sales ...	341,031	326,981	320,853	290,236	275,022
Domestic car registrations ...	138,900	153,900	154,600	140,200	130,100
% share of West German new car registrations ...	5.9	6.0	5.9	5.6	5.7

\* Including freed pensions provision of DM 38m.  
† Parent company only.

## Sharp fall in sales at home

### BMW'S FIVE-YEAR RECORD

	1980	1979	1978	1977	1976
Turnover group (DM bn) ...	8.12	7.41	6.56	5.53	4.76
Turnover parent company (DM bn) ...	6.89	6.56	5.95	4.99	4.23
After-tax profit (parent company) (DM m) ...	160,000	175,000	150,600	125,300	126,000
Workforce (group) ...	43,241	41,926	39,817	37,581	34,030
Car production ...	341,031	326,981	320,853	290,236	275,022
Total car sales ...	339,232	325,132	321,196	288,260	275,586
Domestic car registrations ...	138,900	153,900	154,600	140,200	130,100
% share of West German new car registrations ...	5.9	6.0	5.9	5.6	5.7

around 10,000. The company now has its own sales organisation in 11 of its key customer countries.

In the first half of this year BMW was the only German carmaker to manage an increase in car exports. Exports by the West German automobile industry as a whole were down 9 per cent in the first half of 1981, though only slightly by 0.2 per cent to 104,556 units.

Its share of the home market shrank to 5.3 per cent from 5.8 per cent in the corresponding period last year, however, as a result of a 13 per cent decline in its new registrations in the Federal Republic to 70,501 compared with 81,138 in the first half of 1980.

BMW's total sales in the first half of this year, down by 4.8 per cent, have been hit not only by the recession but also by the introduction of the new 5-Series model.

Like other West German carmakers, BMW is in the midst of an ambitious capital investment programme aimed at increasing capacity, modernising production methods and developing new models and components. It is spending around 10,000. The company now has its own sales organisation in 11 of its key customer countries.

hoping that the 5-Series launch will bring a new boost to sales.

Equally, the company moved this year to extend its range at the bottom end with the introduction of a new model to its smaller 3-Series, the 315. The 3-Series has been the most successful car ever built by BMW. The one-millionth model left the assembly line last May after 66 months of production.

The 315, introduced last February with a 1.6-litre engine, is aimed at widening BMW's potential circle of customers. To promote the marque's high-performance reputation, however, BMW has also made a return to top-class motor racing with the development of a new Formula 1 Grand Prix engine.

BMW's car production is supplemented by the manufacture of motor cycles in West Berlin, where it produced 29,260 units last year. The unexpected West German boom in motor-cycle sales in the first half of this year has boosted this activity, pushing up sales by 12.5 per cent to 17,615 units and production by 14 per cent.

## Looking to 'world' cars and trucks markets

**VEHICLE** manufacturers in West Germany tend to manufacture more of their own components than their competitors elsewhere in Europe. But the dynamism of the industry has been such that a thriving independent components sector has developed none the less.

The country is reckoned to have around 250 medium-to-large automotive components companies and many more smaller ones. Between them they have an output worth around DM 4.5bn a year and employ 225,000 people.

Among the leaders are Robert Bosch, Zahnradfabrik Friedrichshafen, the tyre manufacturer Continental, Gummivarta, the batteries group, and Fichtel und Sachs, which has the lion's share of the West German clutch market.

Like Britain, but in contrast to France and Italy, West Germany formerly welcomed foreign investment in the automotive industry.

GKN gained a substantial foothold in the West German market through the purchase of the Uni-Cardenon business which also brought with it Uni-Cardenon subsidiaries in other parts of Europe.

Also in the 1960s, ITT of the U.S. moved in with the acquisition of Alfred Teves, which they would prefer to see into their own companies developed into "world" suppliers rather than have more of the industry in foreign hands.

The decision cut right across the moves being made to strengthen the European automotive component sector through mergers and some observers interpreted it as a warning by the West Germans that they would prefer to see their own companies developed into "world" suppliers rather than have more of the industry in foreign hands.

The West German industry is already well represented

around the world. When the vehicle makers moved out to assemble or manufacture, first in Latin America and more recently in North America, favoured suppliers were encouraged to follow.

They did so either by setting up their own subsidiaries or, when forced by local legislation, with jointly-owned companies.

Only in extreme circumstances did the West German companies hand out licences for foreign concerns to make the products they had developed in Germany.

At least two of them, Bosch and ZF, are among the select band of internationally-operating companies supplying components for the new breed of "world" cars and lorries to be produced in the 1980s.

These "world" cars and trucks will be assembled in many different markets and appear in many different shapes to suit those markets. But they will have a few common components made economically in a small number of strategically-planned plants.

ZF moved into Argentina by buying a minority interest in an existing gear systems producer and it recently bought a Venezuelan plant already in production.

As this year, a new factory and development, while at ZF the figure has been 7 per cent.

Five years ago ZF, which makes gearboxes and steering gears, was relying on six plants in West Germany and one in Brazil. Pursuing the international strategy has involved starting a second plant in Brazil.

ZF has long-standing licensing agreements with Comecon countries such as Romania and Hungary while new ones have

been concluded in Spain, Japan, and South Korea.

The company's physical presence in a given country stimulates demand for other products of the Bosch group.

There is, however, give-and-take in all trade and development of the "world" car and lorry is already having an impact on the West German automotive components industry.

For example, although West German technology and skill is being used to develop new car engines, it is proving more economical for the multinationals to set up their factories elsewhere.

So Volkswagen is importing engines from Brazil, Ford is importing engines from Spain and Opel is sending engines to West Germany from Australia.

Opel's American parent, General Motors, has driven farthest along the "world" vehicle road. As a result, its front-wheel-drive transmissions for the new Opel Ascona (and its British sister vehicle) will be made in Japan, to an Opel design.

Herr Merkle argued that this internationalisation process, far from having an adverse impact on the company's exports from West Germany, has actually improved them.

Experience has taught us that exports to countries where production units have been set up have increased almost without exception," he says.

"This factor is determined by the growing need for sub-products (CKD parts) in these localities as well as the demand for further products to supplement their own production pro-

### VOLKSWAGEN'S FIVE-YEAR RECORD

	1980	1979	1978	1977	1976
Turnover (DM bn					

# Buy this estate and you'll receive a Mercedes-Benz car free.

Perhaps you have believed, and in some cases rightly so, that moving to an estate meant sacrificing certain saloon car attributes.

"More carrying space, yes, but with all the comfort, noise and road manners of a lorry."

That sort of thing.

With a Mercedes-Benz Estate, that sort of thing really doesn't apply.

Because inside every Mercedes-Benz Estate, there's a Mercedes-Benz saloon car.

That's how it earned its star.

Before your Mercedes-Benz qualified as an estate, it had to behave like a Mercedes-Benz car.

Because of this, a Mercedes-Benz Estate does not treat people like cargo. It does not even treat cargo like cargo, which is especially nice if you deal in eggs or antiques.

You ride in silent civilisation, unassailed by boom, shake, rattle or resonance. Your cargo rides safely behind a rear retaining net or beneath a roll-out 'tonneau' cover.

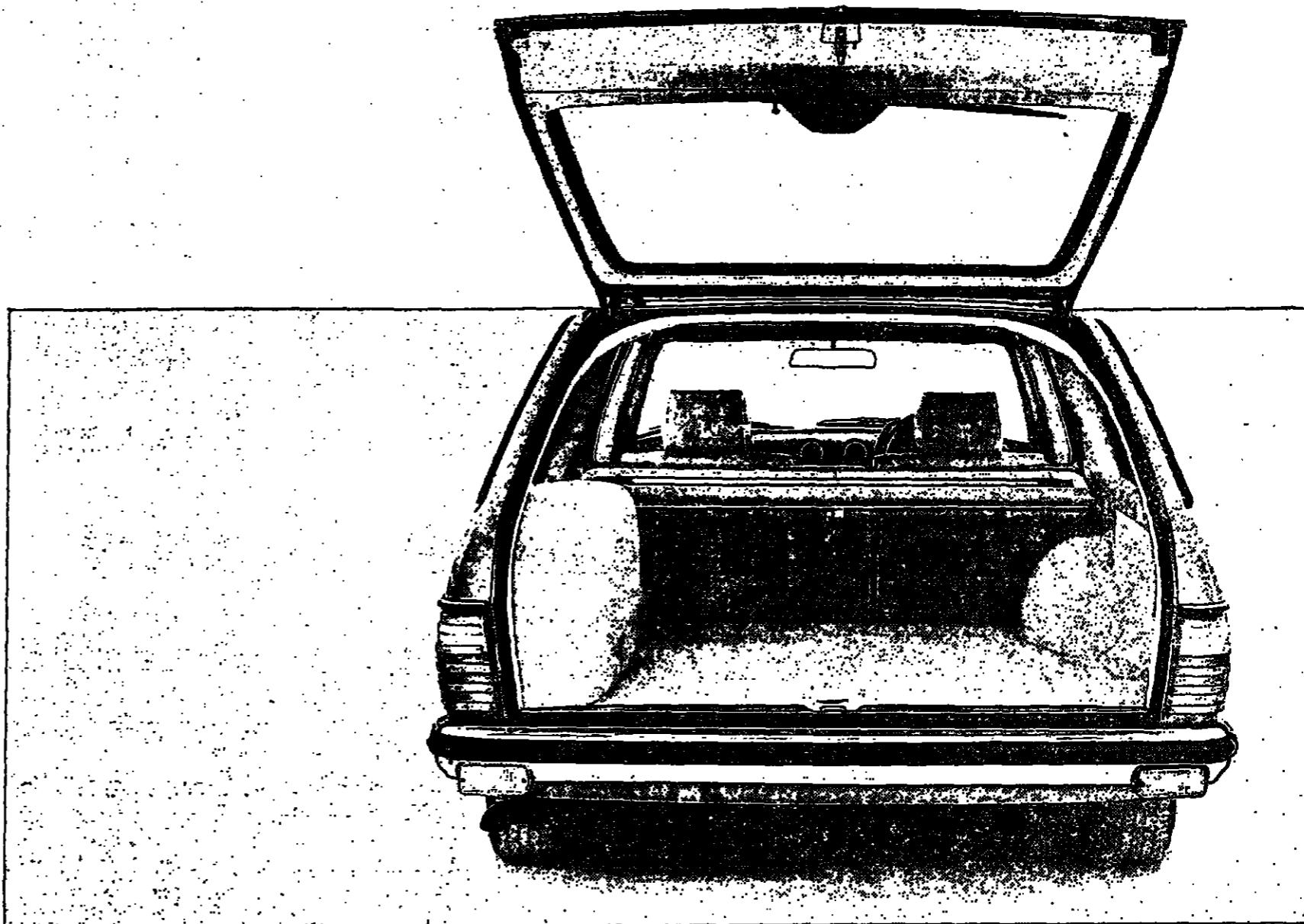
Your car is a beautifully-mannered long distance tourer or town carriage. In other words, a total Mercedes-Benz.

#### The ability to carry on regardless.

Whatever you wish to carry, regardless of shape or bulk you've found the estate car that's most likely able to carry it.

Because each Mercedes-Benz Estate is available with a unique optional five, four, three, two or one passenger configuration that expands cargo capacity in a very versatile way. (See diagram shown below)

In this final guise, the cargo area extends from the low loading tailgate smoothly through to the glove-box in the fascia to accommodate loads 9ft 5ins long.



#### Safety in numbers.

There are over 120 safety features, aside from the much copied passenger safety cell, that keep Mercedes-Benz occupants protected far ahead of world safety legislation.

Passive safety features, include crumple zones that absorb energy progressively as they collapse under impact, and doors that stay shut in any accident, but can be opened easily afterwards.

Active features include four-wheel, independent suspension that maintains your car's Mercedes-Benz road manners and comfort whether running empty or at its full 1,367 lbs. payload capacity.

Plus power-assisted steering, four-wheel disc brakes and a laterally-adjustable heating and ventilation system that permits passengers to doze snugly while the driver stays alert.

You may also want to consider an optional

extra ABS braking system, an innovation so remarkable it's best explained at length by your Mercedes-Benz dealer.

#### The 200T and the competition.

The estate which is shown is the new two litre 200T. It can travel at a constant 56 mph\* for 35.2 miles and consume only a single gallon of petrol.

Start the single overhead camshaft engine and a sensor causes hydraulic fluid to be pumped into the rear shock absorbers to re-adjust the car to its proper equilibrium after being loaded.

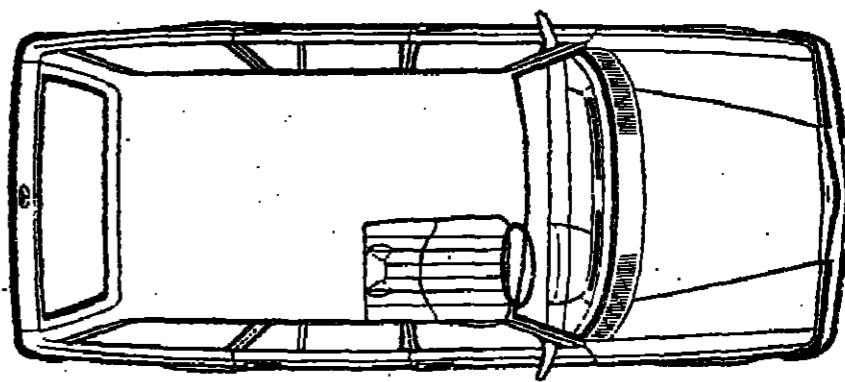
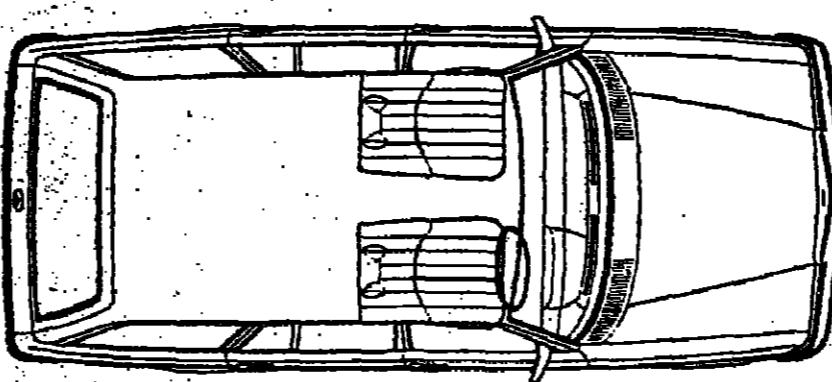
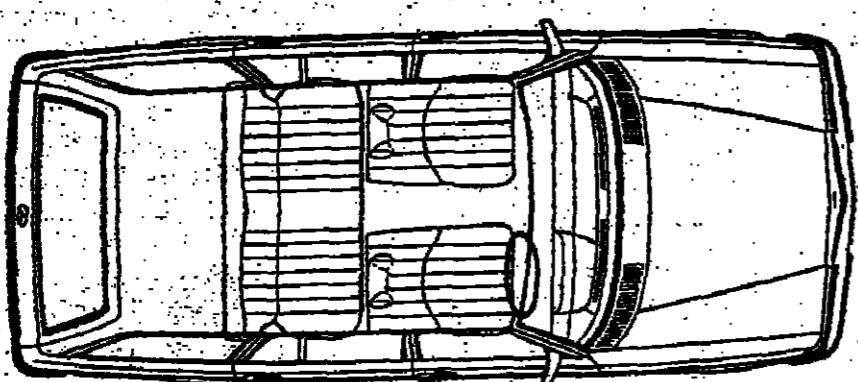
The 200T offers various other advanced engineering features.

But before you decide that this is the estate car you've been waiting for, consider its only two competitors.

The 230TE Estate is a remarkably efficient performer. Similar to the 200T, it has a new light alloy head engine but is 300 cubic centimetres larger and enjoys the added efficiency of fuel injection. Top speed is 112 mph and yet, it can return 33.6 mpg at a constant speed of 56 mph.\*

The very quick 280TE Estate has a fuel injected twin overhead camshaft engine that permits it, where legal, to shift your goods and chattels at 121 mph. It can also cover 25.9 miles for every gallon of petrol consumed at 56 mph.\*

Your Mercedes-Benz dealer can arrange for you to see these three petrol-engined estates or the 2.4 litre and 3 litre diesel models, whichever you prefer. He'll also show you a starting price of £8,950 for the Mercedes-Benz 200T Estate. And, of course, the saloon inside it, is gratis. Engineered like no other car in the world.



## GERMAN MOTOR INDUSTRY IV

# Mixed prospects as production and exports fall

THE SLACKENING demand for commercial vehicles in West Germany and most other parts of Western Europe is forcing the German manufacturers into a growing dependency on overseas orders, especially from a few oil-exporting countries.

The decline in new orders, which began in the home market early last year and in export markets in the following autumn, has been reflected clearly this year in falling production and exports. Overall, the output of commercial vehicles in West Germany fell by 8.3 per cent in the first six months of this year to 164,300 units.

New vehicle registrations in the West German market itself were down by 12 per cent, a decline that has especially hit sales of heavy lorries and vans. Some makers of light commercial vehicles, such as Volkswagen, have been forced to introduce short-time working, while Daimler-Benz has only avoided such measures in this sector by moving several hundred workers to other plants in the group which in contrast are working to the limit of their capacity.

The industry's export performance has weakened overall mainly because of falling

demand in other West European markets, which traditionally account for about three-quarters of West German commercial vehicle exports. Light lorry and van exports have fallen sharply, leading to an overall fall in exports of 7.9 per cent in the first half of this year compared with the same period last year.

Overall, the commercial vehicles industry still achieved its highest-ever output of 357,482 vehicles last year, an increase of 12.7 per cent on the previous year; 58.6 per cent of domestic output was sold abroad compared with 56.2 per cent in 1979.

The signs of the weakening domestic economy could already be read in some sectors of the commercial vehicles market last year, however, as falling activity, particularly in the building and construction industry, began to cause a sharp fall in orders.

About 30 per cent of heavy lorry sales in the Federal Republic goes to the building sector, which is suffering severely from the general recession and the squeeze on public expenditure. New registrations of medium and heavyweight lorries last year at 37,773 units were already 10 per cent below the 1979 level.

According to MAN, the demand for commercial vehicles in most Western European countries has been "at rock bottom for months," although it is now seeing faint signs that the downward trend has reached its deepest point with sales stagnating at a low level.

Some consolation for the low demand in Western Europe has been found by West German lorry makers in a handful of overseas markets, however.

In a speech earlier this month, Herr Wilfried Loeche, head of MAN's commercial vehicles division, said: "an end of the current 'deep recession' in the commercial vehicles market was still not in sight."

"The building industry is going through a bad period and in the goods haulage sector more and more vehicles are being taken off the roads," said Herr. Loeche. "High interest rates do the rest. Our customers, mostly typical medium-sized companies, are deferring their decisions on new purchases."

According to MAN, the demand for commercial vehicles in the Middle East, including a recent DM 270m contract from Iraq and Jordan for the delivery of 400 60-tonne lorries for service on the highway linking the Jordanian port of Aqaba with Iraq.

The deal includes the provision of extensive back-up, such as mobile repair work-

shops, water supply equipment and a drivers' camp. In the 12 months to the end of last June MAN increased its heavy truck exports by 55.7 per cent to 11,048 vehicles, finally reaching its goal set several years ago of exporting more than 50 per cent of its output.

Like Daimler-Benz, MAN believes that its success in overseas markets has more than made up for the weakness in Western Europe and the "prospects of remaining fully employed in 1981-82 are good."

Another new challenge for West German commercial vehicle manufacturers has already announced that it

total West German commercial vehicles market to 3.9 per cent in the first seven months of this year compared with 2.5 per cent over the whole of 1980, according to the latest figures from the West German Automobile Federation (VDA).

Daimler-Benz and MAN are confident that the Japanese will not find entry to the heavy commercial vehicle market easy, but Volkswagen is already feeling the breeze in light commercials.

The front on which the Japanese are advancing could well be broadened in coming months, however. Mitsubishi has already announced that it plans to introduce light lorries in the 4.6 to 5.5 tonnes range later this year. It will export only the chassis and cabs and intends to make other parts in West Germany.

In heavier lorries Herr Loeche of MAN is confident that the technical standard of Japanese commercial vehicles does not approach that of European manufacturers. This applies especially to engine development.

The Japanese challenge is inevitably coming first only in the light commercial vehicles market, particularly for car-derived vans and other light vans.

Nonetheless, they succeeded in increasing their share of the

commercial vehicles market will become noticeably stronger.

"We must assume that under their increasing need to export, the Japanese will catch up within the next few years," says Herr Loeche. In total, foreign makes took nearly 17 per cent of the German commercial vehicles market last year compared with 15.4 per cent in 1979 and only 2.5 per cent back in 1978.

Last year the Federal Republic made 5.7 per cent of the world's new commercial vehicles, compared with 4.6 per cent for France, 4 per cent for Britain, 16.8 per cent for the U.S., and the 4.6 per cent for Japan.

West Germany's position in heavy lorry manufacturing is of a different order, however. It accounts for 36.7 per cent of West European output of lorries of more than six tonnes.

Of vehicles of nine tonnes and above, West Germany last year produced 136,000 lorries and buses and exported about 46,000 of them. Japan produced 155,000 and sold about 79,000 of them on the home market.

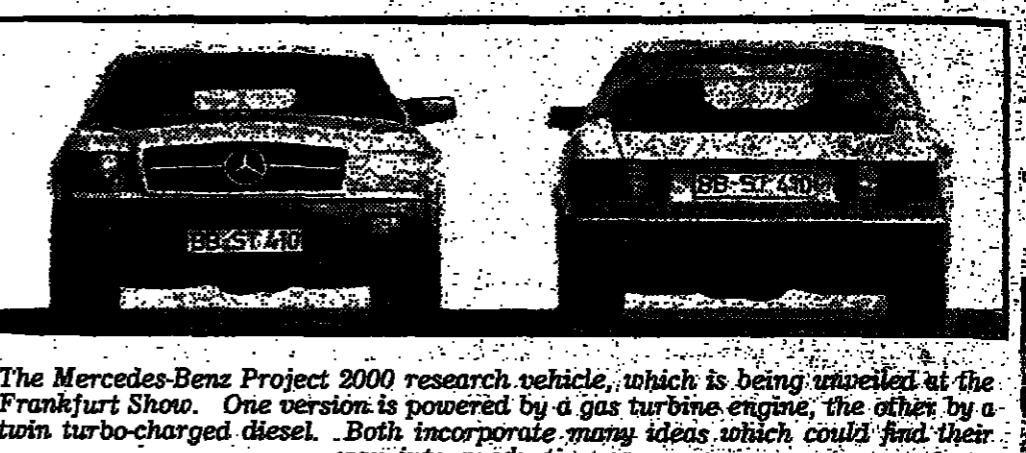
With their traditional heavy reliance on exports, the leading West German commercial vehicle makers have also built

	1980
Magirus-Deutz	482
MAN	24,619
Mercedes-Benz	188,382
Neoplan	903
Opel	6,127
Sethra	2,027
Volkswagen	114,501
Total	237,481

an impressive number of factories abroad. Companies like Daimler-Benz, MAN and Volkswagen are still trying to increase their share of foreign markets through local manufacture and assembly.

The most ambitious move abroad recent months is that of Daimler-Benz with its \$200m takeover of Freightliner in the U.S. This company holds about 10 per cent of the U.S. market for trucks of 15 tonnes and above. It marks a big step by Daimler-Benz into the U.S. market.

IDB's commercial vehicle activities in the U.S. have hitherto been concentrated on gaining a modest foothold in the market for medium-size trucks. Last year it opened its first U.S. truck assembly plant at Hampton, Virginia, with capacity for making about 8,000 trucks in the 9-14 tonnes range a year.



The Mercedes-Benz Project 2000 research vehicle, which is being unveiled at the Frankfurt Show. One version is powered by a gas turbine engine, the other by a twin turbocharged diesel. Both incorporate many ideas which could find their way into production cars.

## Demands from the men at the Ministry

EVEN THE West German motor industry, which prides itself on being at the cutting edge of vehicle technology, has baulked at the demands now being made of it by the men from Bonn's Ministries.

Senior industry representatives met the Government this summer to be told that the latter wanted to see:

- An early, step-by-step further reduction in exhaust emissions averaging about 20 per cent compared with current models;

- Compliance from 1985-86 onwards with Bonn's proposal for a uniform reduction in emission levels throughout the EEC entailing a further cut of 50 per cent.

Yet at the same time it wants the industry to improve on its voluntary undertaking made in 1978 to improve the overall fuel economy of cars by 10-12 per cent by 1985 against the levels prevailing in 1978.

On the basis of the past few years' experience and developments, an improvement of 15 per

cent, perhaps slightly more, is now considered possible.

But improving fuel consumption and cutting emissions are to a large extent technically contradictory aims. And even without the fuel economy consideration, industry leaders say that the proposed 1985-86 emissions target is beyond state-of-the-art technology.

They have not convinced the Government, however, and a joint panel of experts will now examine the merits of the positions taken by each side.

In other areas they are much closer to consensus. For example, the industry believes that proposals to bring vehicle noise levels down to 75-80 decibels, depending on type, by 1985 are feasible, indeed with some cars 72db having been achieved.

It is also pressing on with assorted programmes to develop vehicles using alternative fuels, including ethanol, methanol and liquefied petroleum gas—developments which will be

continually reviewed in a joint government-industry working group.

It is also widening the availability of optional economy "packages" for vehicles and making increasing efforts to

economy legislation, the pressures from this direction were also considerable. And West German developments are also taking place in a highly-competitive and fast-changing industry internationally.

Nevertheless, in part West German makers have been responding to the challenge thrown down by the Ministry of Research and Technology at the end of the 1970s to develop a wide array of prototypes aimed at maintaining West Germany's place among the technology front-runners.

And some of the results are being unveiled during the Frankfurt Motor Show: prototypes from Volkswagen, Audi and Mercedes-Benz, all incorporating a wealth of new ideas and noise improvements, but also safety, engine management, driver information systems—even new thinking on heat exchangers for air conditioning systems.

But they are not typical examples of one-off showtime "exotica." This is because the "guidelines" laid down in the Ministry's challenge—and the Ministry is footing half the development costs—will be that the vehicles should be extensions of current production vehicles.

Mercedes' "Project 2000" cars provide good examples of both medium- and long-term thinking. Beneath their sleek aerodynamic skins their origins lie in the current S-class cars introduced last year. But one is powered by a gas turbine, with which M-B engineers have been toying for years because of its particular strength in being able to run on virtually any fuel from paraffin to peanut oil.

Its main problem so far has been the high operating temperatures needed for efficiency—up to 1,600 degree C—but the development of ceramic materials is bringing them near to feasibility (Ford, working on a similar project with Garrett

aluminium for weight-saving gearbox, broadly in line with the principles of units being developed by BMW and other makers. It is electronically and hydraulically-controlled to operate in three "command modes"—economy, city and fast—with sensors controlling gear changes for maximum economy or performance.

The system is designed to overcome the low-speed torque and acceleration problems which have been associated with turbocharging.

On board, too, is a "thinking"

gearbox, broadly in line with the principles of units being developed by BMW and other makers. It is electronically and hydraulically-controlled to operate in three "command modes"—economy, city and fast—with sensors controlling gear changes for maximum economy or performance.

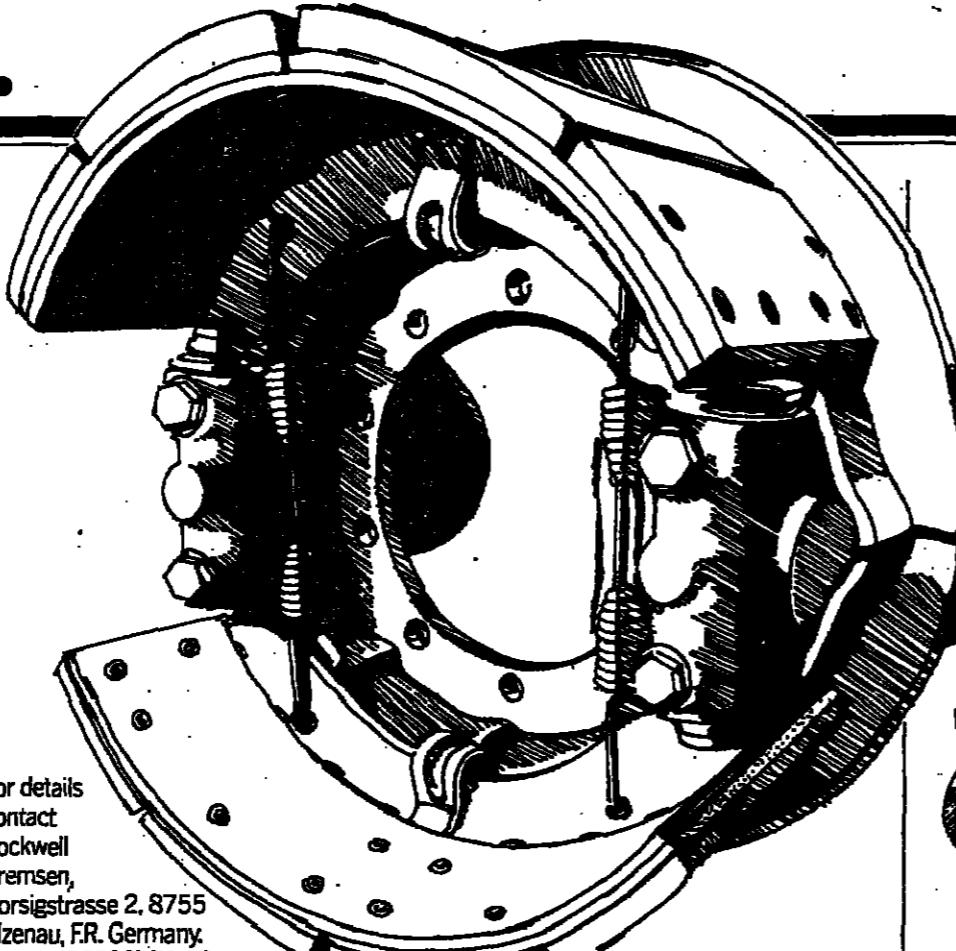
The list of innovations is considerable, covering under-car aerodynamics which help achieve a 20 per cent drag reduction below the current S-class; use of plastics and

rubber for weight-saving acceleration slip control (effectively the reverse of Mercedes' already introduced anti-slip system); even anti-collision radar.

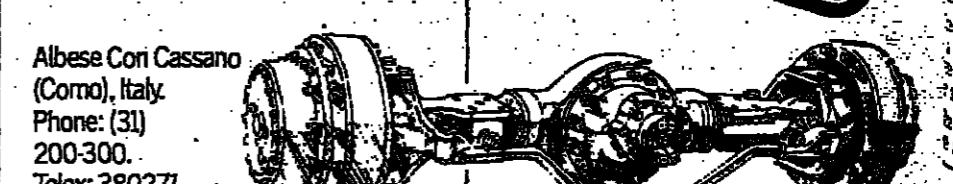
The Audi and Volkswagen exhibits translate similar long-term thinking to the medium-sized and small car. VW and Audi have already come a long way in terms of emissions and economy improvements: the consumption cut by 26 per cent since the mid-1980s, emissions by 60 per cent.

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Lecco, Italy. Phone: 0342 200000.

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## TECHNOLOGY

# Why Europe will have to wait for Philips' video disc

Videodisc has been hailed as the video technology of the future. But first JVC, and now Philips, have found it necessary to delay the launch of these new systems in Europe.

Elaine Williams looks at Philips' difficulties at its Blackburn plant.

**PHILIPS**, the Dutch electronics group, is the second electronics company to delay the launch of a videodisc system in Europe until 1982. There is growing speculation that the world may not be ready for another revolution in home entertainment.

A videodisc is similar to a conventional audio record but produces both sound and vision when played on a special machine.

The delay comes at a time of great confusion about the potential of the videodisc market. The tremendous success of video recorders had boosted hopes that consumers would be equally excited about discs.

"But, as in the cassette market, there will be three incompatible competing systems and discs come in pre-recorded version only, so that potential customer may prefer the versatility of cassettes which allow taping from the television."

Obviously, Philips' reason for the delay of its LaserVision system is insufficient discs to support the launch in Europe.

The Philips' disc holds the

television and picture sound information in tiny microscopic pits lying below the surface of a plastic disc. The player uses a laser to read back the information on the disc and there may be more than 400 bits of information — making up about \$4,000 individual television frames — stored.

The LaserVision system is one of three which will be offered to the British public next year. The rival systems are JVC — which will be marketed in the UK by Thorn-EMI — and RCA in the U.S.

Of them, the Philips system is the most sophisticated and the most expensive costing between £15 and £17 per disc and about £500 for the player.

But, after nine months operation, and £8m expenditure at its Blackburn factory — opened in 1980 to produce radio valves — reliable production has not yet been achieved. A further £7m is to be invested there by 1984.

Philips, which has been frank about the hold-up, said that its computer testing programme

had not allowed for the random defects which can occur on the disc, such as those which cause the screen to flicker momentarily.

The major hold-up at the Blackburn factory is in testing the discs. At the moment, testing is done by about a dozen women who stare at television screens all day because the company has not developed a satisfactory way of checking the discs rapidly by computer.

## Testing

Philips is to go to three-shift working to speed up testing of the discs which play for an hour. Each woman sits in front of four television screens.

Making a videodisc is a mixture of the high precision and clean conditions needed in a silicon chip factory and the traditional techniques used to produce conventional audio records.

It is based on three basic stages — producing a master disc from a videotape, producing the disc stamper, and mass production of the discs.

The master disc is made of optically flat glass which is covered in a light-sensitive lacquer called photoresist. The videotape information is recorded on the lacquer layer by a laser.

Those areas exposed to the laser light become resistant to acid attack — other areas are washed away to form the millions of tiny pits which carry the vital picture and sound data.

It is the length of the pits and the distance between adjacent pits which determine the picture on the screen.

From this master a series of stampers are produced although the master is destroyed in the process. Mass production of the discs uses a clear perspex disc onto which lacquer is sprayed.

The stamper presses into the lacquer which is then partially hardened under exposure to ultraviolet light. Discs are loaded into a vacuum chamber and covered with a thin layer of aluminium which is the reflective layer for the laser...



Sophisticated, stylish product—but production difficulties have taken their toll

## Scicon and Racal kit for forces

AN air intercept control skills trainer developed by Scicon has been ordered by the Royal Navy. Scicon has been contracted to supply a turnkey system for the Air Direction School at the RN Air Station in Yeovil.

The Scicon/APU trainer is a small computer system which uses part task training methods. It can be operated by a student on his own or in instructor/student pairs. It is claimed that the trainer is more cost effective and flexible than traditional simulators.

Racal-Decca Systems and Simulators has announced an advanced minehunting action and information and navigation system, known as MAINS 500.

It can be operated with any minehunting sonar and incorporates a combined surface and sub-surface operations display, automatic plotter and data plotter and data printer and an

optional automatic chart table.

• Racal Acoustics has developed MATE, its new military automatic telephone equipment which, it claims, is suitable for use as a shipborne emergency or secondary telephone system.

Battery powered, MATE can provide up to seven simultaneous conversations or conference facilities for 30 subscribers. Using frequency division multiplex techniques and low cost coaxial cable the units can be portable or bulk-head mounted.

Scicon is on 01 580 5599; Racal-Decca and Racal Acoustics on 0734 782158.

RAND STRAND, for many years well known for its work on theatre lighting dimmers and controls, has introduced a new range under the title Enviroport designed for hotels, lecture theatres, hospital wards, museums and picture galleries. More from 01 568 9222.

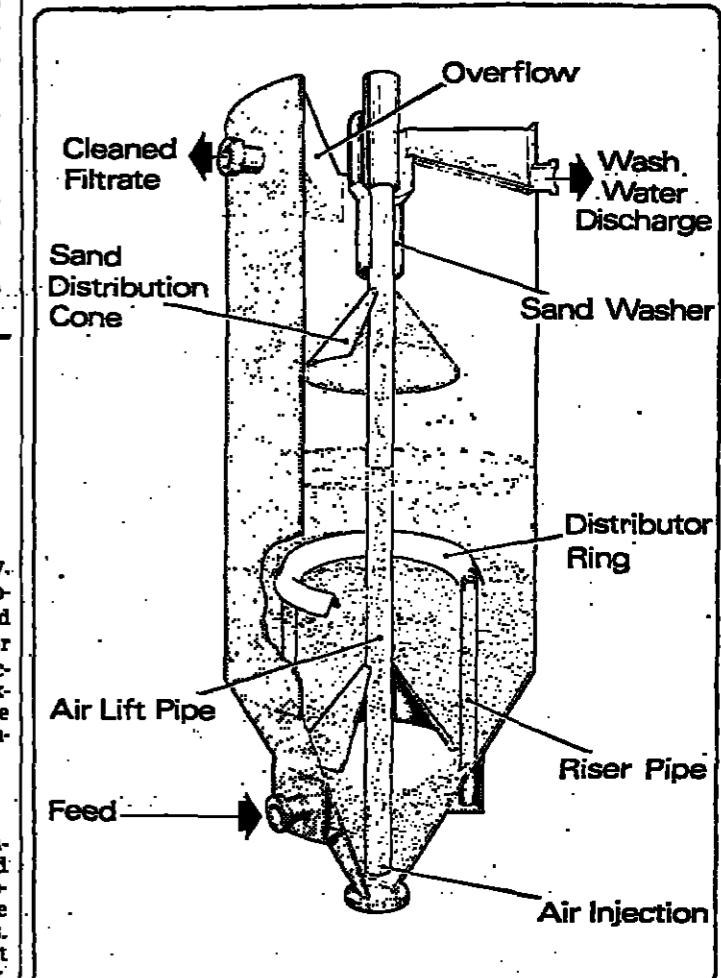
## High capacity filter

A CONTINUOUS sand filter, claimed to be able to accept effluents containing up to 10 times more suspended solids than can be handled by conventional filters, has been introduced by A. Johnson of London.

Entitled Dynasand, the company says that the unit can be used wherever sand filters are employed and may also be used for direct chemical precipitation and flocculation within the filter bed to eliminate the need for separate pre-treatment tanks.

The cleaned filtrate is discharged via an overflow at the top of the filter while fouled sand is lifted to a washer at the top of the central tube.

Dynasand was developed by the Axel Johnson Institute and A. Johnson at Aldwych House, London WC2B 4EL (01 404 0755).



## POINTERS

### Avon's 'sleeping policemen' are solid rubber

little maintenance. The cost is £14 a foot inclusive of fixing plates and rawbolts. More on 021 440 5771.

### Bar graph led display ideal for multiplexing

A 10 segment yellow bar-graph light emitting diode display with separate anodes and cathodes for each segment in a standard dual-line package has been developed by BA Electronics of Millbrook Road, Bristol.

BA says that with a switching time of 400ns the device is ideal for multiplexing. More on 0452 315824.

### Honing machine cuts long and accurately

A machine capable of honing holes in a range between 11mm and 25mm and up to one metre long has been developed by a Cheltenham company. It is claimed that the honing is consistently round and parallel to within plus or minus 0.005mm and within plus or minus 0.01mm throughout.

Apperley Honing, Alstone Lane, Cheltenham, says that in this diameter range it has not previously been possible to achieve such accuracy beyond a bore length of about a third of a metre. More on 0242 26888.

### Ultrasonic sensors for level monitoring

A machine capable of honing holes in a range between 11mm and 25mm and up to one metre long has been developed by a Cheltenham company. It is claimed that the honing is consistently round and parallel to within plus or minus 0.005mm and within plus or minus 0.01mm throughout.

The sensors operate by an examination of the ultrasound reflected back from the interface between the wall of the container and its contents. They can also be used to detect the presence of liquids, even if ultrasonically opaque, of foams and moist powders.

### Boots kills bugs in drilling muds

THE BOOTS COMPANY has introduced a new substance to control the growth of bacteria in drilling muds, completion fluids and flooding water.

Called Myacide AS, the new compound is said to have an exceptionally broad spectrum of antibacterial action; the active ingredient is used in the preservation of cosmetics and pharmaceuticals.

Myacide AS will be distributed in the North Sea oilfields by Streetley Minerals, already a major supplier of Bentonite. Streetley is on 0908 583838.

### Catalogues from Dage...

DAGE EUROSEN of Aylesbury, Bucks (0296 32881) has introduced a range of spring loaded contacts and mating sockets for use with vacuum or mechanically actuated Bed of Nails Fixtures. A catalogue and sample kit is available from the company.

### ...and Mannesmann

MANNESMANN DEMAG, manufacturers of storage and retrieval machines for warehouses have issued a brochure detailing their latest products. Inquiries to the company at Beaumont Road, Bambury, Oxon.

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### CONDENSED CONSOLIDATED BALANCE SHEET as at 30th June, 1981

(In thousands US\$)

(*)30.6.81 (unaudited)	(*)31.12.80 (audited)
Cash and Balances with Bank of Israel and Banking Institutions	480,756 454,931
Securities	248,914 216,847
Loans to the Government	541,140 532,423
Loans and Bills Discounted	822,182 656,761
Loans out of Deposits for Loan Purposes	608,920 723,941
Other Accounts	36,526 21,367
Bank Premises, Equipment and Other Property	19,930 17,140
Customers' Liabilities	346,251 265,211
	3,104,619 2,888,621
Capital, Reserves and Surplus	45,278 40,876
Deferred Capital Notes	4,486 7,399
Deferred Deposit Certificates	3,333 3,703
Minority Interest in Capital, Reserves and Surplus of Subsidiary Companies	24,841 26,141
Convertible Debentures Issued by Subsidiary Companies	186 271
Non-Convertible Debentures and Bonds Issued by Subsidiary Companies	36,847 23,532
Deposits	1,489,907 1,330,323
Deposits for Loan Purposes	706,141 734,867
Other Accounts	57,732 55,930
Debentures Issued by Subsidiary Companies	389,617 400,368
Liabilities on Account of Customers	346,251 265,211
	3,104,619 2,888,621



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## **OFFSHORE & OVERSEAS FUNDS**



Financial Times Friday September 18 1981

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# FINANCIAL TIMES

Friday September 18 1981

## Costa Rica in £682m crisis plea

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

COSTA RICA yesterday told its international bankers that it faces a foreign exchange financing requirement of \$1.25bn (£682m) between now and the end of 1982.

The gap is more than a quarter of last year's \$4.85bn gross domestic product.

A telexed statement which paints the most gloomy picture yet of the country's precarious external finances says "Costa Rica faces a prolonged period of severe adjustment and austerity."

The statement, which follows last Friday's announcement that the country was going to seek a rescheduling of its \$2.6bn public sector external debt, is in marked contrast to previous official suggestions that Costa Rica was facing only a temporary cash flow problem.

The austerity implicit in the figures being presented to the

international banks has rekindled concern over the future social and political stability of the country as tension begins to mount ahead of next year's general election.

Costa Rica has long prided itself on being the only working democracy in politically troubled Central America.

The figure of \$1.25bn, which the statement refers to as a "foreign exchange resources gap," was arrived at in collaboration with Costa Rica's financial advisers, S.G. Warburg, Lazard Frères and Kuhn Loeb Lehman. It assumes that imports can be held to only \$1.57bn during the next 15 months, some \$400m less than provided for in the country's current IMF programme.

Repayments due on foreign debt during the period amount to \$625m, interest requirements



are put at \$319m and the remaining balance of its current account deficit at \$178m.

Costa Rica, which this summer sold virtually all its gold holdings, is bereft of foreign exchange. Its Central Bank is understood to be running a \$500m net negative

reserve position, which means that its short-term foreign exchange liabilities exceed its medium-term holdings of currency by that amount.

Already Costa Rica is behind with debt service payments, having accumulated arrears of \$65m in principal and \$58m in interest.

International bankers yesterday played down the financial implications of the planned debt rescheduling. Although the debt includes five bond issues publicly quoted in West Germany, Switzerland, Luxembourg and Singapore, the total amount is small in relation to that incurred by some other developing countries. However, they said they were acutely worried by the political implications of the state of Costa Rica's finances for the Central American region as a whole.

Prestel to launch high-speed 'mail' service

By Guy de Jonquieres

**PRESTEL** British Telecom's videodata information service is undergoing a major reorganisation intended to boost its disappointing sales performance and cut costs.

Later this month, a pilot "electronic mail" service will be launched on Prestel. It will enable subscribers to use their terminals to send written messages through the telephone network at high speed for 5p a time.

This will be followed in March by another new facility, known as Gateway. It will enable Prestel to handle services such as instantaneous travel reservations, personal electronic banking and home computing.

About a dozen companies already plan to operate services using Gateway. They include Barclays Bank, American Express, Thomas Cook, Thomson Holidays, Unilever Computing Services and Fintel, a subsidiary of the Financial Times.

Prestel has not been able to handle instantaneous transactions, such as confirmed airline bookings because the information carried on the service could not be updated automatically and users could not communicate directly.

Despite heavy promotion and investments of about £20m by British Telecom, the service has failed to fulfil its early promise since it was started in 1979.

Prestel uses simple television-like terminals to retrieve and transmit computerised information. It was hoped originally that 50,000 terminals would be connected by the end of last year, mostly in private homes.

But only about 13,000 terminals have been attached to the service so far. Most belong to business users, and Prestel is believed to be operating at a loss.

British Telecom has abandoned hopes that a mass market will develop soon and 14 of the 20 computers used to relay it around the country are being put into mothballs. This is expected to save about £1m a year.

Prestel's marketing operation is being restructured and will focus mainly on selling the service to business users. The corporate sector in France is bleaker than it was a year ago, and a company like Rhône-Poulenc, for instance, has serious structural problems.

The nationalisation programme is progressing well, but these proposals can in no way be described as expropriation.

**Nationalisables**

By CHRISTINE MOIR

**GKN**, the largest British engineering group, has hauled itself back into profits of £6.4m for the first half of this year after losing £7.4m in the preceding six months.

However, Mr Trevor Holdsworth, the chairman, warned yesterday that "the improved results should not be interpreted as an indication of the beginning of an economic upturn for the UK." The group has made no attempt to restore the dividend which was cut savagely last year.

The interim dividend is to be 4p per share, the same as last year's level which had been cut from 5.8p. The final dividend was then slashed from 13.6p to 4p.

## Legal threat faces Bill to nationalise French banks

BY DAVID HOUSEGO IN PARIS

Spring debut, Page 8

**GKN** returns to profits again for first half of year

Continued from Page 1

**D-Mark**

down against the Swiss franc at SwFr 3.5050 (SwFr 3.6675) and against the French franc at FF 10.0350 (FF 10.2050).

In its monthly report yesterday the West German central bank for the first time supported the view that there had been no turning point in the trend of the current account after last year's huge DM 30bn deficit.

It said the Federal Republic had made more progress than could have been expected at the beginning of the year in adjusting to the external economic pressures it faced.

Nevertheless, it still maintained that there was no room for a "painless uncoupling" of the domestic economy from overseas influences (in particular the dollar) which could lead to a sharp fall in German interest rates below prevailing international rates.

Thus the central bank says that while the rally of the DM against the dollar should help to ease inflationary pressures from abroad (there are already signs that domestic oil prices may be stabilising for the first time this year) no such beneficial effect can be expected in relation to those European countries which have a high inflation rate but are, with West Germany, members of a "fixed exchange rate system"—namely the EMS.

The central bank would like to see a revaluation of the DM within the EMS at some point in time.

## Opec price pact 'in the balance'

AN EARLY agreement on a unified oil pricing system within the Organisation of Petroleum Exporting Countries is hanging in the balance. Opec's president Dr Subroto said in London yesterday.

The chances of Opec ministers meeting to discuss prices before their scheduled conference in Abu Dhabi in December were fifty-fifty, he said.

Agreement was not possible—particularly from the US, which the international economy

is about to recover. This could harden the attitude of some oil producers resisting pressures for price cuts.

It was essential that such an agreement should also include an Opec commitment to regulate production levels, he said.

There were uncertainties frustrating such an agreement, he said. Energy demand continued to fall, leaving the market for Opec oil unusually low.

But there could soon be signs—particularly from the US—that the international economy

is recovering.

and the Paris meeting will probably be the last chance to avoid an open credits war with exporting countries simply ignoring Consensus rules.

In Brussels, the Finance Ministers would not formally announce their new position.

But it is understood they agreed to accept increases of 2 percentage points on loans offered to poorer countries, 2.25 percentage points on loans for the intermediate economies and 2.5 per cent points for relatively rich countries.

The evident change in the EEC position may be enough to satisfy US negotiators in Paris.

But the insistence of Japan in wanting the freedom to offer credits at their own domestic long-term lending rates, which are below the consensus rate could cause the Paris meeting to founder as the EEC would not agree to Tokyo's urging.

BY GILES MERRITT AND PAUL CHEESERIGHT

loan and the duration of the credit.

The disparity between consensus rates and the market cost of funds, the heavy use of official subsidies to support the leading industrial nations in June 1980.

Meetings since then have broken up without agreement

## EEC to raise export credit rates

the consensus under pressure and led to fudging of its rules.

Commitments to reform the consensus rates and the market cost of funds, the heavy use of official subsidies to support the leading industrial nations in June 1980.

Meetings since then have broken up without agreement

## CONSENSUS MINIMUM EXPORT CREDIT INTEREST RATES - %

New EEC negotiating position in brackets

	Maximum repayment terms - years	2-5	5-8.5	8-10
For countries which are:				
Relatively-rich	8.5 (11)	8.75 (11.25)	n.a.	
Intermediate	8.0 (10.25)	8.5 (10.75)	n.a.	
Relatively-poor	7.5 (9.5)	7.75 (9.75)	7.75 (9.75)	

the Paris meeting will probably be the last chance to avoid an open credits war with exporting countries simply ignoring Consensus rules.

In Brussels, the Finance Ministers would not formally announce their new position.

But it is understood they agreed to accept increases of 2 percentage points on loans offered to poorer countries, 2.25 percentage points on loans for the intermediate economies and 2.5 per cent points for relatively rich countries.

The evident change in the EEC position may be enough to satisfy US negotiators in Paris.

But the insistence of Japan in wanting the freedom to offer credits at their own domestic long-term lending rates, which are below the consensus rate could cause the Paris meeting to founder as the EEC would not agree to Tokyo's urging.

The decision was taken to give the Commission a negotiating mandate at talks to be held in Paris next month when further efforts will be made to reform the international consensus on export credits. This embraces the U.S., EEC, Japan and 10 other nations.

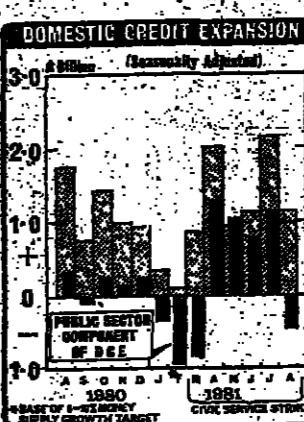
The consensus is a set of guidelines covering the conditions under which loans may be given to finance the purchase of mainly capital goods.

Present minimum interest rates run from 7.5 per cent to 8.75 per cent, depending on the nature of the country taking the

## THE LEX COLUMN

# GKN turning the corner

Index rose 5.9 to 531.4



GKN is still barely breaking even in the UK before finance costs—but at least its figures are now pointing in the right direction. Group profits before redundancy costs, interest and tax emerge at £34.1m in the half year to June, compared with £25.1m and £27.4m in the first and second halves of 1980.

The pre-tax figure of £6.5m is swamped by the tax charge on overseas profits and a further £1m of extraordinary items. But the dividend has been maintained, and now looks reasonably safe at 1980's much reduced level.

In last year's figures, GKN provided for 5,000 redundancies to take place in 1981, and a further 2,500 have been allowed for in these interim figures. This will cut the UK workforce down to just under 50,000, compared with an average of 65,000 in 1980. But the pace of the lay-offs is at last slackening, and short-time working is down to 4,000 employees compared with as many as 23,000 in the second half of 1980.

Although demand now seems to have stabilised, GKN sees no sign of a recovery in the offing. Its profits should pick up further in the current half—but mainly as a result of the vast reduction in costs. In addition, the group hopes that export margins might start to strengthen, and its overseas interests are more than holding their own.

Prestel has not been able to handle instantaneous transactions, such as confirmed airline bookings because the information carried on the service could not be updated automatically and users could not communicate directly.

Despite heavy promotion and investments of about £20m by British Telecom, the service has failed to fulfil its early promise since it was started in 1979.

Prestel uses simple television-like terminals to retrieve and transmit computerised information. It was hoped originally that 50,000 terminals would be connected by the end of last year, mostly in private homes.

But only about 13,000 terminals have been attached to the service so far. Most belong to business users, and Prestel is believed to be operating at a loss.

British Telecom has abandoned hopes that a mass market will develop soon and 14 of the 20 computers used to relay it around the country are being put into mothballs. This is expected to save about £1m a year.

Prestel's marketing operation is being restructured and will focus mainly on selling the service to business users. The corporate sector in France is bleaker than it was a year ago, and a company like Rhône-Poulenc, for instance, has serious structural problems.

The nationalisation programme is progressing well, but these proposals can in no way be described as expropriation.

**Nationalisables**

By CHRISTINE MOIR

**GKN** returns to profits again for first half of year

Continued from Page 1

**D-Mark**

down against the Swiss franc at SwFr 3.5050 (SwFr 3.6675) and against the French franc at FF 10.0350 (FF 10.2050).

In its monthly report yesterday the West German central bank for the first time supported the view that there had been no turning point in the trend of the current account after last year's huge DM 30bn deficit.

It said the Federal Republic had made more progress than could have been expected at the beginning of the year in adjusting to the external economic pressures it faced.

Nevertheless, it still maintained that there was no room for a "painless uncoupling" of the domestic economy from overseas influences (in particular the dollar) which could lead to a sharp fall in German interest rates below prevailing international rates.

Thus the central bank says that while the rally of the DM against the dollar should help to ease inflationary pressures from abroad (there are already signs that domestic oil prices may be stabilising for the first time this year) no such beneficial effect can be expected in relation to those European countries which have a high inflation rate but are, with West Germany, members of a "fixed exchange rate system"—namely the EMS.

The central bank would like to see a revaluation of the DM within the EMS at some point in time.

**Opec price pact 'in the balance'**

AN EARLY agreement on a unified oil pricing system within the Organisation of Petroleum Exporting Countries is hanging in the balance. Opec's president Dr Subroto said in London yesterday.

The chances of Opec ministers meeting to discuss prices before their scheduled conference in Abu Dhabi in December were fifty-fifty, he said.</p